

**AGENDA**  
**COUNTY OF NORTHERN LIGHTS**  
**REGULAR COUNCIL MEETING HELD IN COUNTY CHAMBERS**  
**ON TUESDAY, FEBRUARY 10, 2026, at 9:00 A.M.**  
**COUNTY BUILDING, MANNING, ALBERTA**

<https://us02web.zoom.us/j/85380352185?pwd=7NuSVgvWb42FajFltRlCbDxgxPD8Lf.1>

**01.0 Call to Order**

01.1.1 Land Acknowledgement

**02.0 Adoption of the Agenda**

**03.0 Adoption of the Minutes of the Previous Regular or Special Meeting(s)**

*A. Tuesday, January 27, 2026, Council Meeting Minutes*

**04.0 Delegations**

*A. Derek Young, Regional Director, Peace Region, Ministry of Alberta Transportation and Economic Corridors at 1:30 p.m.*

*B. Casey Szamata, North Peace Coordinator and Angela , Executive Director, Centre for Suicide Prevention at 9:00 a.m. (virtual)*

*C. Glenda Farden from STARS at 11:30 a.m. (in-person)*

*D. Honourable Dan Williams, Minister of Municipal Affairs & MLA, Peace River Constituency at 2:30 p.m. (virtual)*

**05.0 Policies/ Bylaws**

**06.0 Municipal/CAO & Departmental Reports/Business**

06.1 Government Services

06.1.1 Council/Legislative

06.1.2 Administration

*A. CAO Report*

06.1.3 Assessment

06.1.4 Taxation

06.1.5 Finance

*A. Director of Finance Update*

*B. 2025 Budget Variance*

*C. Preliminary Operating & Capital Budget*

*D. December 2025 Bank Register*

06.1.6 Equipment/Supplies

06.1.7 Buildings/Properties

06.1.8 Personnel/Human Resources

06.2 Protective Services

06.2.1 Policing

- 06.2.3 Fire protection
- 06.2.4 Emergency Measures & Disaster Services
- 06.2.5 Ambulance/First Aid
- 06.2.6 By-law Enforcement
- 06.3 Transportation/Drainage/Public Works
  - 06.3.1 Public Works
  - 06.3.2 Roads
  - 06.3.3 Airport
  - 06.3.7 Drainage Ditches
- 06.4 Utilities/Public Works
  - 06.4.1 Water
  - 06.4.2 Sewage
  - 06.4.3 Solid Waste
- 06.6 Environmental Development
  - 06.6.1 Development [Planning/Zoning/Subdivisions]
    - A. Administrative Planning & Development Update*
  - 06.6.2 Community Services / Economic Development
  - 06.6.3 Agriculture Services
  - 06.6.5 Natural Resources
  - 06.6.6 Housing / Seniors
  - 06.6.9 Tourism
- 07.0 Ward and/or Committee Reports**
  - A. Ward Reports*
- 08.0 Info Items**
  - A. Tuesday, February 10, 2026, Info Package*
- 09.0 Open Mic**
  - Decisions on Delegations*
- 10.0 In Camera Items**
  - A. Assessment of Crown Grazing Leases under ATIA Section 32*
  - B. South Regional Waterline under ATIA Section 32 at 2:00 p.m.*
- 11.0 Adjournment**

**MINUTES  
COUNTY OF NORTHERN LIGHTS  
REGULAR COUNCIL MEETING HELD IN COUNTY CHAMBERS  
ON TUESDAY, JANUARY 27, 2026, at 9:00 A.M.  
COUNTY BUILDING, MANNING, ALBERTA**

<https://us02web.zoom.us/j/87322672613?pwd=OBelWbIUZphPa4UpLkCbNWeatrei1.1>

**PRESENT:**

Gary These	Ward One	Weberville/Stewart
Kayln Schug	Ward Two	Warrensville/Lac Cardinal
Brenda Yasinski	Ward Three	Dixonville/Chinook Valley
Brent Reese	Ward Four	Deadwood/Sunny Valley
Gloria Dechant	Ward Five	North Star/Breaking Point
Terry Ungarian	Ward Six	Hotchkiss/Hawk Hills
Linda Halabisky	Ward Seven	Keg River/Carcajou

**IN ATTENDANCE:**

Gerhard Stickling – Chief Administrative Officer  
Josh Hunter – Director of Finance  
Teresa Tupper – Executive Assistant/ Recorder  
Dan Archer – Mile Zero Banner Post Reporter

**01.0 Call to Order**

01.1.1 Land Acknowledgement

Chair Ungarian called the Tuesday, January 27, 2026, Council Meeting to order at 9:00 a.m.

**02.0 Adoption of the Agenda**

**032/27/01/26** **MOVED BY** Councillor Halabisky to acknowledge receipt of the Tuesday, January 27, 2026, Council Meeting agenda and adopt it with the following deletion and additions:

**Delete Delegation B**

**06.1.1-K Green Municipal Fund**

**06.1.2-A CAO Report**

**06.3.2-A Township Road 860 Reclassification**

**06.6.2-A 2026 Northern Connections Expo**

**10.0-B Property Lease under ATIA section 19**

**10.0-C North Peace Housing Foundation (NPHF) under ATIA section 28**

**CARRIED**

**03.0 Adoption of the Minutes of the Previous Regular or Special Meeting(s)**

*A. Tuesday, January 13, 2026, Council Meeting minutes*

**033/27/01/26** **MOVED BY** Councillor Dechant to acknowledge receipt of the Tuesday, January 13, 2026, Council Meeting Minutes and adopt them as presented.

**CARRIED**

**05.0 Policies/ Bylaws**

*A. Proposed Bylaw Amendment No. 25-61-504*

034/27/01/26 **MOVED BY Councillor Yasinski to give SECOND READING to Land Use Amendment Bylaw No. 25-61-504.  
CARRIED**

035/27/01/26 **MOVED BY Councillor Halabisky to give THIRD AND FINAL READING to Land Use Amendment Bylaw No. 25-61-504.  
CARRIED**

*B. Proposed Bylaw Amendment No. 25-61-505*

036/27/01/26 **MOVED BY Councillor Schug to give SECOND READING to Land Use Amendment Bylaw No. 25-61-505.  
CARRIED**

037/27/01/26 **MOVED BY Councillor These to give THIRD AND FINAL READING to Land Use Amendment Bylaw No. 25-61-505.  
CARRIED**

**06.0 Municipal/CAO & Departmental Reports/Business**

06.1 Government Services

06.1.1 Council/Legislative

*A. 2026 RMA Convention and EOEP Courses*

038/27/01/26 **MOVED BY Councillor Reese to acknowledge receipt of the Report and register Reeve Ungarian, Deputy Reeve Schug, Councillors These, Yasinski, Reese, Dechant and Halabisky for the 2026 RMA Spring Convention at the Edmonton Convention Centre March 16 to 18, 2026.  
CARRIED**

*B. Pink Shirt Day*

039/27/01/26 **MOVED BY Councillor Schug to acknowledge receipt of the Pink Shirt Day Report and purchase t-shirts for staff and council with a budget of up to \$1000 coming from council grants.  
CARRIED**

*C. 2026 Alberta Community Crime Prevention Associations Conference*

040/27/01/26 **MOVED BY Councillor Dechant to acknowledge receipt of the 2026 Alberta Community Crime Prevention Associations Conference and register Deputy Reeve Schug to attend the event in Calgary on May 4 to 6, 2026.  
CARRIED**

*D. Northern Sunrise County Intermunicipal Collaboration Framework Agreement*

041/27/01/26 **MOVED BY Councillor Halabisky to acknowledge receipt of the Northern Sunrise Intermunicipal Collaboration Framework Agreement and extend the agreement for a maximum of a three-year period (2026-2028) and a minimum of one-year (2026).  
CARRIED**

*E. Mackenzie County Meeting*

042/27/01/26 **MOVED BY Councillor These to acknowledge receipt of the Mackenzie County Meeting Report and request a meeting at the March RMA convention.  
CARRIED**

*F. Women in the North Conference*

043/27/01/26 **MOVED BY Councillor Reese to acknowledge receipt of the Women in the North Conference Report and register Councillor Dechant to attend the event on Wednesday, April 22, 2026, in Grimshaw and extend invitation to 3 staff members.**  
**CARRIED**

*G. Meeting Opportunity with Minister Dreeshen*

044/27/01/26 **MOVED BY Councillor Yasinski to acknowledge receipt of the Meeting Opportunity and reply that the County of Northern Lights would like a meeting to discuss the following topics: bridge, STIP funding, Hwy 695/Hwy 35 junction light, passing lane at Notikewin and South Waterline.**  
**CARRIED**

*H. Alberta Care Spring Seminar 2026*

045/27/01/26 **MOVED BY Councillor Reese to acknowledge receipt of the Alberta Care Spring Seminar 2026 and accept it for information.**  
**CARRIED**

*I. Resource Centre for Suicide Prevention – Request for Financial Support*

046/27/01/26 **MOVED BY Councillor Schug to acknowledge receipt of the Resource Centre for Suicide Prevention Request for Financial Support and request the organization to come as a delegation to Council and table the financial request.**  
**CARRIED**

*J. Alberta Emergency Management Agency – Elected Official Training*

047/27/01/26 **MOVED BY Councillor These to acknowledge receipt of the Alberta Emergency Management Agency Report and have Administration reach out to see where the County is on tabletop or live exercise status.**  
**CARRIED**

*K. Municipal Green Fund*

048/27/01/26 **MOVED BY Councillor Ungarian to acknowledge receipt of the Green Municipal Fund Report and have the County withdraw its application for the Green Fund grant.**  
**CARRIED**

*Recessed the meeting at 9:39 a.m.  
Reconvened the meeting at 9:51 a.m.*

06.1.2 Administration  
A. CAO Report

049/27/01/26 **MOVED BY Councillor Halabisky to acknowledge receipt of the CAO Report and accept it for information.**  
**CARRIED**

06.1.3 Assessment

06.1.4 Taxation

06.1.5 Finance

*A. Director of Finance Report*

**050/27/01/26** **MOVED BY Councillor Dechant to acknowledge receipt of the Director of Finance Report and accept it for information.**  
**CARRIED**

*Recessed the meeting at 10:12 a.m.  
Reconvened meeting at 10:20 a.m.*

**04.0 Delegations**

*A. Cal Dakin, Managing Director & Peter Busat, Director of Finance, Mercer Peace River at 10:30 a.m. (in-camera under ATIA s.19)*

**051/27/01/26** **MOVED BY Councillor Reese to have the Tuesday, January 27, 2026, Council Meeting go in camera to discuss Mercer, Peace River under ATIA section 19 at 10:20 a.m.**  
**CARRIED**

*In-person & virtual Guests, Dan Archer, Reporter; Teresa Tupper, Executive Assistant, exited the meeting at 10:20 a.m.*

**052/27/01/26** **MOVED BY Councillor Halabisky to have the Tuesday, January 27, 2026, Council Meeting come out of camera at 11:28 a.m.**  
**CARRIED**

*Reconvened the meeting at 11:35 a.m.  
DPW, Charles Schwab online at 11:35 a.m.*

06.1.6 Equipment/Supplies  
*A. Surplus Items Report*

**053/27/01/26** **MOVED BY Councillor Dechant to acknowledge receipt of the Surplus Items Report and declare the following items as surplus:**

- Electronic date/time stamper
- 3M 9100 overhead projector
- Garmin GPS unit #255
- Phones – quantity – 37
- Magnavox VHS player
- Various size equipment
- 2 office chairs
- Jemco pop-up display – 3 panels
- 1-3 shelf book shelf
- 1 small grey table
- Boxes and bottles of green, yellow, orange and purple color for color runs
- 2 metro count traffic counters
- Pyle portable PA system
- 3-point hitch brush hog 7ft rear mount blade
- 65 gallon slip tank
- Air compressor
- Airport area lights
- Airport papi
- Councillor i-pads (7)

**CARRIED**

06.1.7 Buildings/Properties

06.1.8 Personnel/Human Resources

- 06.2 Protective Services
  - 06.2.1 Policing
  - 06.2.3 Fire protection
  - 06.2.4 Emergency Measures & Disaster Services
  - 06.2.5 Ambulance/First Aid
  - 06.2.6 By-law Enforcement
    - A. *Land Use Bylaw Enforcement Report*

**054/27/01/26** **MOVED BY Councillor Yasinski to acknowledge receipt of the Land Use Bylaw Enforcement Report and prepare land use bylaw amendment which includes development permit fees and violation ticket fees.**  
**CARRIED**

*Recessed the meeting at 11:59 a.m.  
 Reconvened the meeting at 1:03 p.m.  
 DPW, Charles Schwab on virtually at 1:03 p.m.*

- 06.3 Transportation/Drainage/Public Works
  - 06.3.1 Public Works
    - A. *Animal Carcasses – Request for Decision*

**055/27/01/26** **MOVED BY Councillor Schug to acknowledge receipt of the Animal Carcasses Report and accept it for information.**  
**CARRIED**

- 06.3.2 Roads
  - A. *Township Road 860 Reclassification Report*

**056/27/01/26** **MOVED BY Councillor These to acknowledge receipt of the Reclassification Report and reclassify the 4.95 km of Township Road 860 as Residential.**  
**CARRIED**

- 06.3.3 Airport
- 06.3.7 Drainage Ditches

- 06.4 Utilities/Public Works
  - 06.4.1 Water
    - A. *Pail-fill Relocation - Weberville & Warrensville Truck-fills*

**057/27/01/26** **MOVED BY Councillor Schug to acknowledge receipt of the Pail-fill Relocation Report and direct administration to place this issue as a stop on the summer road tour and accept it for information.**  
**CARRIED**

- 06.4.2 Sewage
- 06.4.3 Solid Waste

- 06.6 Environmental Development
  - 06.6.1 Development [Planning/Zoning/Subdivisions]

06.6.2 Community Services / Economic Development  
A. 2026 Northern Connections Expo

058/27/01/26 **MOVED BY Councillor These to acknowledge receipt of the Northern Connections Expo Report and authorize the purchase of a booth at the Expo with funds coming from the economic development budget and bring back the schedule at a later Council meeting.**  
**CARRIED**

06.6.3 Agriculture Services

059/27/01/26 **MOVED BY Councillor Yasinski to recommend to the County of Northern Lights Council to appoint the following individuals to the Intermunicipal Weed and Pest Appeal Board as members for the 2026 calendar year:**  
**MD of Greenview: Dave Gibbard, Mitch Caron, John Vinette, Douglas Vandemark, Lisa Dorsheid;**  
**County of Northern Lights: Gary These, Kayln Schug, Brenda Yasinski, Brent Reese, Gloria Dechant, Terry Ungraian, Linda Halabisky;**  
**Big Lakes County: George Blackhurst, Doug Meneice, Brianne Brault, Duane Nichols;**  
**Northern Sunrise County: Simon Lavoie, Kristy Belzile, and Paul Keates.**  
**CARRIED**

06.6.5 Natural Resources

06.6.6 Housing / Seniors

06.6.9 Tourism

**07.0 Ward and/or Committee Reports**

**08.0 Info Items**

*A. Tuesday, January 27, 2026, Info Package*

060/27/01/26 **MOVED BY Councillor Halabisky to acknowledge receipt of the Tuesday, January 27, 2026, Info Package and accept it for information.**  
**CARRIED**

**09.0 Open Mic**

*Decisions on Delegations*

**10.0 In Camera Items**

*A. Manning Regional Fire Department under ATIA section 19 & 28*

*B. Property Lease under ATIA section 19*

*C. North Peace Housing Foundation under ATIA section 28*

061/27/01/26 **MOVED BY Councillor Dechant to have the Tuesday, January 27, 2026, Council Meeting go in camera to discuss Manning Regional Fire Department under ATIA section 19 & 28, Property Lease under ATIA section 19 and North Peace Housing Foundation under ATIA section 28 at 1:39 p.m.**  
**CARRIED**

*In-person & virtual Guests, Dan Archer, Reporter; Teresa Tupper, Executive Assistant, exited the meeting at 1:39 p.m.*

062/27/01/26 **MOVED BY Councillor These to have the Tuesday, January 27, 2026, Council Meeting come out of camera at 4:10 p.m.**  
**CARRIED**

*Teresa Tupper, Executive Assistant, returned to the meeting at 4:10 p.m.*

063/27/01/26 **MOVED BY Councillor Schug to authorize administration to give the Town of Peace River one-year notice for termination of the Fire Service Agreement # 12-06-11-23A ending December 31, 2026, and initiate negotiations regarding a mutual aid services agreement.**  
**CARRIED**

064/27/01/26 **MOVED BY Councillor Ungarian to propose a property tax deferral agreement as discussed in the in-camera session.**  
**CARRIED**

065/27/01/26 **MOVED BY Councillor Halabisky to direct administration to contact the Executive Director of North Peace Housing Foundation and request that the previously submitted letter from the County of Northern Lights be presented to the Board of North Peace Housing Foundation.**  
**CARRIED**

066/27/01/26 **MOVED BY Councillor Dechant to authorize the CAO to request the County Council to be a virtual delegation at a Northern Sunrise County Council Meeting to discuss the Manning Municipal Airport.**  
**CARRIED**

## 11.0 Adjournment

Reeve Ungarian adjourned the Tuesday, January 27, 2026, Council Meeting at 4:24 p.m.

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Chief Elected Official  
Terry Ungarian

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Chief Administrative Officer  
Gerhard Stickling



**REQUEST FOR FUNDING – COUNCIL DONATIONS & GRANTS**  
Application Form

**APPLICANT INFORMATION**

Legal Name of Organization/Individual (*must match provincial records*):

Suicide Prevention Resource Centre

Common Name of Organization/Individual (*if different from legal name*):

Resource Centre for Suicide Prevention (RCSP)

Mailing Address of Applicant Organization/Individual: #200 10014-99St

\*\* All correspondence and cheques will be mailed to this address.

City: Grande Prairie

Province: AB

Postal Code: T8V3N4

Contact Person: Angela Sutherland

Position: Executive Director

Phone Number: 7805396680

Email: director@sp-rc.ca

**PROJECT OVERVIEW**

Activity / Event Type (please check one)

- Hosting a Regional, Provincial, National or International Event
- Community Special Event or Celebration
- Organization/Group Start-up Costs
- Travel to a Regional, Provincial, National or International Event
- Other: Specify Funding for Operational Costs

Project Name: RCSP Satellite Office in Grimshaw Amount Requested: \$ 10,000.00

Description of request: (use back of form if more space is required) \_\_\_\_\_

The Resource Centre for Suicide Prevention (RCSP) is requesting operational funding support from the County of Northern Lights to help sustain its satellite office in Grimshaw. Due to a significant operational funding gap, this office is facing potential closure. This location provides essential, locally accessible mental health and suicide prevention supports to residents of Grimshaw and surrounding rural communities. The satellite office delivers mental health programming, support groups, resource navigation, and prevention education for youth, adults, workplaces, and community organizations. These services are particularly critical in rural areas where transportation, distance, and limited service availability create barriers to accessing services. Without sustainable funding, closure of the Grimshaw office would result in:

- Reduced local access to mental health programming and support groups
- Reduced resource navigation and early intervention supports
- Reduced capacity to deliver prevention programming for youth, workplaces, and community settings
- Increased barriers for individuals without reliable transportation or support networks to access resources

Operational funding would allow RCSP to maintain staffing, programming, and community outreach in Grimshaw, ensuring continued access to preventative mental health supports in the region.

Please see attached document for more details.

How will you acknowledge support from the County of Northern Lights?

RCSP will acknowledge the support through social media channels, on our website, logo on promotional materials, annual report, and at events in the area.

04.B

Did you approach any other organizations about funding?

Yes\*  No

Did you approach the North or South Recreation Boards for funding?

Yes\*  No

\*If yes, did you receive funding from them for this project, event or activity? Yes\*\*

No

\*\* What was the Amount received? \_\_\_\_\_

**PROJECT BUDGET**

Please list sources of revenue and anticipated expenses for the activity /event.

**Revenues:**

Applicant Fund-raising: \_\_\_\_\_

Applicant Contribution: \_\_\_\_\_

Other Grants/Donations: \_\_\_\_\_

In-kind Contributions: \_\_\_\_\_

Other: \_\_\_\_\_

Application Amount: \_\_\_\_\_

**Expenditures**

Transportation: \_\_\_\_\_

Accommodations: \_\_\_\_\_

Contracted Services: \_\_\_\_\_

Food: \_\_\_\_\_

Administration: \_\_\_\_\_

Other: \_\_\_\_\_

**Total Revenue:** \_\_\_\_\_

**Total Expenditures:** \_\_\_\_\_

Revenues & Expenditures must match.

**For Administrative Use Only:**

Date Received: \_\_\_\_\_

Date Reviewed: \_\_\_\_\_

Funding Approved: No  Yes

Amount approved for: \$ \_\_\_\_\_

Funding Type: Donation  or Grant

Council Motion #: \_\_\_\_\_

Department (for budget purposes): \_\_\_\_\_

Comments: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

North Peace	2026/2027 Proposed Budget
Revenue	\$ 30,000.00
<b>Total Revenue</b>	<b><u>\$ 30,000.00</u></b>
Payroll	\$ 62,321.00
Direct Program Costs	\$ 10,800.00
Facilities Cost	\$ 6,500.00
Administrative Expenses	<u>\$ 26,755.55</u>
<b>Total Expense</b>	<b><u>\$ 106,376.55</u></b>
<b>Total Excess/Deficiency</b>	<b><u><u>-\$76,376.55</u></u></b>

## **Briefing Note**

### **Resource Centre for Suicide Prevention – Grimshaw Satellite Office**

**Prepared for:** County of Northern Lights

#### **Purpose of Request**

The Resource Centre for Suicide Prevention (RCSP) is requesting operational funding support to sustain its Grimshaw satellite office.

Due to a significant operational funding gap, the Grimshaw office is facing potential closure if sustainable funding is not secured. This briefing outlines the community impact of the Grimshaw office, the services provided, and the operational costs associated with maintaining local access to suicide prevention and mental health supports.

#### **Overview of the Grimshaw Satellite Office**

The Grimshaw satellite office provides locally accessible mental health literacy, suicide prevention education, and resource navigation supports to residents of Grimshaw and surrounding rural communities. RCSP focuses on prevention, early intervention, and community education, helping residents build skills, access appropriate supports, and connect to services. The office has been operational since June 2023.

#### **Services include:**

- Mental health programming
- Support groups and individual resource navigation
- Prevention education for youth, adults, workplaces, and community organizations
- Community outreach and awareness

**Staffing:** Currently 1 Full time staff person on site with organizational support and oversight from the main Grande Prairie location.

#### **Community Impact:**

Over the past three years, the Grimshaw satellite office has supported:

**281** residents for one-to-one support and resource navigation

**250** calls to Office for Resources/Referrals

**128** participants in support groups

**13** participants Trauma Informed Care/Sciences of Hope workshops

**175** participants Seniors Day Presentation & Trade Show in Peace River

**687** students and youth prevention initiatives

Prepared by: Angela Sutherland  
February 4, 2026

**546** individuals participated in programming/training through workplaces and community organizations

**300** attendees - World Suicide Day Trade Show -annually

These programs have helped residents gain awareness, recognize early warning signs, and connect to supports.

### **Partnerships & Community Integration**

The Grimshaw satellite office works in collaboration with a range of community partners, including:

- Local schools and school divisions
- Health care providers and primary care networks
- Community organizations and social service agencies
- Employers and workplaces
- Regional Women's Shelters
- Project Peace
- Counselling services
- Municipal and regional partners (ie. FCSS departments)

These partnerships support coordinated service delivery, early identification of risk, and efficient use of community resources.

### **Community Need & Risk**

Residents in the North Peace region face ongoing barriers to accessing mental health supports, including geographic distance, limited transportation, and limited awareness of available services.

The Grimshaw satellite office addresses these challenges by building mental health literacy, educating residents about supports and resources, and helping individuals navigate the local mental health system. These preventative efforts equip residents to seek support early, recognize warning signs, normalize help seeking, and connect to appropriate services before issues escalate.

Without sustainable funding, the risk of closure would create a gap in locally accessible mental health education and resource navigation.

### **Operational Costs**

The Grimshaw satellite office operates with a focus on cost efficiency while maintaining essential services. Annual operational costs include:

Prepared by: Angela Sutherland  
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- Staffing: delivery of educational programs, resource navigation, and outreach
- Facility costs: rent, utilities, and office operations
- Program delivery: materials and supplies for prevention programming
- Travel and outreach

The estimated annual operational cost to maintain the Grimshaw satellite office is \$106,000.

### **Funding Request & Plan**

Requested Amount: \$10,000.00

Purpose of Funding: Operational costs

\*See attached for budget summary

### **Future Goals**

The Grimshaw satellite office is committed to building on its current work by:

- Expanding mental health literacy initiatives to reach more residents, including youth, seniors, and underserved populations
- Strengthening partnerships with schools, workplaces, and community organizations to create a coordinated network of supports
- Tracking outcomes and community impact to continually improve programming and demonstrate effectiveness
- Actively pursuing sponsorships, grants, and community fundraising opportunities to support the long-term sustainability of the Grimshaw office

These goals reflect RCSP's commitment to preventative, sustainable, and community-driven mental health supports, while ensuring the Grimshaw office continues to meet the evolving needs of the local population.

### **Conclusion and Funding Request**

RCSP is requesting operational funding support for the upcoming fiscal year to maintain the Grimshaw satellite office. In addition, RCSP is seeking Council's consideration for a longer-term conversation about sustainable, ongoing operational support, subject to annual review and reporting, to ensure continuity of mental health education, suicide prevention, and resource navigation services in the community.

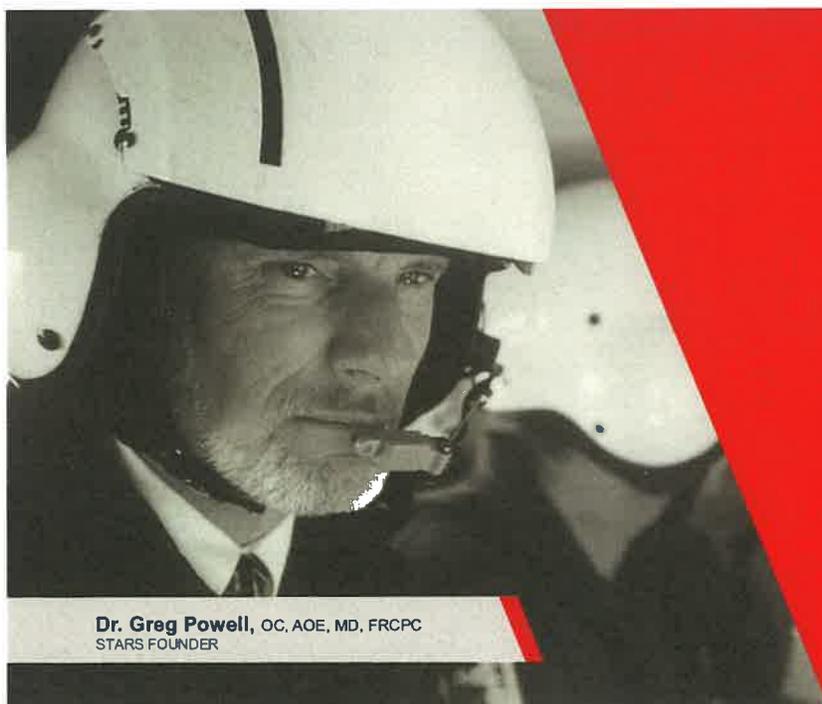
Operational funding would allow RCSP to maintain staffing, programming, and outreach, reduce the risk of service disruption, and ensure residents continue to have access to locally delivered preventative mental health programming and education.

Prepared by: Angela Sutherland  
February 4, 2026

# CRITICAL CARE, ANYWHERE



The best hope, in a worst-case scenario.



**Dr. Greg Powell, OC, AOE, MD, FRCPC**  
STARS FOUNDER

## Critical care, anywhere. Since 1985.

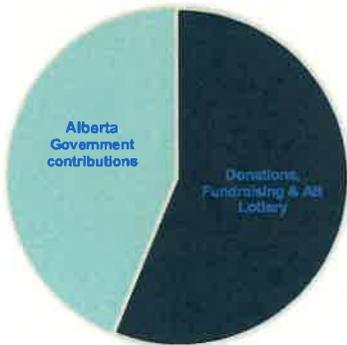
It all began when a pregnant woman from a rural community died from blood loss, leaving a father alone with their newborn. For STARS' founders, her death was one too many. Something had to be done.

As we've grown and evolved, STARS has never wavered from our mission. Fundamentally we believe that where you live — or work, play and travel — shouldn't impact your chance of survival.



**LEADING OUR TEAM**  
**DR. JOHN FROH, President and CEO**

**STARS ALBERTA, FY25-26**



**Direct Operating Costs**  
**\$36.6 million**  
 (\$12.2M per base)

**Government Contribution**  
**\$15 million**



..... Donations, Fundraising & Lotteries are needed to cover **59%**  
 of direct operational costs in Alberta  
**[ab.starslottery.ca](http://ab.starslottery.ca) - Net funds pay for one base in Alberta**

04.C



- Specialized medical equipment
- Blood onboard – Increased to 4 Units
- Massive Hemorrhage Control - severe trauma
- Thrombolytics - heart attacks/strokes/pulmonary embolism

## H145 INTENSIVE CARE UNIT (ICU)





## CHAIN OF SURVIVAL PARTNERS

- Fire Departments
- First Responders
- RCMP
- Search & Rescue
- Ground EMS
- Fixed Wing
- Hospitals
- Medical Professionals

STARS Is Borderless.



© William Wavrek Photos



Night Vision (2003)



STARS  
TRANSPORT  
PHYSICIANS  
AVAILABLE 24/7

MORE  
THAN  
RAPID  
TRANSPORT

Virtual Care Consultation



## AMTC International Simulation Competition 2025 CHAMPIONS

COUNTY OF NORTHERN LIGHTS STARS 15-YEAR MISSION REPORT	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL
NEAR DIXONVILLE		1								2						3
NEAR GRIMSHAW											1	1	1			3
NEAR HOTCHKISS								1	1			1				3
NEAR KEG RIVER	1	1				1						1			1	5
NEAR LAC CARDINAL *										1		1		1		3
MANNING HOSPITAL IFT	2		1	1		1	1	1	4			5		1	3	20
NEAR MANNING *SCENE/SAR	2	3	2	3	1		2	2		1	1	1	1	1		20
NEAR PADDLE PRAIRIE				1												1
<b>TOTAL</b>	<b>5</b>	<b>5</b>	<b>3</b>	<b>5</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>4</b>	<b>2</b>	<b>10</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>58</b>
*Avg. 3-4 missions per year																



\* Scene calls coded to nearest community - Actual mission location used to identify each occurrence within County of Northern Lights boundaries

**ESSENTIAL SERVICES FOR ALL, RURAL**

- **95% Alberta in Partnership**
- **9 Provincial Leaders** (logo on STARS helicopters)
- **75% Regional Leaders** (minimum \$2+ per capita)
- **Includes Northern B.C.** (7 PRRD Districts)
- **2025 = \$2.4M Municipal Support** (\$21.6M operations must be fundraised)

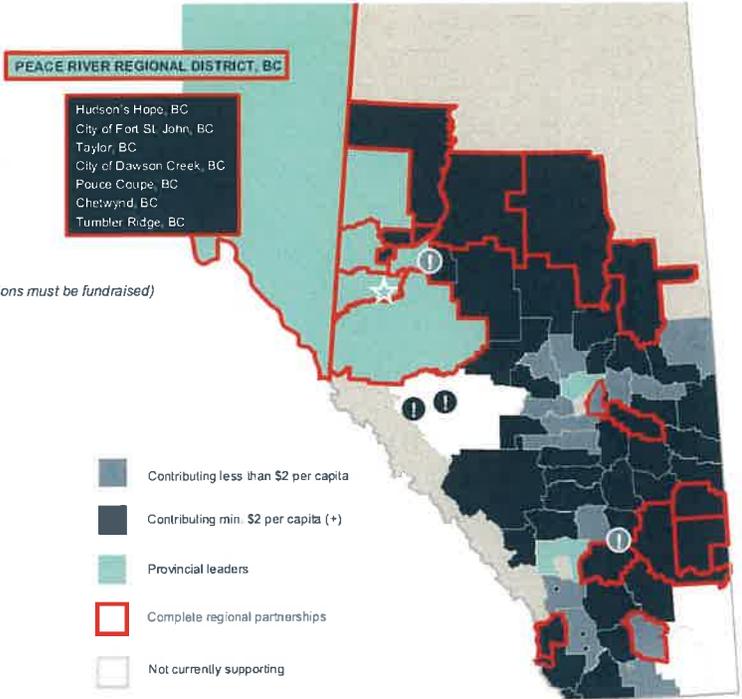
**PROVINCIAL LEADERS**

- Fixed Rate (up to \$250K per year)
- Standing Motion
- Annual Budgeted Line-item

2026 Welcomes (4) Provincial Leaders

**REGIONAL LEADERS**

**Complete Regional Partnerships**  
(Includes every town & village within boundaries)



**THANK YOU, COUNTY OF NORTHERN LIGHTS REGIONAL LEADERS**

**\$20,000.00**  
(SINCE 2007)

Standing Motion  
(Budgeted line-item)  
 OR  
 4-Year Pledge 2026-2029



<b>Subject:</b>	CAO Report
<b>Agenda Date:</b>	February 10, 2026.
<b>Attachments:</b>	N/A

**UPDATE**

**1. Town of Manning re regional fire services**

Met with the CAO, we finalized the terms and have jointly engaged Brownlee to draft a new fire services agreement for fire services run by the county.

**2. FCSS Area Mapping session**

Met with regional representatives in the Manning area re economic development. There is a big push to create a regional position. I have raised my concerns re this being:

- Job description/outcomes that we need addressed. How to measure the success of the appointment.
- Funding.
- Conflict of interest: This is in my opinion, a function that the Chamber of Commerce should provide, which we already contribute to.

**3. Forestry re Manning Regional Airport lease**

Met with Forestry. They will be sending us a formal offer letter with terms that we discussed for council's approval.

**4. Quarterly Health and Safety Meeting**

We had the first quarterly meeting for 2026. I am really impressed by the improvement on the safety side County wide. We are gearing up for our first COR audit towards the end of the year.

**FINANCIAL/STAFFING IMPLICATIONS**

This item has been approved in the current budget:	Yes	No	N/A x
This item is within the approved budgeted amount:	Yes	No	N/A x

**RECOMMENDATION**

It is recommended that:

1. Accept the report as information.

Prepared By:

  
Gerhard Stickling  
Chief Administrative Officer



<b>Subject:</b>	Director of Finance Update
<b>Agenda Date:</b>	February 10 <sup>th</sup> , 2026
<b>Attachments:</b>	

**RECOMMENDATION**

It is recommended that

1. Council accept this report for information; and
2. Execute the proposed FCSS Services agreements with Manning & Grimshaw FCSS;

**FCSS Agreements (Grimshaw & Peace River)**

Existing FCSS Agreements with Grimshaw and Manning have expired as of Dec 31, 2025. I have drafted revised agreements that are ready for review and signing by each party. Prior to execution I wanted to advise Council on some proposed changes;

Previously each of our support communities received equal amounts (\$50,025) per year. Following the execution of the Peace River ICF, their invoiced amount was reduced and based on actual expenditures each year. Since 2021 the amounts have varied between \$19,671.24 (2025) and \$29,193.03 (2022). This poses an issue for CNL as we end up in a surplus position with the Provincial FCSS body unless the remaining funds are allocated. To avoid this, I have reached out to Grimshaw and Manning each year in November/December and allocated the difference to each in equal installments. This in turn creates a slight headache for them, as they have very little time to spend the funds or end up in a surplus situation themselves (administrative headache). To slightly combat this, as well as leave a slight cushion for PR budget fluctuations, I have drafted the revised agreements to Grimshaw and Peace River with an increase of their annual funding amount of \$10,000 each bringing the annual total to \$62,276.67. This leaves \$32,276.66 available for Peace River which is 10.5% higher than the previous highest contribution. I have confirmed with Peace River's Director of Community Services that there are no foreseeable budget changes related to FCSS in the upcoming 3-year period.

**Rural Renewal Stream (AAIP)**

I am still waiting on a response as far as getting a delegation before Council. As I advised at the last meeting, we have been given an allocation of 17 candidates which we can endorse. We currently have 33 outstanding letters of endorsement. These letters, under the recent changes, are only valid for one year from the date of issue and will need to be reissued, should the applicants still be pursuing their applications. Additionally, we have requests for 5 more letters.

I attended the latest program update meeting (Tuesday Feb 3, 2026). It sounds like there is quite a bit of concern surrounding the process and lack of Municipal Capacity. The program facilitators did their best to address questions and some of the key takeaways were as follows;

Clarification of process: Candidate completes an expression of interest (EOI) for the program. An endorsement letter from the Municipality is required for this step. These EOI's are scored (Prov or Fed Gov't). These too are valid for one year. Applicants are required to monitor the status of the EOI. At some point, a draw of applicants will be made and an invitation to apply will be provided to selected applicants. Applicants then complete a further application process (potential for a revised letter to be issued). There is also an application fee of \$1,500 that is paid during this step by the applicant. The application is then evaluated by the Provincial government and either accepted or rejected. At no point is this decision communicated to the Municipality.

Suggested course of Action: To retain the least administrative burden, I would be comfortable just issuing letters as we have previously and making it clear to all applicants that there is a quota and potential for us to exceed this in any given year. It will be made clear that CNL has NO CONTROL over the decision and the extent of our

involvement is validating the employer and job offer in order to issue an endorsement letter. An important note is that this does not align with the Program administrators' recommendations that see us validating work permits and other eligibility requirements. However, it remains my stance that this is not our responsibility and I would rather just emphasize to any applicant that the risk is on them to ensure they meet any and all requirements.

**Year-end Prep**

At this time of the year, most of my time is spent preparing for our year-end audit visit. This will likely be scheduled in early March.

**Prepared By:**



Josh Hunter, CMA, CPA  
Director of Finance

**Accepted by:**



Gerhard Stickling  
CAO



<b>Subject:</b>	2025 Budget Variance
<b>Agenda Date:</b>	February 10, 2026
<b>Attachments:</b>	YTD Budget Itemized by Department Capital Projects Summary

**RECOMMENDATION**

It is recommended that

1. Council accept this report for information

**BACKGROUND**

This is the final budget variance report for 2025 prior to the year-end audit. Pending year-end adjustments will be noted in the comments below.

**YTD Budget Highlights and Comments**

1. Property Taxes
  - a. Levy adjustments related to Mercer LPRT decision have been offset against tax revenue. As a portion of this relates to prior years this may result in an adjustment against the unrestricted surplus to show a more accurate number for the year. This will be done following a discussion with the Audit team.
2. Grant in lieu property taxes
  - a. Currently the actual shown is the total levy. The higher levels of government currently only pay 75% of the total levy. Amounts must be written off when time permits to true up actual revenues.
3. Penalties on taxes
  - a. This is a large variance, however a significant portion of this relates to Oil & Gas arrears that are deemed uncollectable. Following the conclusion of any bankruptcy or receivership proceedings adjustments will be made.
4. Prov. Grants
  - a. STIP Funding for BF 72589. This will be reflected as a contribution for capital on the year-end F/S.
5. General Employer Contributions
  - a. Result of new system programming constraints... This amount is equal to various taxable benefit amounts that are posted to the GL in a summary fashion and as such utilize the general coding. This will have to be reallocated at the end of the year to various departments, however amounts are fairly immaterial.
6. Council Grants
  - a. Detailed breakdown on separate sheet. Budget variances relate to ICF agreement with TPR (Budget to actual) due to timing of budgets and information being made available.
7. PREC Revenue
  - a. \$Adjustments will be made to recognize Municipal contributions and ACP grant received. Budget will net to zero, or display only CNL's portion of expenses.
8. General Admin Other Revenues
  - a. Other revenues are reimbursement of legal fees re aldea claim.
9. Fire Protection
  - a. Overall this budget will show a surplus for 2025. Estimated at \$50,000 or 6.9%
10. Doctors House
  - a. Positive budget variance (made more than budgeted). Result of both additional revenues and reduced expenditures due to tenancy.
11. Workplace Safety
  - a. Overspend was anticipated early in the year due to work moving to COR recertification.

12. Bridge Maintenance
  - a. Reserve drawings. Year-end accounting entry to account for work budgeted for in 2024 that was not completed (avoid duplicate taxation). Work was delayed in 2025 due to weather conditions.
13. Dust Control Revenue
  - a. Only 2 industrial applications allocated here, remainder of income for dust control is recorded under transportation Revenue which is the default.
14. Transportation Revenue
  - a. Expense recoveries – Predominantly amount billed to AB Transportation for sale of gravel
15. Transportation Revenue
  - a. Grant Revenues – Gov't transfers for capital currently allocated here. Specified separately at year-end for financial presentation purposes.
16. Culverts (Steel Products)
  - a. Actual spending shows purchases for the year. Inventory is handled on a FIFO basis so adjustments to pricing will occur as part of year-end process.
17. Sand & Gravel
  - a. Inventory adjustments will be made as part of year-end processes. These are still temporarily being handled manually as we continue to utilize the old gravel inventory system.
18. Local Road Maintenance
  - a. Grader Blades reflect only purchases during the year. Inventory adjustments will be done as part of year-end adjustments.
19. Airport – Fuel Flowage
  - a. Large year end fuel flowage royalty related to fire base operations this year
20. Development Officer
  - a. Wages & Wage Costs: Pearl hired after final budget passed. Hence no budget allocations
21. Planning & Development Professional Services
  - a. Anticipated overage was an ongoing communication to Council. The latter months of 2026 have been reduced in comparison to the first half
22. AG General Operations
  - a. Grant revenue increase was contributed directly to NPARA
23. Ag Research
  - a. Payment to NPARA includes additional amount related to enhanced grant funding from Provincial ASB.
24. VSI
  - a. 2025 contribution was short actual fees. This is reflected on the 2026 invoice however an adjustment of \$5,700 related to the deficit will be captured as an accrued payable in 2025
25. CCAP Funding
  - a. All amounts awarded via council motion. One of applications completed project under budget and thus only received total expenditures towards grant
26. ASFF Requisition
  - a. Provincial requisition budget adjusted after CNL Budget and taxes were issued. Variance will be evaluated against actual levies for the year and an under/over levy will be applied to the following
27. Contingency Reserves
  - a. This is an offset to amortization (Non-cash) so that CNL is not taxing to cover a non cash expense. Will always show as a variance in these reports and is just an automated closing against the unrestricted surplus (income statement close).

**Council Grants**

Category	Budget (prelim)	Actual	Remaining
Town of Manning	\$350,000	\$380,709.30	(\$30,709.30)
Town of Manning Capital	\$ 20,000	\$18,263.08	\$ 1,736.92
NWSAR	\$ 1,000		
Grimshaw MSA	\$217,980	\$234,253	\$16,273
STARS	\$ 20,000	\$20,000	\$0
Peace Outreach	\$ 15,000	\$15,000	\$0
Bursary	\$ 3,000	\$3,000	\$0
MRCCA	\$ 17,500		
Peace River ICF	\$901,688	\$1,077,904.42	(\$176,216.42)

Peace Regional SPCA	\$ 1,500		
Misc Grants	\$ 61,000	\$37,593.09	\$23,406.91

*Town of Grimshaw MSA verbal discussion will be provided. Essentially invoicing vs. payment requests and difference in authorizer (CAO vs DOF)*

*MRCCA & Peace Regional SPCA both missed in 2025. Payments have been drafted and will be dated for Dec 31, 2025 in our system.*

Following proposed and estimated year-end adjustments, I suspect we will display an operating surplus of \$207,172.53 which represents only 1.15% of total budgeted expenditures. When accounting for "Contributions for Capital" received by higher levels of government, our total budget surplus on the statement of operations will be an estimated \$3,352,76.22. This is normal for our presentation.

**Capital Projects**

Summary attached. Actual costs are ones that have been recorded through the County's financial system.

Back up power supply at Weberville truck fill is pending RFP (in progress).  
1 ton flat has been quoted and ordered. It is within budget.

Larger projects such as crushing, and bridge construction projects, are billed through project estimates at specified milestones for the project.

**Prepared by**



Josh Hunter, CPA, CMA  
Director of Finance

**Accepted for Council Consideration by**



Gerhard Stickling  
CAO

# Actual vs Budget Year To Date by Costing Center

Costing Center 00-00 - General Revenues

January 2025 To December 2025 (12 Months)

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
1-100 - Taxation Revenue	25,341,081	24,478,083	(862,998)	-3.41%	
111 - Property Taxes	15,315,312	15,081,833	(233,479)	-1.52%	
191 - Linear Property Taxes	10,025,769	9,396,250	(629,519)	-6.28%	
Total 1-100 - Taxation Revenue	25,341,081	24,478,083	(862,998)	-3.41%	1
1-200 - Grants In Lieu	8,725	17,531	8,806	100.93%	
234 - Federal GIL	1,592	3,937	2,345	147.33%	
241 - Provincial GIL	7,133	13,594	6,461	90.57%	2
Total 1-200 - Grants In Lieu	8,725	17,531	8,806	100.93%	
1-400 - Sales of Goods & Services	200	6,434	6,234	3,117.18%	
420 - Sale of Goods & Services	-	5,794	5,794	100.00%	
421 - Snowplow Flag Sales	-	200	200	100.00%	
450 - Other Fees, Revenues, Etc.	200	440	240	120.00%	
Total 1-400 - Sales of Goods & Services	200	6,434	6,234	3,117.18%	
1-500 - Self Generated Revenues	955,500	3,233,978	2,278,478	238.46%	
500 - Penalties & Costs on Taxes	150,000	1,067,410	917,410	611.61%	3
530 - Muni Bylaw Fines	-	301	301	100.00%	
540 - A/R & U/T Penalties	2,000	2,930	930	46.50%	
550 - Investment Earnings	800,000	2,142,076	1,342,076	167.76%	
560 - Rental/Lease Revenues	1,000	1,600	600	60.00%	
591 - Document Fees	-	13,075	13,075	100.00%	
593 - Map Sales	-	16	16	100.00%	
594 - Expenses Recovered	-	768	768	100.00%	
596 - Miscellaneous Revenue	2,500	5,803	3,303	132.11%	
Total 1-500 - Self Generated Revenues	955,500	3,233,978	2,278,478	238.46%	
1-800 - Grant Revenue	-	347,317	347,317	100.00%	
840 - Prov Conditional Grants	-	347,317	347,317	100.00%	4
Total 1-800 - Grant Revenue	-	347,317	347,317	100.00%	
Total Revenues	26,305,506	28,083,344	1,777,838	6.76%	
2-100 - Salary, Wages and Benefits	-	19,907	19,907	100.00%	
149 - Employer Contributions	-	19,907	19,907	100.00%	5
Total 2-100 - Salary, Wages and Benefits	-	19,907	19,907	100.00%	
2-200 - Contracted & Other Services	-	-	-	0.00%	
231 - Accounting & Audit Fees	-	-	-	0.00%	
Total 2-200 - Contracted & Other Services	-	-	-	0.00%	
2-500 - Purchase of Goods & Supplies	-	0	0	0.00%	
519 - Other General Supplies	-	0	0	0.00%	
Total 2-500 - Purchase of Goods & Supplies	-	0	0	0.00%	
2-800 - Finance Charges	-	0	0	0.00%	
891 - Bank Service charges	-	0	0	0.00%	
Total 2-800 - Finance Charges	-	0	0	0.00%	
Total Expenses	-	19,907	19,907	100.00%	
<b>Net Total</b>	<b>26,305,506</b>	<b>28,063,437</b>	<b>1,757,931</b>	<b>6.68%</b>	

# Actual vs Budget Year To Date by Costing Center

## Costing Center 11-10 - General Council

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
1-500 - Self Generated Revenues	-	656	656	100.00%	
590 - Other Revenues	-	-	-	0.00%	
594 - Expenses Recovered	-	656	656	100.00%	
Total 1-500 - Self Generated Revenues	-	656	656	100.00%	
1-900 - Reserve Draws	20,000	-	(20,000)	-100.00%	
940 - Drawings from Capital Reservs	20,000	-	(20,000)	-100.00%	
Total 1-900 - Reserve Draws	20,000	-	(20,000)	-100.00%	
Total Revenues	20,000	656	(19,344)	-96.72%	
2-100 - Salary, Wages and Benefits	265,000	249,904	(15,096)	-5.70%	
149 - Employer Contributions	10,000	5,284	(4,716)	-47.16%	
151 - Honoraria	255,000	244,620	(10,380)	-4.07%	
Total 2-100 - Salary, Wages and Benefits	265,000	249,904	(15,096)	-5.70%	
2-200 - Contracted & Other Services	161,181	166,742	5,562	3.45%	
211 - Travel & Subsistence	15,000	13,832	(1,168)	-7.79%	
212 - Mileage	35,000	36,952	1,952	5.58%	
213 - Working Lunches	-	3,971	3,971	100.00%	
214 - Membership/Conference Fees	31,641	47,891	16,251	51.36%	
216 - Postage	7,800	-	(7,800)	-100.00%	
217 - Telephone	5,040	4,620	(420)	-8.33%	
218 - Taxi/Bus/Rail/Air	3,000	-	(3,000)	-100.00%	
219 - Hospitality	1,000	-	(1,000)	-100.00%	
221 - Advertising	52,000	49,293	(2,707)	-5.21%	
232 - Legal Fees	-	5,070	5,070	100.00%	
239 - Training & Education	7,200	-	(7,200)	-100.00%	
249 - Other Professional Services	-	-	-	0.00%	
253 - Equipment & Furnishings Repairs	-	1,212	1,212	100.00%	
256 - Contracted Services	2,500	2,722	222	8.86%	
259 - Other Contracted Repairs	-	80	80	100.00%	
262 - Building Rentals	1,000	1,100	100	10.00%	
265 - Rental Vehicles	-	-	-	0.00%	
Total 2-200 - Contracted & Other Services	161,181	166,742	5,562	3.45%	
2-500 - Purhcase of Goods & Supplies	9,000	19,749	10,749	119.43%	
511 - Office Supplies	500	23	(477)	-95.40%	
517 - Computer Supplies	1,000	6,310	5,310	531.00%	
519 - Other General Supplies	7,500	13,416	5,916	78.87%	
521 - Fuel	-	-	-	0.00%	
Total 2-500 - Purhcase of Goods & Supplies	9,000	19,749	10,749	119.43%	
2-700 - Grants & Other Contributions	1,608,669	1,786,724	178,055	11.07%	
735 - Grants to Ind/Org's	1,608,669	1,786,724	178,055	11.07%	6
Total 2-700 - Grants & Other Contributions	1,608,669	1,786,724	178,055	11.07%	
Total Expenses	2,043,849	2,223,118	179,269	8.77%	
<b>Net Total</b>	<b>(2,023,849)</b>	<b>(2,222,462)</b>	<b>(198,612)</b>	<b>-9.81%</b>	

# Actual vs Budget Year To Date by Costing Center

## Costing Center 11-20 - Elections & Referendums

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-100 - Salary, Wages and Benefits	16,000	12,740	(3,260)	-20.37%
153 - Fees for Elected Officials	16,000	12,740	(3,260)	-20.37%
Total 2-100 - Salary, Wages and Benefits	16,000	12,740	(3,260)	-20.37%
2-200 - Contracted & Other Services	8,000	3,756	(4,244)	-53.05%
211 - Travel & Subsistence	500	1,373	873	174.63%
212 - Mileage	4,500	2,062	(2,438)	-54.18%
213 - Working Lunches	-	40	40	100.00%
221 - Advertising	1,000	-	(1,000)	-100.00%
239 - Training & Education	-	-	-	0.00%
262 - Building Rentals	2,000	281	(1,719)	-85.96%
Total 2-200 - Contracted & Other Services	8,000	3,756	(4,244)	-53.05%
2-500 - Purchase of Goods & Supplies	1,800	3,020	1,220	67.76%
519 - Other General Supplies	1,800	3,020	1,220	67.76%
Total 2-500 - Purchase of Goods & Supplies	1,800	3,020	1,220	67.76%
Total Expenses	25,800	19,515	(6,285)	-24.36%
<b>Net Total</b>	<b>(25,800)</b>	<b>(19,515)</b>	<b>6,285</b>	<b>24.36%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 11-30 - Regional Energy Committee

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
1-500 - Self Generated Revenues	-	-	-	0.00%
590 - Other Revenues	-	-	-	0.00%
Total 1-500 - Self Generated Revenues	-	-	-	0.00%
Total Revenues	-	-	-	0.00%
2-200 - Contracted & Other Services	-	23,350	23,350	100.00%
214 - Membership/Conference Fees	-	4,777	4,777	100.00%
256 - Contracted Services	-	18,573	18,573	100.00%
Total 2-200 - Contracted & Other Services	-	23,350	23,350	100.00%
2-500 - Purchase of Goods & Supplies	-	300	300	100.00%
519 - Other General Supplies	-	300	300	100.00%
Total 2-500 - Purchase of Goods & Supplies	-	300	300	100.00%
Total Expenses	-	23,650	23,650	100.00%
<b>Net Total</b>	-	<b>(23,650)</b>	<b>(23,650)</b>	<b>-100.00%</b>

7

06.1.5-B

# Actual vs Budget Year To Date by Costing Center

## Costing Center 12-04 - Admin Facilities

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	27,500	33,568	6,068	22.07%
215 - Freight	-	156	156	100.00%
249 - Other Professional Services	20,000	20,671	671	3.36%
253 - Equipment & Furnishings Repairs	-	983	983	100.00%
256 - Contracted Services	7,500	9,126	1,626	21.68%
259 - Other Contracted Repairs	-	2,633	2,633	100.00%
Total 2-200 - Contracted & Other Services	27,500	33,568	6,068	22.07%
2-500 - Purchase of Goods & Supplies	50,620	43,385	(7,235)	-14.29%
513 - Janitorial Supplies	1,500	1,291	(209)	-13.96%
518 - Signage	945	960	15	1.59%
519 - Other General Supplies	6,000	4,002	(1,998)	-33.30%
539 - Other Construction Materials	-	197	197	100.00%
543 - Natural Gas	9,000	6,129	(2,871)	-31.90%
544 - Electrical	28,000	25,290	(2,710)	-9.68%
545 - Other Utilities	5,175	5,516	341	6.60%
Total 2-500 - Purchase of Goods & Supplies	50,620	43,385	(7,235)	-14.29%
Total Expenses	78,120	76,953	(1,167)	-1.49%
<b>Net Total</b>	<b>(78,120)</b>	<b>(76,953)</b>	<b>1,167</b>	<b>1.49%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 12-10 - General Administration

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
1-400 - Sales of Goods & Services	-	24	24	100.00%	
420 - Sale of Goods & Services	-	24	24	100.00%	
Total 1-400 - Sales of Goods & Services	-	24	24	100.00%	
1-500 - Self Generated Revenues	12,500	56,862	44,362	354.90%	
590 - Other Revenues	-	37,000	37,000	100.00%	8
591 - Document Fees	7,500	-	(7,500)	-100.00%	
593 - Map Sales	5,000	9,812	4,812	96.24%	
594 - Expenses Recovered	-	10,026	10,026	100.00%	
596 - Miscellaneous Revenue	-	24	24	100.00%	
Total 1-500 - Self Generated Revenues	12,500	56,862	44,362	354.90%	
1-800 - Grant Revenue	299,602	299,602	-	0.00%	
840 - Prov Conditional Grants	299,602	299,602	-	0.00%	
Total 1-800 - Grant Revenue	299,602	299,602	-	0.00%	
Total Revenues	312,102	356,488	44,386	14.22%	
2-100 - Salary, Wages and Benefits	808,203	835,966	27,763	3.44%	
121 - Regular Pay/Wages	668,602	671,513	2,910	0.44%	
130 - Health Spending Account	8,750	9,192	442	5.05%	
136 - Workers Compensation	6,909	10,063	3,154	45.65%	
149 - Employer Contributions	123,942	145,198	21,257	17.15%	
Total 2-100 - Salary, Wages and Benefits	808,203	835,966	27,763	3.44%	
2-200 - Contracted & Other Services	901,392	706,285	(195,108)	-21.65%	
211 - Travel & Subsistence	7,500	1,983	(5,517)	-73.56%	
212 - Mileage	2,500	3,784	1,284	51.37%	
213 - Working Lunches	500	462	(38)	-7.55%	
214 - Membership/Conference Fees	6,635	5,472	(1,163)	-17.53%	
215 - Freight	250	579	329	131.70%	
216 - Postage	20,000	13,652	(6,348)	-31.74%	
217 - Telephone	25,215	28,150	2,935	11.64%	
221 - Advertising	1,000	20	(980)	-98.00%	
223 - Publications	500	165	(335)	-67.01%	
231 - Accounting & Audit Fees	28,500	22,994	(5,506)	-19.32%	
232 - Legal Fees	500,000	302,755	(197,245)	-39.45%	
239 - Training & Education	6,500	2,775	(3,725)	-57.31%	
242 - Computer Programming	101,692	120,771	19,079	18.76%	
249 - Other Professional Services	7,500	8,775	1,275	17.00%	
253 - Equipment & Furnishings Repairs	1,000	-	(1,000)	-100.00%	
259 - Other Contracted Repairs	-	1,775	1,775	100.00%	
263 - Rental M&E	26,850	23,187	(3,663)	-13.64%	
271 - Licenses & Permits	250	-	(250)	-100.00%	
274 - Insurance Premiums	165,000	168,986	3,986	2.42%	
Total 2-200 - Contracted & Other Services	901,392	706,285	(195,108)	-21.65%	
2-500 - Purchase of Goods & Supplies	34,000	42,028	8,028	23.61%	
511 - Office Supplies	12,500	11,727	(773)	-6.19%	
517 - Computer Supplies	17,500	24,156	6,656	38.03%	
519 - Other General Supplies	4,000	6,146	2,146	53.65%	
543 - Natural Gas	-	-	-	0.00%	
545 - Other Utilities	-	-	-	0.00%	
Total 2-500 - Purchase of Goods & Supplies	34,000	42,028	8,028	23.61%	

# Actual vs Budget Year To Date by Costing Center

2-800 - Finance Charges	129,000	93,653	(35,347)	-27.40%
	-	-	-	0.00%
891 - Bank Service charges	20,000	27,731	7,731	38.66%
892 - Interest on Overdue Accounts	-	1,977	1,977	100.00%
893 - Trade Receivable Write-Offs	50,000	-	(50,000)	-100.00%
894 - Investment Management Fees	55,000	60,205	5,205	9.46%
896 - Benefit Administration Fees	4,000	3,740	(260)	-6.51%
<b>Total 2-800 - Finance Charges</b>	<b>129,000</b>	<b>93,653</b>	<b>(35,347)</b>	<b>-27.40%</b>
2-900 - Non-Monetary Items	89,000	(31,865)	(120,865)	-135.80%
900 - Amortization	89,000	-	(89,000)	-100.00%
950 - Gain/Loss on Disposal of Assets	-	-	-	0.00%
951 - Gain/Loss on Investments	-	(31,865)	(31,865)	-100.00%
<b>Total 2-900 - Non-Monetary Items</b>	<b>89,000</b>	<b>(31,865)</b>	<b>(120,865)</b>	<b>-135.80%</b>
<b>Total Expenses</b>	<b>1,961,595</b>	<b>1,646,067</b>	<b>(315,529)</b>	<b>-16.09%</b>
<b>Net Total</b>	<b>(1,649,493)</b>	<b>(1,289,579)</b>	<b>359,915</b>	<b>21.82%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 12-20 - Assessment Costs

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-100 - Salary, Wages and Benefits	500	-	(500)	-100.00%
151 - Honoraria	500	-	(500)	-100.00%
Total 2-100 - Salary, Wages and Benefits	500	-	(500)	-100.00%
2-200 - Contracted & Other Services	175,646	178,730	3,085	1.76%
211 - Travel & Subsistence	800	-	(800)	-100.00%
212 - Mileage	800	-	(800)	-100.00%
235 - Assessment Fees	174,046	178,730	4,685	2.69%
Total 2-200 - Contracted & Other Services	175,646	178,730	3,085	1.76%
2-300 - Purchased Government Services	-	-	-	0.00%
342 - Prov Assessment Fee	-	-	-	0.00%
Total 2-300 - Purchased Government Services	-	-	-	0.00%
Total Expenses	176,146	178,730	2,585	1.47%
<b>Net Total</b>	<b>(176,146)</b>	<b>(178,730)</b>	<b>(2,585)</b>	<b>-1.47%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 12-90 - Fleet

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-500 - Purchase of Goods & Supplies	4,000	1,383	(2,617)	-65.44%
520 - Misc Expenses	3,500	1,383	(2,117)	-60.50%
521 - Fuel	500	-	(500)	-100.00%
Total 2-500 - Purchase of Goods & Supplies	4,000	1,383	(2,617)	-65.44%
Total Expenses	4,000	1,383	(2,617)	-65.44%
<b>Net Total</b>	<b>(4,000)</b>	<b>(1,383)</b>	<b>2,617</b>	<b>65.44%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 21-10 - Policing General

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-700 - Grants & Other Contributions	298,069	293,085	(4,984)	-1.67%
747 - Provincial Requisitions	298,069	293,085	(4,984)	-1.67%
Total 2-700 - Grants & Other Contributions	298,069	293,085	(4,984)	-1.67%
Total Expenses	298,069	293,085	(4,984)	-1.67%
<b>Net Total</b>	<b>(298,069)</b>	<b>(293,085)</b>	<b>4,984</b>	<b>1.67%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 23-10 - Fire Protection

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
1-400 - Sales of Goods & Services	26,000	37,664	11,664	44.86%
420 - Sale of Goods & Services	26,000	37,664	11,664	44.86%
Total 1-400 - Sales of Goods & Services	26,000	37,664	11,664	44.86%
<b>Total Revenues</b>	<b>26,000</b>	<b>37,664</b>	<b>11,664</b>	<b>44.86%</b>
2-100 - Salary, Wages and Benefits	85,291	77,839	(7,452)	-8.74%
121 - Regular Pay/Wages	85,000	73,812	(11,188)	-13.16%
136 - Workers Compensation	-	1,388	1,388	100.00%
149 - Employer Contributions	291	2,639	2,348	806.99%
Total 2-100 - Salary, Wages and Benefits	85,291	77,839	(7,452)	-8.74%
2-200 - Contracted & Other Services	482,743	467,754	(14,989)	-3.11%
211 - Travel & Subsistence	1,000	-	(1,000)	-100.00%
212 - Mileage	750	-	(750)	-100.00%
214 - Membership/Conference Fees	2,600	100	(2,500)	-96.15%
215 - Freight	500	79	(421)	-84.26%
217 - Telephone	4,980	2,894	(2,086)	-41.89%
221 - Advertising	2,600	720	(1,880)	-72.31%
239 - Training & Education	9,950	5,792	(4,158)	-41.79%
242 - Computer Programming	9,630	5,662	(3,968)	-41.20%
252 - Building Repairs	9,100	4,233	(4,867)	-53.48%
253 - Equipment & Furnishings Repairs	8,000	7,084	(916)	-11.45%
255 - Vehicle Repairs	24,000	24,612	612	2.55%
256 - Contracted Services	347,503	356,321	8,817	2.54%
259 - Other Contracted Repairs	54,000	54,000	-	0.00%
263 - Rental M&E	-	-	-	0.00%
266 - Mobile Communications	6,590	5,046	(1,544)	-23.43%
271 - Licenses & Permits	1,540	1,212	(328)	-21.30%
Total 2-200 - Contracted & Other Services	482,743	467,754	(14,989)	-3.11%
2-500 - Purchase of Goods & Supplies	82,063	65,305	(16,758)	-20.42%
511 - Office Supplies	550	378	(172)	-31.23%
512 - Clothing/Footwear Allowance	21,350	16,157	(5,193)	-24.32%
519 - Other General Supplies	17,438	16,962	(476)	-2.73%
521 - Fuel	8,000	4,897	(3,103)	-38.79%
522 - Tires/Batteries/Accessories	5,200	266	(4,934)	-94.89%
523 - Small Equipment & Tools	4,725	7,471	2,746	58.12%
524 - Consumable Tools	3,050	1,869	(1,181)	-38.72%
531 - Chemicals	6,850	498	(6,352)	-92.72%
543 - Natural Gas	7,000	4,352	(2,648)	-37.83%
544 - Electrical	7,500	12,055	4,555	60.73%
545 - Other Utilities	400	400	-	0.00%
Total 2-500 - Purchase of Goods & Supplies	82,063	65,305	(16,758)	-20.42%
2-900 - Non-Monetary Items	100,000	-	(100,000)	-100.00%
900 - Amortization	100,000	-	(100,000)	-100.00%
Total 2-900 - Non-Monetary Items	100,000	-	(100,000)	-100.00%
<b>Total Expenses</b>	<b>750,097</b>	<b>610,899</b>	<b>(139,199)</b>	<b>-18.56%</b>

# Actual vs Budget Year To Date by Costing Center

Net Total

(724,097)	(573,235)	150,862	20.83%
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# Actual vs Budget Year To Date by Costing Center

## Costing Center 24-10 - Emergency Measures

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
1-800 - Grant Revenue	-	-	-	0.00%
840 - Prov Conditional Grants	-	-	-	0.00%
Total 1-800 - Grant Revenue	-	-	-	0.00%
Total Revenues	-	-	-	0.00%
2-200 - Contracted & Other Services	7,150	1,955	(5,195)	-72.66%
215 - Freight	100	-	(100)	-100.00%
217 - Telephone	3,800	1,955	(1,845)	-48.55%
221 - Advertising	250	-	(250)	-100.00%
239 - Training & Education	1,000	-	(1,000)	-100.00%
249 - Other Professional Services	-	-	-	0.00%
256 - Contracted Services	2,000	-	(2,000)	-100.00%
Total 2-200 - Contracted & Other Services	7,150	1,955	(5,195)	-72.66%
2-500 - Purchase of Goods & Supplies	500	208	(292)	-58.39%
519 - Other General Supplies	500	208	(292)	-58.39%
Total 2-500 - Purchase of Goods & Supplies	500	208	(292)	-58.39%
Total Expenses	7,650	2,163	(5,487)	-71.73%
<b>Net Total</b>	<b>(7,650)</b>	<b>(2,163)</b>	<b>5,487</b>	<b>71.73%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 25-10 - Dr. House

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
1-500 - Self Generated Revenues	18,000	21,124	3,124	17.36%
560 - Rental/Lease Revenues	18,000	21,124	3,124	17.36%
Total 1-500 - Self Generated Revenues	18,000	21,124	3,124	17.36%
Total Revenues	18,000	21,124	3,124	17.36%
2-200 - Contracted & Other Services	6,380	9,362	2,982	46.73%
217 - Telephone	1,380	1,524	144	10.43%
259 - Other Contracted Repairs	5,000	7,838	2,838	56.75%
Total 2-200 - Contracted & Other Services	6,380	9,362	2,982	46.73%
2-500 - Purchase of Goods & Supplies	8,100	1,771	(6,329)	-78.14%
519 - Other General Supplies	1,000	164	(836)	-83.58%
543 - Natural Gas	3,500	1,488	(2,012)	-57.50%
544 - Electrical	3,600	-	(3,600)	-100.00%
545 - Other Utilities	-	119	119	100.00%
Total 2-500 - Purchase of Goods & Supplies	8,100	1,771	(6,329)	-78.14%
Total Expenses	14,480	11,132	(3,348)	-23.12%
<b>Net Total</b>	<b>3,520</b>	<b>9,992</b>	<b>6,472</b>	<b>183.85%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 25-20 - Clinic Expenses

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
1-800 - Grant Revenue	-	1,000	1,000	100.00%
840 - Prov Conditional Grants	-	1,000	1,000	100.00%
Total 1-800 - Grant Revenue	-	1,000	1,000	100.00%
Total Revenues	-	1,000	1,000	100.00%
2-500 - Purchase of Goods & Supplies	1,500	3,480	1,980	132.02%
519 - Other General Supplies	1,500	558	(942)	-62.83%
543 - Natural Gas	-	576	576	100.00%
544 - Electrical	-	2,347	2,347	100.00%
Total 2-500 - Purchase of Goods & Supplies	1,500	3,480	1,980	132.02%
2-700 - Grants & Other Contributions	11,857	11,864	7	0.06%
735 - Grants to Ind/Org's	11,857	11,864	7	0.06%
Total 2-700 - Grants & Other Contributions	11,857	11,864	7	0.06%
Total Expenses	13,357	15,344	1,987	14.88%
<b>Net Total</b>	<b>(13,357)</b>	<b>(14,344)</b>	<b>(987)</b>	<b>-7.39%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 27-10 - Workplace Safety

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
2-200 - Contracted & Other Services	22,500	19,101	(3,399)	-15.11%	
211 - Travel & Subsistence	500	-	(500)	-100.00%	
239 - Training & Education	8,000	3,293	(4,707)	-58.84%	
242 - Computer Programming	-	1,590	1,590	100.00%	
249 - Other Professional Services	1,000	429	(571)	-57.14%	
256 - Contracted Services	13,000	13,789	789	6.07%	
Total 2-200 - Contracted & Other Services	22,500	19,101	(3,399)	-15.11%	
2-500 - Purchase of Goods & Supplies	5,500	14,158	8,658	157.41%	
519 - Other General Supplies	5,000	13,922	8,922	178.45%	11
524 - Consumable Tools	500	125	(375)	-74.92%	
539 - Other Construction Materials	-	110	110	100.00%	
Total 2-500 - Purchase of Goods & Supplies	5,500	14,158	8,658	157.41%	
Total Expenses	28,000	33,258	5,258	18.78%	
<b>Net Total</b>	<b>(28,000)</b>	<b>(33,258)</b>	<b>(5,258)</b>	<b>-18.78%</b>	

# Actual vs Budget Year To Date by Costing Center

## Costing Center 32-01 - Administration

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-100 - Salary, Wages and Benefits	2,224,128	1,931,979	(292,149)	-13.14%
121 - Regular Pay/Wages	1,874,802	1,574,486	(300,316)	-16.02%
130 - Health Spending Account	18,750	16,876	(1,874)	-9.99%
136 - Workers Compensation	22,356	29,121	6,765	30.26%
149 - Employer Contributions	308,219	311,496	3,276	1.06%
Total 2-100 - Salary, Wages and Benefits	2,224,128	1,931,979	(292,149)	-13.14%
2-200 - Contracted & Other Services	185,349	109,780	(75,569)	-40.77%
211 - Travel & Subsistence	5,000	2,465	(2,535)	-50.70%
212 - Mileage	5,000	-	(5,000)	-100.00%
214 - Membership/Conference Fees	3,000	2,230	(770)	-25.66%
215 - Freight	2,240	4,592	2,352	105.01%
217 - Telephone	15,694	15,181	(513)	-3.27%
221 - Advertising	2,000	1,566	(434)	-21.70%
233 - Engineering Fees	-	-	-	0.00%
239 - Training & Education	15,000	2,200	(12,800)	-85.33%
242 - Computer Programming	43,865	41,399	(2,466)	-5.62%
249 - Other Professional Services	-	-	-	0.00%
253 - Equipment & Furnishings Repairs	2,800	2,326	(474)	-16.94%
256 - Contracted Services	50,000	1,045	(48,955)	-97.91%
266 - Mobile Communications	30,000	19,800	(10,200)	-34.00%
271 - Licenses & Permits	9,250	16,976	7,726	83.53%
285 - Small Damages Claims	1,500	-	(1,500)	-100.00%
Total 2-200 - Contracted & Other Services	185,349	109,780	(75,569)	-40.77%
2-500 - Purchase of Goods & Supplies	14,500	16,449	1,949	13.44%
511 - Office Supplies	5,000	4,896	(104)	-2.08%
512 - Clothing/Footwear Allowance	4,500	1,590	(2,910)	-64.67%
517 - Computer Supplies	2,000	60	(1,940)	-97.00%
519 - Other General Supplies	3,000	8,621	5,621	187.37%
523 - Small Equipment & Tools	-	-	-	0.00%
539 - Other Construction Materials	-	1,282	1,282	100.00%
Total 2-500 - Purchase of Goods & Supplies	14,500	16,449	1,949	13.44%
2-800 - Finance Charges	21,567	21,567	-	0.00%
850 - Debenture Interest Hwy 35	2,203	2,203	-	0.00%
851 - Debenture Interest Chin Rd/Water Ph 4	15,688	15,688	-	0.00%
852 - Debenture Interest Lovelin Rd/Ph5	3,676	3,676	-	0.00%
853 - Debenture Principal Pmts	-	-	-	0.00%
Total 2-800 - Finance Charges	21,567	21,567	-	0.00%
2-900 - Non-Monetary Items	2,020,000	-	(2,020,000)	-100.00%
900 - Amortization	2,020,000	-	(2,020,000)	-100.00%
Total 2-900 - Non-Monetary Items	2,020,000	-	(2,020,000)	-100.00%
Total Expenses	4,465,544	2,079,775	(2,385,770)	-53.43%
<b>Net Total</b>	<b>(4,465,544)</b>	<b>(2,079,775)</b>	<b>2,385,770</b>	<b>53.43%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 32-02 - Shoulder Pulling

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	635,000	367,455	(267,545)	-42.13%
233 - Engineering Fees	5,000	11,615	6,615	132.29%
256 - Contracted Services	600,000	322,109	(277,891)	-46.32%
263 - Rental M&E	30,000	33,731	3,731	12.44%
Total 2-200 - Contracted & Other Services	635,000	367,455	(267,545)	-42.13%
2-500 - Purchase of Goods & Supplies	10,000	34,400	24,400	244.00%
519 - Other General Supplies	-	-	-	0.00%
539 - Other Construction Materials	10,000	34,400	24,400	244.00%
Total 2-500 - Purchase of Goods & Supplies	10,000	34,400	24,400	244.00%
Total Expenses	645,000	401,855	(243,145)	-37.70%
<b>Net Total</b>	<b>(645,000)</b>	<b>(401,855)</b>	<b>243,145</b>	<b>37.70%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 32-03 - Bridge Maintenance

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
1-900 - Reserve Draws	325,296	-	(325,296)	-100.00%	
920 - Drawn From Operating Reserves	325,296	-	(325,296)	-100.00%	
Total 1-900 - Reserve Draws	325,296	-	(325,296)	-100.00%	
Total Revenues	325,296	-	(325,296)	-100.00%	
2-200 - Contracted & Other Services	703,296	427,827	(275,469)	-39.17%	
215 - Freight	-	-	-	0.00%	
233 - Engineering Fees	132,330	32,927	(99,404)	-75.12%	
256 - Contracted Services	570,966	394,900	(176,066)	-30.84%	
Total 2-200 - Contracted & Other Services	703,296	427,827	(275,469)	-39.17%	
2-500 - Purchase of Goods & Supplies	-	-	-	0.00%	
519 - Other General Supplies	-	-	-	0.00%	
539 - Other Construction Materials	-	-	-	0.00%	
Total 2-500 - Purchase of Goods & Supplies	-	-	-	0.00%	
Total Expenses	703,296	427,827	(275,469)	-39.17%	
<b>Net Total</b>	<b>(378,000)</b>	<b>(427,827)</b>	<b>(49,827)</b>	<b>-13.18%</b>	12

# Actual vs Budget Year To Date by Costing Center

## Costing Center 32-04 - Building Maintenance

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	34,050	32,557	(1,493)	-4.38%
249 - Other Professional Services	11,550	7,095	(4,455)	-38.57%
253 - Equipment & Furnishings Repairs	2,500	2,012	(488)	-19.51%
256 - Contracted Services	20,000	23,450	3,450	17.25%
Total 2-200 - Contracted & Other Services	34,050	32,557	(1,493)	-4.38%
2-500 - Purchase of Goods & Supplies	26,725	23,621	(3,104)	-11.61%
519 - Other General Supplies	6,725	5,461	(1,264)	-18.79%
535 - Welding Supplies	300	2,062	1,762	587.34%
543 - Natural Gas	11,000	7,206	(3,794)	-34.49%
544 - Electrical	7,700	6,796	(904)	-11.74%
545 - Other Utilities	1,000	2,096	1,096	109.58%
Total 2-500 - Purchase of Goods & Supplies	26,725	23,621	(3,104)	-11.61%
Total Expenses	60,775	56,178	(4,597)	-7.56%
<b>Net Total</b>	<b>(60,775)</b>	<b>(56,178)</b>	<b>4,597</b>	<b>7.56%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 32-08 - Dust Control

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
1-400 - Sales of Goods & Services	-	13,300	13,300	100.00%	
420 - Sale of Goods & Services	-	13,300	13,300	100.00%	13
Total 1-400 - Sales of Goods & Services	-	13,300	13,300	100.00%	
Total Revenues	-	13,300	13,300	100.00%	
2-200 - Contracted & Other Services	190,000	121,618	(68,382)	-35.99%	
217 - Telephone	-	-	-	0.00%	
256 - Contracted Services	190,000	121,618	(68,382)	-35.99%	
Total 2-200 - Contracted & Other Services	190,000	121,618	(68,382)	-35.99%	
Total Expenses	190,000	121,618	(68,382)	-35.99%	
<b>Net Total</b>	<b>(190,000)</b>	<b>(108,318)</b>	<b>81,682</b>	<b>42.99%</b>	

# Actual vs Budget Year To Date by Costing Center

Costing Center 32-09 - Erosion Control

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	2,500	3,708	1,208	48.32%
233 - Engineering Fees	2,500	-	(2,500)	-100.00%
256 - Contracted Services	-	3,708	3,708	100.00%
Total 2-200 - Contracted & Other Services	2,500	3,708	1,208	48.32%
2-500 - Purchase of Goods & Supplies	30,000	24,698	(5,302)	-17.67%
539 - Other Construction Materials	30,000	24,698	(5,302)	-17.67%
Total 2-500 - Purchase of Goods & Supplies	30,000	24,698	(5,302)	-17.67%
Total Expenses	32,500	28,406	(4,094)	-12.60%
<b>Net Total</b>	<b>(32,500)</b>	<b>(28,406)</b>	<b>4,094</b>	<b>12.60%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 32-10 - Transportation Revenue

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
1-400 - Sales of Goods & Services	77,500	95,087	17,587	22.69%	
420 - Sale of Goods & Services	65,000	72,093	7,093	10.91%	
421 - Snowplow Flag Sales	7,500	16,051	8,551	114.01%	
425 - Administration Fees	5,000	6,943	1,943	38.86%	
Total 1-400 - Sales of Goods & Services	77,500	95,087	17,587	22.69%	
1-500 - Self Generated Revenues	75,000	316,755	241,755	322.34%	
560 - Rental/Lease Revenues	75,000	200,238	125,238	166.98%	
594 - Expenses Recovered	-	116,517	116,517	100.00%	14
Total 1-500 - Self Generated Revenues	75,000	316,755	241,755	322.34%	
1-700 - Government Transfers	-	1,721,135	1,721,135	100.00%	
740 - Prov Unconditional Grants	-	1,721,135	1,721,135	100.00%	15
Total 1-700 - Government Transfers	-	1,721,135	1,721,135	100.00%	
1-800 - Grant Revenue	-	577,141	577,141	100.00%	
840 - Prov Conditional Grants	-	577,141	577,141	100.00%	15
Total 1-800 - Grant Revenue	-	577,141	577,141	100.00%	
<b>Total Revenues</b>	<b>152,500</b>	<b>2,710,119</b>	<b>2,557,619</b>	<b>1,677.13%</b>	
2-200 - Contracted & Other Services	-	59	59	100.00%	
217 - Telephone	-	59	59	100.00%	
Total 2-200 - Contracted & Other Services	-	59	59	100.00%	
2-500 - Purchase of Goods & Supplies	-	191	191	100.00%	
519 - Other General Supplies	-	191	191	100.00%	
Total 2-500 - Purchase of Goods & Supplies	-	191	191	100.00%	
Total Expenses	-	250	250	100.00%	
<b>Net Total</b>	<b>152,500</b>	<b>2,709,869</b>	<b>2,557,369</b>	<b>1,676.96%</b>	

# Actual vs Budget Year To Date by Costing Center

Costing Center 32-11 - Culverts

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
2-200 - Contracted & Other Services	370,000	316,895	(53,105)	-14.35%	
215 - Freight	25,000	16,860	(8,140)	-32.56%	
233 - Engineering Fees	5,000	3,989	(1,011)	-20.22%	
256 - Contracted Services	300,000	295,736	(4,264)	-1.42%	
263 - Rental M&E	40,000	310	(39,690)	-99.23%	
Total 2-200 - Contracted & Other Services	370,000	316,895	(53,105)	-14.35%	
2-500 - Purchase of Goods & Supplies	321,000	207,159	(113,841)	-35.46%	
519 - Other General Supplies	3,000	86	(2,914)	-97.13%	
536 - Sign Posts	10,000	-	(10,000)	-100.00%	
537 - Steel Products	300,000	207,073	(92,927)	-30.98%	16
539 - Other Construction Materials	8,000	-	(8,000)	-100.00%	
Total 2-500 - Purchase of Goods & Supplies	321,000	207,159	(113,841)	-35.46%	
Total Expenses	691,000	524,054	(166,946)	-24.16%	
<b>Net Total</b>	<b>(691,000)</b>	<b>(524,054)</b>	<b>166,946</b>	<b>24.16%</b>	

# Actual vs Budget Year To Date by Costing Center

## Costing Center 32-15 - Signage

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	-	-	-	0.00%
256 - Contracted Services	-	-	-	0.00%
Total 2-200 - Contracted & Other Services	-	-	-	0.00%
2-500 - Purchase of Goods & Supplies	36,550	22,492	(14,058)	-38.46%
518 - Signage	23,550	22,218	(1,332)	-5.66%
519 - Other General Supplies	2,000	99	(1,901)	-95.07%
536 - Sign Posts	11,000	176	(10,824)	-98.40%
Total 2-500 - Purchase of Goods & Supplies	36,550	22,492	(14,058)	-38.46%
Total Expenses	36,550	22,492	(14,058)	-38.46%
<b>Net Total</b>	<b>(36,550)</b>	<b>(22,492)</b>	<b>14,058</b>	<b>38.46%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 32-20 - Street Lighting

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-500 - Purchase of Goods & Supplies	23,900	23,675	(225)	-0.94%
544 - Electrical	23,900	23,675	(225)	-0.94%
Total 2-500 - Purchase of Goods & Supplies	23,900	23,675	(225)	-0.94%
Total Expenses	23,900	23,675	(225)	-0.94%
<b>Net Total</b>	<b>(23,900)</b>	<b>(23,675)</b>	<b>225</b>	<b>0.94%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 32-21 - Regravelling

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
2-200 - Contracted & Other Services	1,493,445	1,123,512	(369,933)	-24.77%	
256 - Contracted Services	1,492,445	1,123,342	(369,103)	-24.73%	
263 - Rental M&E	1,000	170	(830)	-83.00%	
Total 2-200 - Contracted & Other Services	1,493,445	1,123,512	(369,933)	-24.77%	
2-500 - Purchase of Goods & Supplies	591,000	292	(590,708)	-99.95%	
518 - Signage	-	88	88	100.00%	
519 - Other General Supplies	1,000	204	(796)	-79.64%	
534 - Sand & Gravel	590,000	-	(590,000)	-100.00%	17
Total 2-500 - Purchase of Goods & Supplies	591,000	292	(590,708)	-99.95%	
Total Expenses	2,084,445	1,123,803	(960,642)	-46.09%	
<b>Net Total</b>	<b>(2,084,445)</b>	<b>(1,123,803)</b>	<b>960,642</b>	<b>46.09%</b>	

# Actual vs Budget Year To Date by Costing Center

Costing Center 32-22 - Gravel Pit Operations

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	21,500	8,438	(13,062)	-60.75%
233 - Engineering Fees	5,000	6,125	1,125	22.50%
256 - Contracted Services	6,000	-	(6,000)	-100.00%
271 - Licenses & Permits	10,500	2,313	(8,187)	-77.97%
Total 2-200 - Contracted & Other Services	21,500	8,438	(13,062)	-60.75%
Total Expenses	21,500	8,438	(13,062)	-60.75%
<b>Net Total</b>	<b>(21,500)</b>	<b>(8,438)</b>	<b>13,062</b>	<b>60.75%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 32-27 - Brushing

	<b>Budget</b>	<b>YTD Actual Cost</b>	<b>Variance Over/Under</b>	<b>Percentage Variance</b>
2-200 - Contracted & Other Services	100,000	30,056	(69,944)	-69.94%
256 - Contracted Services	100,000	30,056	(69,944)	-69.94%
Total 2-200 - Contracted & Other Services	100,000	30,056	(69,944)	-69.94%
Total Expenses	100,000	30,056	(69,944)	-69.94%
<b>Net Total</b>	<b>(100,000)</b>	<b>(30,056)</b>	<b>69,944</b>	<b>69.94%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 32-29 - Local Road Maintenance

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
2-200 - Contracted & Other Services	1,570,000	1,495,934	(74,066)	-4.72%	
256 - Contracted Services	1,570,000	1,495,934	(74,066)	-4.72%	
Total 2-200 - Contracted & Other Services	1,570,000	1,495,934	(74,066)	-4.72%	
2-500 - Purchase of Goods & Supplies	133,750	78,888	(54,862)	-41.02%	
519 - Other General Supplies	3,750	431	(3,319)	-88.50%	
533 - Grader Blades	100,000	52,749	(47,251)	-47.25%	18
534 - Sand & Gravel	30,000	25,709	(4,292)	-14.31%	
539 - Other Construction Materials	-	-	-	0.00%	
Total 2-500 - Purchase of Goods & Supplies	133,750	78,888	(54,862)	-41.02%	
Total Expenses	1,703,750	1,574,823	(128,927)	-7.57%	
<b>Net Total</b>	<b>(1,703,750)</b>	<b>(1,574,823)</b>	<b>128,927</b>	<b>7.57%</b>	

# Actual vs Budget Year To Date by Costing Center

## Costing Center 32-90 - Fleet

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	384,103	302,935	(81,168)	-21.13%
253 - Equipment & Furnishings Repairs	220,000	147,524	(72,476)	-32.94%
254 - Vehicle Lease Costs	149,103	116,927	(32,176)	-21.58%
255 - Vehicle Repairs	15,000	38,484	23,484	156.56%
256 - Contracted Services	-	-	-	0.00%
Total 2-200 - Contracted & Other Services	384,103	302,935	(81,168)	-21.13%
2-500 - Purchase of Goods & Supplies	510,500	423,234	(87,266)	-17.09%
519 - Other General Supplies	7,500	12,818	5,318	70.91%
521 - Fuel	420,000	344,993	(75,007)	-17.86%
522 - Tires/Batteries/Accessories	70,000	48,809	(21,191)	-30.27%
523 - Small Equipment & Tools	-	3,488	3,488	100.00%
524 - Consumable Tools	-	-	-	0.00%
525 - Lubricants & Fluids	13,000	13,126	126	0.97%
Total 2-500 - Purchase of Goods & Supplies	510,500	423,234	(87,266)	-17.09%
Total Expenses	894,603	726,169	(168,435)	-18.83%
<b>Net Total</b>	<b>(894,603)</b>	<b>(726,169)</b>	<b>168,435</b>	<b>18.83%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 32-95 - Small Equipment & Tools

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	1,000	641	(359)	-35.91%
253 - Equipment & Furnishings Repairs	1,000	641	(359)	-35.91%
Total 2-200 - Contracted & Other Services	1,000	641	(359)	-35.91%
2-500 - Purchase of Goods & Supplies	15,800	18,441	2,641	16.71%
519 - Other General Supplies	2,000	1,808	(192)	-9.59%
521 - Fuel	800	2,065	1,265	158.15%
522 - Tires/Batteries/Accessories	3,000	4,633	1,633	54.43%
523 - Small Equipment & Tools	2,000	3,080	1,080	53.99%
524 - Consumable Tools	4,000	5,880	1,880	46.99%
525 - Lubricants & Fluids	1,000	975	(25)	-2.46%
535 - Welding Supplies	3,000	-	(3,000)	-100.00%
Total 2-500 - Purchase of Goods & Supplies	15,800	18,441	2,641	16.71%
Total Expenses	16,800	19,082	2,282	13.58%
<b>Net Total</b>	<b>(16,800)</b>	<b>(19,082)</b>	<b>(2,282)</b>	<b>-13.58%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 33-01 - Administration

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-100 - Salary, Wages and Benefits	124,882	128,874	3,993	3.20%
121 - Regular Pay/Wages	100,109	104,351	4,242	4.24%
130 - Health Spending Account	1,250	1,065	(185)	-14.81%
136 - Workers Compensation	987	1,946	959	97.20%
149 - Employer Contributions	22,536	21,512	(1,024)	-4.54%
Total 2-100 - Salary, Wages and Benefits	124,882	128,874	3,993	3.20%
2-200 - Contracted & Other Services	40,727	38,545	(2,182)	-5.36%
211 - Travel & Subsistence	1,000	-	(1,000)	-100.00%
214 - Membership/Conference Fees	750	200	(550)	-73.33%
215 - Freight	500	351	(149)	-29.75%
217 - Telephone	4,377	5,351	974	22.26%
223 - Publications	200	-	(200)	-100.00%
239 - Training & Education	750	-	(750)	-100.00%
249 - Other Professional Services	500	-	(500)	-100.00%
253 - Equipment & Furnishings Repairs	500	-	(500)	-100.00%
256 - Contracted Services	31,650	32,320	670	2.12%
271 - Licenses & Permits	500	323	(177)	-35.46%
Total 2-200 - Contracted & Other Services	40,727	38,545	(2,182)	-5.36%
2-500 - Purchase of Goods & Supplies	1,000	1,047	47	4.71%
511 - Office Supplies	200	22	(178)	-88.98%
512 - Clothing/Footwear Allowance	250	565	315	126.19%
519 - Other General Supplies	550	460	(90)	-16.44%
Total 2-500 - Purchase of Goods & Supplies	1,000	1,047	47	4.71%
2-900 - Non-Monetary Items	117,750	-	(117,750)	-100.00%
900 - Amortization	117,750	-	(117,750)	-100.00%
Total 2-900 - Non-Monetary Items	117,750	-	(117,750)	-100.00%
Total Expenses	284,359	168,467	(115,892)	-40.76%
<b>Net Total</b>	<b>(284,359)</b>	<b>(168,467)</b>	<b>115,892</b>	<b>40.76%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 33-04 - Building Maintenance

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	10,500	12,639	2,139	20.37%
249 - Other Professional Services	-	395	395	100.00%
256 - Contracted Services	10,500	12,244	1,744	16.61%
Total 2-200 - Contracted & Other Services	10,500	12,639	2,139	20.37%
2-500 - Purchase of Goods & Supplies	37,250	23,850	(13,400)	-35.97%
513 - Janitorial Supplies	250	55	(195)	-78.04%
519 - Other General Supplies	3,000	538	(2,462)	-82.08%
535 - Welding Supplies	500	265	(235)	-46.99%
539 - Other Construction Materials	2,000	494	(1,506)	-75.28%
543 - Natural Gas	4,500	3,071	(1,429)	-31.75%
544 - Electrical	20,000	14,993	(5,007)	-25.03%
545 - Other Utilities	7,000	4,434	(2,567)	-36.66%
Total 2-500 - Purchase of Goods & Supplies	37,250	23,850	(13,400)	-35.97%
Total Expenses	47,750	36,489	(11,261)	-23.58%
<b>Net Total</b>	<b>(47,750)</b>	<b>(36,489)</b>	<b>11,261</b>	<b>23.58%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 33-06 - Navigation/Communications Facility

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	22,262	17,288	(4,974)	-22.34%
217 - Telephone	1,762	2,062	300	17.00%
249 - Other Professional Services	18,500	14,000	(4,500)	-24.32%
256 - Contracted Services	2,000	1,226	(774)	-38.70%
Total 2-200 - Contracted & Other Services	22,262	17,288	(4,974)	-22.34%
2-500 - Purchase of Goods & Supplies	2,000	-	(2,000)	-100.00%
519 - Other General Supplies	2,000	-	(2,000)	-100.00%
Total 2-500 - Purchase of Goods & Supplies	2,000	-	(2,000)	-100.00%
Total Expenses	24,262	17,288	(6,974)	-28.75%
<b>Net Total</b>	<b>(24,262)</b>	<b>(17,288)</b>	<b>6,974</b>	<b>28.75%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 33-07 - Asphalt Maintenance

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	60,000	20,650	(39,350)	-65.58%
256 - Contracted Services	40,000	20,650	(19,350)	-48.38%
259 - Other Contracted Repairs	20,000	-	(20,000)	-100.00%
Total 2-200 - Contracted & Other Services	60,000	20,650	(39,350)	-65.58%
Total Expenses	60,000	20,650	(39,350)	-65.58%
<b>Net Total</b>	<b>(60,000)</b>	<b>(20,650)</b>	<b>39,350</b>	<b>65.58%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 33-10 - General Operations

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
1-200 - Grants In Lieu	19,295	19,295	-	0.00%	
251 - Municipal Government	19,295	19,295	-	0.00%	
Total 1-200 - Grants In Lieu	19,295	19,295	-	0.00%	
1-500 - Self Generated Revenues	155,080	215,128	60,048	38.72%	
560 - Rental/Lease Revenues	92,585	89,560	(3,025)	-3.27%	
570 - Fuel Flowage Fees	22,495	74,861	52,366	232.79%	19
590 - Other Revenues	40,000	50,630	10,630	26.58%	
595 - Operating Fees	-	-	-	0.00%	
596 - Miscellaneous Revenue	-	78	78	100.00%	
Total 1-500 - Self Generated Revenues	155,080	215,128	60,048	38.72%	
Total Revenues	174,375	234,423	60,048	34.44%	
<b>Net Total</b>	<b>174,375</b>	<b>234,423</b>	<b>60,048</b>	<b>34.44%</b>	

# Actual vs Budget Year To Date by Costing Center

Costing Center 33-19 - Public Safety

	<b>Budget</b>	<b>YTD Actual Cost</b>	<b>Variance Over/Under</b>	<b>Percentage Variance</b>
2-500 - Purchase of Goods & Supplies	1,350	-	(1,350)	-100.00%
519 - Other General Supplies	1,350	-	(1,350)	-100.00%
Total 2-500 - Purchase of Goods & Supplies	1,350	-	(1,350)	-100.00%
Total Expenses	1,350	-	(1,350)	-100.00%
<b>Net Total</b>	<b>(1,350)</b>	<b>-</b>	<b>1,350</b>	<b>100.00%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 33-24 - Snow/Ice Control

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-500 - Purchase of Goods & Supplies	40,000	18,671	(21,330)	-53.32%
531 - Chemicals	40,000	18,671	(21,330)	-53.32%
Total 2-500 - Purchase of Goods & Supplies	40,000	18,671	(21,330)	-53.32%
Total Expenses	40,000	18,671	(21,330)	-53.32%
<b>Net Total</b>	<b>(40,000)</b>	<b>(18,671)</b>	<b>21,330</b>	<b>53.32%</b>

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# Actual vs Budget Year To Date by Costing Center

Costing Center 33-31 - Area Lighting

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	4,000	2,343	(1,657)	-41.43%
253 - Equipment & Furnishings Repairs	4,000	2,343	(1,657)	-41.43%
256 - Contracted Services	-	-	-	0.00%
Total 2-200 - Contracted & Other Services	4,000	2,343	(1,657)	-41.43%
2-500 - Purchase of Goods & Supplies	-	4,630	4,630	100.00%
519 - Other General Supplies	-	4,630	4,630	100.00%
Total 2-500 - Purchase of Goods & Supplies	-	4,630	4,630	100.00%
Total Expenses	4,000	6,972	2,972	74.31%
<b>Net Total</b>	<b>(4,000)</b>	<b>(6,972)</b>	<b>(2,972)</b>	<b>-74.31%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 33-90 - Fleet

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	30,500	8,207	(22,293)	-73.09%
253 - Equipment & Furnishings Repairs	27,000	6,254	(20,746)	-76.84%
255 - Vehicle Repairs	3,500	1,954	(1,546)	-44.17%
Total 2-200 - Contracted & Other Services	30,500	8,207	(22,293)	-73.09%
2-500 - Purchase of Goods & Supplies	21,000	28,007	7,007	33.37%
519 - Other General Supplies	1,500	1,049	(451)	-30.07%
521 - Fuel	10,000	16,484	6,484	64.84%
522 - Tires/Batteries/Accessories	7,500	8,253	753	10.04%
525 - Lubricants & Fluids	2,000	2,221	221	11.03%
Total 2-500 - Purchase of Goods & Supplies	21,000	28,007	7,007	33.37%
Total Expenses	51,500	36,215	(15,285)	-29.68%
<b>Net Total</b>	<b>(51,500)</b>	<b>(36,215)</b>	<b>15,285</b>	<b>29.68%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 33-95 - Small Equipment & Tools

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	-	675	675	100.00%
253 - Equipment & Furnishings Repairs	-	675	675	100.00%
Total 2-200 - Contracted & Other Services	-	675	675	100.00%
2-500 - Purchase of Goods & Supplies	3,060	602	(2,458)	-80.34%
519 - Other General Supplies	115	23	(93)	-80.43%
522 - Tires/Batteries/Accessories	330	-	(330)	-100.00%
523 - Small Equipment & Tools	115	-	(115)	-100.00%
524 - Consumable Tools	2,500	579	(1,921)	-76.83%
Total 2-500 - Purchase of Goods & Supplies	3,060	602	(2,458)	-80.34%
Total Expenses	3,060	1,277	(1,783)	-58.28%
<b>Net Total</b>	<b>(3,060)</b>	<b>(1,277)</b>	<b>1,783</b>	<b>58.28%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 37-10 - Water Management

	<b>Budget</b>	<b>YTD Actual Cost</b>	<b>Variance Over/Under</b>	<b>Percentage Variance</b>
2-200 - Contracted & Other Services	60,000	39,932	(20,068)	-33.45%
256 - Contracted Services	60,000	39,932	(20,068)	-33.45%
Total 2-200 - Contracted & Other Services	60,000	39,932	(20,068)	-33.45%
Total Expenses	60,000	39,932	(20,068)	-33.45%
<b>Net Total</b>	<b>(60,000)</b>	<b>(39,932)</b>	<b>20,068</b>	<b>33.45%</b>

06.1.5-B

# Actual vs Budget Year To Date by Costing Center

## Costing Center 41-10 - Local Water Operations

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
1-400 - Sales of Goods & Services	590,000	688,099	98,099	16.63%
	-	8,697	8,697	100.00%
420 - Sale of Goods & Services	390,000	470,715	80,715	20.70%
425 - Administration Fees	100,000	109,319	9,319	9.32%
430 - Line Usage Fee	100,000	99,368	(632)	-0.63%
Total 1-400 - Sales of Goods & Services	590,000	688,099	98,099	16.63%
1-500 - Self Generated Revenues	-	1,025	1,025	100.00%
590 - Other Revenues	-	0	0	0.00%
594 - Expenses Recovered	-	1,025	1,025	100.00%
Total 1-500 - Self Generated Revenues	-	1,025	1,025	100.00%
1-800 - Grant Revenue	-	-	-	0.00%
840 - Prov Conditional Grants	-	-	-	0.00%
Total 1-800 - Grant Revenue	-	-	-	0.00%
Total Revenues	590,000	689,124	99,124	16.80%
2-100 - Salary, Wages and Benefits	576,746	606,825	30,079	5.22%
121 - Regular Pay/Wages	472,648	484,795	12,147	2.57%
130 - Health Spending Account	6,250	6,884	634	10.15%
136 - Workers Compensation	4,935	8,902	3,967	80.38%
149 - Employer Contributions	92,913	106,244	13,330	14.35%
Total 2-100 - Salary, Wages and Benefits	576,746	606,825	30,079	5.22%
2-200 - Contracted & Other Services	110,389	31,008	(79,381)	-71.91%
211 - Travel & Subsistence	6,000	4,372	(1,628)	-27.14%
212 - Mileage	1,051	866	(185)	-17.59%
214 - Membership/Conference Fees	1,000	934	(66)	-6.57%
215 - Freight	3,000	1,449	(1,551)	-51.70%
217 - Telephone	7,188	3,750	(3,438)	-47.83%
221 - Advertising	250	-	(250)	-100.00%
233 - Engineering Fees	2,000	-	(2,000)	-100.00%
239 - Training & Education	5,000	2,375	(2,625)	-52.51%
249 - Other Professional Services	8,900	8,485	(415)	-4.66%
253 - Equipment & Furnishings Repairs	-	-	-	0.00%
256 - Contracted Services	17,200	4,798	(12,402)	-72.10%
259 - Other Contracted Repairs	58,000	3,979	(54,021)	-93.14%
263 - Rental M&E	550	-	(550)	-100.00%
271 - Licenses & Permits	250	-	(250)	-100.00%
Total 2-200 - Contracted & Other Services	110,389	31,008	(79,381)	-71.91%
2-500 - Purchase of Goods & Supplies	54,400	51,026	(3,374)	-6.20%
511 - Office Supplies	550	2,623	2,073	376.99%
512 - Clothing/Footwear Allowance	1,800	1,169	(631)	-35.06%
517 - Computer Supplies	-	1,826	1,826	100.00%
519 - Other General Supplies	6,050	3,109	(2,941)	-48.61%
523 - Small Equipment & Tools	750	1,994	1,244	165.85%
524 - Consumable Tools	-	45	45	100.00%
531 - Chemicals	250	320	70	27.99%

## Actual vs Budget Year To Date by Costing Center

539 - Other Construction Materials	4,000	580	(3,420)	-85.51%
543 - Natural Gas	7,000	9,375	2,375	33.93%
544 - Electrical	34,000	29,985	(4,015)	-11.81%
Total 2-500 - Purchase of Goods & Supplies	54,400	51,026	(3,374)	-6.20%
2-800 - Finance Charges	675,233	650,594	(24,639)	-3.65%
850 - Debenture Interest Hwy 35	8,422	8,422	-	0.00%
851 - Debenture Interest Chin Rd/Water Ph 4	29,415	29,415	-	0.00%
852 - Debenture Interest Lovelin Rd/Ph5	30,637	30,637	-	0.00%
853 - Debenture Principal Pmts	-	-	-	0.00%
854 - Debenture Interest Ph 6	21,005	21,005	-	0.00%
855 - Debenture Interest Ph 7	36,357	36,357	-	0.00%
856 - Debenture Interest '17 Add-ons	33,395	33,395	-	0.00%
857 - Debenture Interest '18 Add-ons	21,413	21,413	-	0.00%
858 - Debenture Interest '19 Add-ons	494,590	469,950	(24,639)	-4.98%
Total 2-800 - Finance Charges	675,233	650,594	(24,639)	-3.65%
2-900 - Non-Monetary Items	1,370,000	-	(1,370,000)	-100.00%
900 - Amortization	1,370,000	-	(1,370,000)	-100.00%
Total 2-900 - Non-Monetary Items	1,370,000	-	(1,370,000)	-100.00%
Total Expenses	2,786,768	1,339,453	(1,447,316)	-51.94%
<b>Net Total</b>	<b>(2,196,768)</b>	<b>(650,328)</b>	<b>1,546,440</b>	<b>70.40%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 41-20 - Regional Water Operations

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
1-400 - Sales of Goods & Services	400,000	577,385	177,385	44.35%
420 - Sale of Goods & Services	400,000	577,385	177,385	44.35%
Total 1-400 - Sales of Goods & Services	400,000	577,385	177,385	44.35%
Total Revenues	400,000	577,385	177,385	44.35%
2-200 - Contracted & Other Services	129,304	98,762	(30,542)	-23.62%
215 - Freight	9,000	10,668	1,668	18.53%
217 - Telephone	13,104	5,377	(7,728)	-58.97%
249 - Other Professional Services	33,000	19,890	(13,110)	-39.73%
256 - Contracted Services	1,500	13,697	12,197	813.12%
259 - Other Contracted Repairs	70,000	45,071	(24,929)	-35.61%
263 - Rental M&E	2,700	4,060	1,360	50.37%
Total 2-200 - Contracted & Other Services	129,304	98,762	(30,542)	-23.62%
2-500 - Purchase of Goods & Supplies	766,500	819,425	52,925	6.90%
519 - Other General Supplies	6,000	2,710	(3,290)	-54.83%
523 - Small Equipment & Tools	3,000	13,181	10,181	339.38%
531 - Chemicals	10,500	13,910	3,410	32.47%
539 - Other Construction Materials	15,000	32,373	17,373	115.82%
543 - Natural Gas	12,000	12,771	771	6.42%
544 - Electrical	70,000	78,009	8,009	11.44%
545 - Other Utilities	650,000	666,471	16,471	2.53%
Total 2-500 - Purchase of Goods & Supplies	766,500	819,425	52,925	6.90%
Total Expenses	895,804	918,187	22,383	2.50%
<b>Net Total</b>	<b>(495,804)</b>	<b>(340,802)</b>	<b>155,002</b>	<b>31.26%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 41-90 - Fleet

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	67,000	66,303	(697)	-1.04%
253 - Equipment & Furnishings Repairs	5,000	4,016	(984)	-19.68%
254 - Vehicle Lease Costs	50,000	54,551	4,551	9.10%
255 - Vehicle Repairs	12,000	7,736	(4,264)	-35.53%
Total 2-200 - Contracted & Other Services	67,000	66,303	(697)	-1.04%
2-500 - Purchase of Goods & Supplies	36,300	33,920	(2,380)	-6.56%
519 - Other General Supplies	1,000	849	(151)	-15.09%
521 - Fuel	33,000	31,504	(1,496)	-4.53%
522 - Tires/Batteries/Accessories	2,000	1,492	(508)	-25.40%
525 - Lubricants & Fluids	300	75	(225)	-74.89%
Total 2-500 - Purchase of Goods & Supplies	36,300	33,920	(2,380)	-6.56%
Total Expenses	103,300	100,224	(3,076)	-2.98%
<b>Net Total</b>	<b>(103,300)</b>	<b>(100,224)</b>	<b>3,076</b>	<b>2.98%</b>

06.1.5-B

# Actual vs Budget Year To Date by Costing Center

## Costing Center 41-95 - Small Equipment & Tools

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-500 - Purchase of Goods & Supplies	6,900	7,393	493	7.15%
519 - Other General Supplies	250	14	(236)	-94.49%
521 - Fuel	2,000	1,472	(528)	-26.41%
522 - Tires/Batteries/Accessories	500	-	(500)	-100.00%
524 - Consumable Tools	4,000	5,880	1,880	47.01%
525 - Lubricants & Fluids	150	27	(123)	-81.92%
Total 2-500 - Purchase of Goods & Supplies	6,900	7,393	493	7.15%
Total Expenses	6,900	7,393	493	7.15%
<b>Net Total</b>	<b>(6,900)</b>	<b>(7,393)</b>	<b>(493)</b>	<b>-7.15%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 42-10 - General Operations

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
1-400 - Sales of Goods & Services	23,500	23,476	(24)	-0.10%
420 - Sale of Goods & Services	19,500	19,476	(24)	-0.12%
450 - Other Fees, Revenues, Etc.	4,000	4,000	-	0.00%
Total 1-400 - Sales of Goods & Services	23,500	23,476	(24)	-0.10%
Total Revenues	23,500	23,476	(24)	-0.10%
2-200 - Contracted & Other Services	14,875	9,978	(4,898)	-32.92%
215 - Freight	110	-	(110)	-100.00%
249 - Other Professional Services	265	-	(265)	-100.00%
256 - Contracted Services	14,500	9,978	(4,523)	-31.19%
259 - Other Contracted Repairs	-	-	-	0.00%
Total 2-200 - Contracted & Other Services	14,875	9,978	(4,898)	-32.92%
2-500 - Purchase of Goods & Supplies	3,100	-	(3,100)	-100.00%
519 - Other General Supplies	1,600	-	(1,600)	-100.00%
539 - Other Construction Materials	1,500	-	(1,500)	-100.00%
Total 2-500 - Purchase of Goods & Supplies	3,100	-	(3,100)	-100.00%
2-900 - Non-Monetary Items	49,500	-	(49,500)	-100.00%
900 - Amortization	49,500	-	(49,500)	-100.00%
Total 2-900 - Non-Monetary Items	49,500	-	(49,500)	-100.00%
Total Expenses	67,475	9,978	(57,498)	-85.21%
<b>Net Total</b>	<b>(43,975)</b>	<b>13,498</b>	<b>57,473</b>	<b>130.70%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 43-10 - General Operations

January 2025 To December 2025 (12 Months)

Fund All  
 Department All  
 Object All  
 Costing Centers 00-00 - General Revenues, 11-10 - General Council ...

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-100 - Salary, Wages and Benefits	-	-	-	0.00%
121 - Regular Pay/Wages	-	-	-	0.00%
130 - Health Spending Account	-	-	-	0.00%
136 - Workers Compensation	-	-	-	0.00%
149 - Employer Contributions	-	-	-	0.00%
Total 2-100 - Salary, Wages and Benefits	-	-	-	0.00%
2-200 - Contracted & Other Services	222,094	218,624	(3,470)	-1.56%
214 - Membership/Conference Fees	350	-	(350)	-100.00%
239 - Training & Education	750	-	(750)	-100.00%
249 - Other Professional Services	207,994	207,994	-	0.00%
256 - Contracted Services	13,000	10,630	(2,370)	-18.23%
Total 2-200 - Contracted & Other Services	222,094	218,624	(3,470)	-1.56%
2-400 - Reclamation Expenses	-	-	-	0.00%
400 - Reclamation Expenses	-	-	-	0.00%
Total 2-400 - Reclamation Expenses	-	-	-	0.00%
2-500 - Purchase of Goods & Supplies	3,000	2,218	(782)	-26.08%
519 - Other General Supplies	1,000	352	(648)	-64.80%
544 - Electrical	2,000	1,866	(134)	-6.72%
Total 2-500 - Purchase of Goods & Supplies	3,000	2,218	(782)	-26.08%
Total Expenses	225,094	220,842	(4,252)	-1.89%
<b>Net Total</b>	<b>(225,094)</b>	<b>(220,842)</b>	<b>4,252</b>	<b>1.89%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 51-10 - FCSS General Operations

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
1-800 - Grant Revenue	125,461	125,461	-	0.00%
840 - Prov Conditional Grants	125,461	125,461	-	0.00%
Total 1-800 - Grant Revenue	125,461	125,461	-	0.00%
Total Revenues	125,461	125,461	-	0.00%
2-700 - Grants & Other Contributions	156,826	156,825	(0)	0.00%
735 - Grants to Ind/Org's	156,826	156,825	(0)	0.00%
Total 2-700 - Grants & Other Contributions	156,826	156,825	(0)	0.00%
Total Expenses	156,826	156,825	(0)	0.00%
<b>Net Total</b>	<b>(31,365)</b>	<b>(31,365)</b>	<b>0</b>	<b>0.00%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 61-10 - General Services

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
1-500 - Self Generated Revenues	6,500	11,359	4,859	74.75%
526 - Dev Permit/Compliance Cert	6,500	11,359	4,859	74.75%
592 - Other Municipal Taxes	-	-	-	0.00%
Total 1-500 - Self Generated Revenues	6,500	11,359	4,859	74.75%
Total Revenues	6,500	11,359	4,859	74.75%
2-100 - Salary, Wages and Benefits	1,200	-	(1,200)	-100.00%
151 - Honoraria	1,200	-	(1,200)	-100.00%
Total 2-100 - Salary, Wages and Benefits	1,200	-	(1,200)	-100.00%
2-200 - Contracted & Other Services	1,550	-	(1,550)	-100.00%
211 - Travel & Subsistence	300	-	(300)	-100.00%
212 - Mileage	1,000	-	(1,000)	-100.00%
239 - Training & Education	250	-	(250)	-100.00%
Total 2-200 - Contracted & Other Services	1,550	-	(1,550)	-100.00%
2-500 - Purchase of Goods & Supplies	-	-	-	0.00%
520 - Misc Expenses	-	-	-	0.00%
Total 2-500 - Purchase of Goods & Supplies	-	-	-	0.00%
Total Expenses	2,750	-	(2,750)	-100.00%
<b>Net Total</b>	<b>3,750</b>	<b>11,359</b>	<b>7,609</b>	<b>202.91%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 61-30 - Development Officer

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
2-100 - Salary, Wages and Benefits	-	56,036	56,036	100.00%	
121 - Regular Pay/Wages	-	42,819	42,819	100.00%	
136 - Workers Compensation	-	805	805	100.00%	
149 - Employer Contributions	-	12,412	12,412	100.00%	
Total 2-100 - Salary, Wages and Benefits	-	56,036	56,036	100.00%	1
2-200 - Contracted & Other Services	275,600	428,391	152,791	55.44%	2
215 - Freight	300	-	(300)	-100.00%	
221 - Advertising	300	-	(300)	-100.00%	
249 - Other Professional Services	275,000	428,391	153,391	55.78%	
Total 2-200 - Contracted & Other Services	275,600	428,391	152,791	55.44%	
Total Expenses	275,600	484,427	208,827	75.77%	
<b>Net Total</b>	<b>(275,600)</b>	<b>(484,427)</b>	<b>(208,827)</b>	<b>-75.77%</b>	

# Actual vs Budget Year To Date by Costing Center

## Costing Center 63-10 - General Operations

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
1-400 - Sales of Goods & Services	-	-	-	0.00%	
420 - Sale of Goods & Services	-	-	-	0.00%	
Total 1-400 - Sales of Goods & Services	-	-	-	0.00%	
1-500 - Self Generated Revenues	5,500	20,184	14,684	266.98%	
560 - Rental/Lease Revenues	4,500	15,430	10,930	242.89%	
594 - Expenses Recovered	1,000	4,679	3,679	367.92%	
596 - Miscellaneous Revenue	-	75	75	100.00%	
Total 1-500 - Self Generated Revenues	5,500	20,184	14,684	266.98%	
1-800 - Grant Revenue	160,000	178,399	18,399	11.50%	
840 - Prov Conditional Grants	160,000	178,399	18,399	11.50%	22
Total 1-800 - Grant Revenue	160,000	178,399	18,399	11.50%	
<b>Total Revenues</b>	<b>165,500</b>	<b>198,583</b>	<b>33,083</b>	<b>19.99%</b>	
2-100 - Salary, Wages and Benefits	-	4,128	4,128	100.00%	
121 - Regular Pay/Wages	-	-	-	0.00%	
136 - Workers Compensation	-	796	796	100.00%	
149 - Employer Contributions	-	3,332	3,332	100.00%	
Total 2-100 - Salary, Wages and Benefits	-	4,128	4,128	100.00%	
2-200 - Contracted & Other Services	130	462	332	255.08%	
215 - Freight	-	-	-	0.00%	
217 - Telephone	-	462	462	100.00%	
221 - Advertising	130	-	(130)	-100.00%	
Total 2-200 - Contracted & Other Services	130	462	332	255.08%	
2-500 - Purchase of Goods & Supplies	-	30	30	100.00%	
519 - Other General Supplies	-	30	30	100.00%	
Total 2-500 - Purchase of Goods & Supplies	-	30	30	100.00%	
2-700 - Grants & Other Contributions	-	-	-	0.00%	
735 - Grants to Ind/Org's	-	-	-	0.00%	
Total 2-700 - Grants & Other Contributions	-	-	-	0.00%	
2-900 - Non-Monetary Items	9,150	-	(9,150)	-100.00%	
900 - Amortization	9,150	-	(9,150)	-100.00%	
Total 2-900 - Non-Monetary Items	9,150	-	(9,150)	-100.00%	
<b>Total Expenses</b>	<b>9,280</b>	<b>4,620</b>	<b>(4,660)</b>	<b>-50.22%</b>	
<b>Net Total</b>	<b>156,220</b>	<b>193,963</b>	<b>37,743</b>	<b>24.16%</b>	

# Actual vs Budget Year To Date by Costing Center

Costing Center 63-20 - Fieldman Services

	<b>Budget</b>	<b>YTD Actual Cost</b>	<b>Variance Over/Under</b>	<b>Percentage Variance</b>
2-200 - Contracted & Other Services	141,850	138,000	(3,850)	-2.71%
211 - Travel & Subsistence	500	-	(500)	-100.00%
214 - Membership/Conference Fees	1,200	-	(1,200)	-100.00%
239 - Training & Education	150	-	(150)	-100.00%
256 - Contracted Services	140,000	138,000	(2,000)	-1.43%
Total 2-200 - Contracted & Other Services	141,850	138,000	(3,850)	-2.71%
2-500 - Purchase of Goods & Supplies	-	-	-	0.00%
519 - Other General Supplies	-	-	-	0.00%
Total 2-500 - Purchase of Goods & Supplies	-	-	-	0.00%
Total Expenses	141,850	138,000	(3,850)	-2.71%
<b>Net Total</b>	<b>(141,850)</b>	<b>(138,000)</b>	<b>3,850</b>	<b>2.71%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 63-30 - Pest Control

	<b>Budget</b>	<b>YTD Actual Cost</b>	<b>Variance Over/Under</b>	<b>Percentage Variance</b>
2-200 - Contracted & Other Services	3,000	-	(3,000)	-100.00%
256 - Contracted Services	3,000	-	(3,000)	-100.00%
Total 2-200 - Contracted & Other Services	3,000	-	(3,000)	-100.00%
Total Expenses	3,000	-	(3,000)	-100.00%
<b>Net Total</b>	<b>(3,000)</b>	<b>-</b>	<b>3,000</b>	<b>100.00%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 63-40 - Roadside Mowing

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	263,720	249,875	(13,845)	-5.25%
256 - Contracted Services	263,720	249,875	(13,845)	-5.25%
Total 2-200 - Contracted & Other Services	263,720	249,875	(13,845)	-5.25%
Total Expenses	263,720	249,875	(13,845)	-5.25%
<b>Net Total</b>	<b>(263,720)</b>	<b>(249,875)</b>	<b>13,845</b>	<b>5.25%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 63-60 - Extension Programs

	<b>Budget</b>	<b>YTD Actual Cost</b>	<b>Variance Over/Under</b>	<b>Percentage Variance</b>
2-700 - Grants & Other Contributions	1,000	274	(726)	-72.64%
735 - Grants to Ind/Org's	1,000	274	(726)	-72.64%
Total 2-700 - Grants & Other Contributions	1,000	274	(726)	-72.64%
Total Expenses	1,000	274	(726)	-72.64%
<b>Net Total</b>	<b>(1,000)</b>	<b>(274)</b>	<b>726</b>	<b>72.64%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 63-70 - Plant Industry Programs

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-100 - Salary, Wages and Benefits	109,327	85,106	(24,221)	-22.15%
121 - Regular Pay/Wages	99,652	81,269	(18,383)	-18.45%
136 - Workers Compensation	1,963	752	(1,211)	-61.67%
149 - Employer Contributions	7,711	3,084	(4,627)	-60.01%
Total 2-100 - Salary, Wages and Benefits	109,327	85,106	(24,221)	-22.15%
2-200 - Contracted & Other Services	16,000	1,153	(14,847)	-92.79%
211 - Travel & Subsistence	-	530	530	100.00%
214 - Membership/Conference Fees	-	-	-	0.00%
217 - Telephone	750	623	(127)	-16.91%
223 - Publications	-	-	-	0.00%
239 - Training & Education	250	-	(250)	-100.00%
256 - Contracted Services	15,000	-	(15,000)	-100.00%
Total 2-200 - Contracted & Other Services	16,000	1,153	(14,847)	-92.79%
2-500 - Purchase of Goods & Supplies	3,550	4,216	666	18.77%
512 - Clothing/Footwear Allowance	750	326	(424)	-56.57%
519 - Other General Supplies	300	73	(227)	-75.53%
531 - Chemicals	2,500	3,817	1,317	52.69%
Total 2-500 - Purchase of Goods & Supplies	3,550	4,216	666	18.77%
Total Expenses	128,877	90,476	(38,401)	-29.80%
<b>Net Total</b>	<b>(128,877)</b>	<b>(90,476)</b>	<b>38,401</b>	<b>29.80%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 63-80 - Ag Research

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
2-700 - Grants & Other Contributions	100,000	112,152	12,152	12.15%	
735 - Grants to Ind/Org's	100,000	112,152	12,152	12.15%	
Total 2-700 - Grants & Other Contributions	100,000	112,152	12,152	12.15%	
Total Expenses	100,000	112,152	12,152	12.15%	
<b>Net Total</b>	<b>(100,000)</b>	<b>(112,152)</b>	<b>(12,152)</b>	<b>-12.15%</b>	23

# Actual vs Budget Year To Date by Costing Center

Costing Center 63-85 - Veterinary Services

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
2-200 - Contracted & Other Services	50,500	32,600	(17,900)	-35.45%	
249 - Other Professional Services	50,500	32,600	(17,900)	-35.45%	
Total 2-200 - Contracted & Other Services	50,500	32,600	(17,900)	-35.45%	
Total Expenses	50,500	32,600	(17,900)	-35.45%	
<b>Net Total</b>	<b>(50,500)</b>	<b>(32,600)</b>	<b>17,900</b>	<b>35.45%</b>	24

# Actual vs Budget Year To Date by Costing Center

Costing Center 63-90 - Fleet

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	1,000	5,009	4,009	400.90%
253 - Equipment & Furnishings Repairs	-	1,140	1,140	100.00%
255 - Vehicle Repairs	1,000	3,869	2,869	286.90%
Total 2-200 - Contracted & Other Services	1,000	5,009	4,009	400.90%
2-500 - Purchase of Goods & Supplies	14,300	12,275	(2,025)	-14.16%
519 - Other General Supplies	300	467	167	55.75%
521 - Fuel	12,000	9,788	(2,212)	-18.43%
522 - Tires/Batteries/Accessories	2,000	2,019	19	0.95%
525 - Lubricants & Fluids	-	-	-	0.00%
Total 2-500 - Purchase of Goods & Supplies	14,300	12,275	(2,025)	-14.16%
Total Expenses	15,300	17,284	1,984	12.97%
<b>Net Total</b>	<b>(15,300)</b>	<b>(17,284)</b>	<b>(1,984)</b>	<b>-12.97%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 63-95 - Small Equipment & Tools

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	250	-	(250)	-100.00%
253 - Equipment & Furnishings Repairs	250	-	(250)	-100.00%
Total 2-200 - Contracted & Other Services	250	-	(250)	-100.00%
2-500 - Purchase of Goods & Supplies	2,950	2,205	(745)	-25.25%
519 - Other General Supplies	750	749	(1)	-0.07%
521 - Fuel	-	275	275	100.00%
522 - Tires/Batteries/Accessories	1,250	1,148	(102)	-8.13%
523 - Small Equipment & Tools	800	-	(800)	-100.00%
524 - Consumable Tools	-	-	-	0.00%
525 - Lubricants & Fluids	150	33	(117)	-78.25%
535 - Welding Supplies	-	-	-	0.00%
Total 2-500 - Purchase of Goods & Supplies	2,950	2,205	(745)	-25.25%
Total Expenses	3,200	2,205	(995)	-31.09%
<b>Net Total</b>	<b>(3,200)</b>	<b>(2,205)</b>	<b>995</b>	<b>31.09%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 65-10 - Economic Development

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
1-400 - Sales of Goods & Services	28,500	23,812	(4,688)	-16.45%
420 - Sale of Goods & Services	28,500	23,812	(4,688)	-16.45%
Total 1-400 - Sales of Goods & Services	28,500	23,812	(4,688)	-16.45%
1-500 - Self Generated Revenues	1,000	355	(645)	-64.50%
594 - Expenses Recovered	1,000	-	(1,000)	-100.00%
596 - Miscellaneous Revenue	-	355	355	100.00%
Total 1-500 - Self Generated Revenues	1,000	355	(645)	-64.50%
Total Revenues	29,500	24,167	(5,333)	-18.08%
2-100 - Salary, Wages and Benefits	1,000	-	(1,000)	-100.00%
151 - Honoraria	1,000	-	(1,000)	-100.00%
Total 2-100 - Salary, Wages and Benefits	1,000	-	(1,000)	-100.00%
2-200 - Contracted & Other Services	84,644	75,140	(9,503)	-11.23%
211 - Travel & Subsistence	500	-	(500)	-100.00%
212 - Mileage	500	-	(500)	-100.00%
213 - Working Lunches	750	190	(560)	-74.64%
214 - Membership/Conference Fees	34,244	33,451	(793)	-2.32%
215 - Freight	100	-	(100)	-100.00%
216 - Postage	100	-	(100)	-100.00%
217 - Telephone	-	100	100	100.00%
221 - Advertising	5,500	3,140	(2,360)	-42.92%
256 - Contracted Services	42,950	38,260	(4,691)	-10.92%
Total 2-200 - Contracted & Other Services	84,644	75,140	(9,503)	-11.23%
2-500 - Purchase of Goods & Supplies	18,500	7,260	(11,240)	-60.76%
519 - Other General Supplies	3,500	1,469	(2,031)	-58.03%
528 - Promotional Materials	15,000	5,791	(9,209)	-61.39%
Total 2-500 - Purchase of Goods & Supplies	18,500	7,260	(11,240)	-60.76%
2-700 - Grants & Other Contributions	5,500	12,000	6,500	118.18%
735 - Grants to Ind/Org's	5,500	12,000	6,500	118.18%
Total 2-700 - Grants & Other Contributions	5,500	12,000	6,500	118.18%
Total Expenses	109,644	94,400	(15,243)	-13.90%
<b>Net Total</b>	<b>(80,144)</b>	<b>(70,233)</b>	<b>9,911</b>	<b>12.37%</b>

# Actual vs Budget Year To Date by Costing Center

## Costing Center 65-20 - Community Services

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
1-800 - Grant Revenue	-	-	-	0.00%
840 - Prov Conditional Grants	-	-	-	0.00%
Total 1-800 - Grant Revenue	-	-	-	0.00%
Total Revenues	-	-	-	0.00%
2-100 - Salary, Wages and Benefits	83,851	85,464	1,613	1.92%
121 - Regular Pay/Wages	64,945	66,304	1,359	2.09%
130 - Health Spending Account	1,250	180	(1,070)	-85.60%
136 - Workers Compensation	987	1,258	271	27.41%
149 - Employer Contributions	16,669	17,723	1,053	6.32%
Total 2-100 - Salary, Wages and Benefits	83,851	85,464	1,613	1.92%
2-200 - Contracted & Other Services	16,265	10,009	(6,256)	-38.46%
211 - Travel & Subsistence	1,000	-	(1,000)	-100.00%
212 - Mileage	750	156	(594)	-79.26%
213 - Working Lunches	500	10	(490)	-98.00%
214 - Membership/Conference Fees	1,000	492	(508)	-50.80%
215 - Freight	50	-	(50)	-100.00%
216 - Postage	150	-	(150)	-100.00%
217 - Telephone	600	584	(16)	-2.68%
221 - Advertising	1,000	-	(1,000)	-100.00%
239 - Training & Education	2,000	-	(2,000)	-100.00%
256 - Contracted Services	9,215	8,768	(447)	-4.86%
Total 2-200 - Contracted & Other Services	16,265	10,009	(6,256)	-38.46%
2-500 - Purchase of Goods & Supplies	3,750	2,165	(1,585)	-42.26%
519 - Other General Supplies	1,500	862	(638)	-42.56%
521 - Fuel	-	244	244	100.00%
528 - Promotional Materials	1,500	900	(600)	-40.00%
544 - Electrical	750	160	(590)	-78.72%
Total 2-500 - Purchase of Goods & Supplies	3,750	2,165	(1,585)	-42.26%
2-700 - Grants & Other Contributions	1,000	-	(1,000)	-100.00%
735 - Grants to Ind/Org's	1,000	-	(1,000)	-100.00%
Total 2-700 - Grants & Other Contributions	1,000	-	(1,000)	-100.00%
Total Expenses	104,866	97,639	(7,227)	-6.89%
<b>Net Total</b>	<b>(104,866)</b>	<b>(97,639)</b>	<b>7,227</b>	<b>6.89%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 65-90 - Fleet

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	1,500	776	(724)	-48.29%
255 - Vehicle Repairs	1,500	776	(724)	-48.29%
Total 2-200 - Contracted & Other Services	1,500	776	(724)	-48.29%
2-500 - Purchase of Goods & Supplies	1,950	626	(1,324)	-67.89%
519 - Other General Supplies	250	-	(250)	-100.00%
521 - Fuel	1,500	626	(874)	-58.25%
522 - Tires/Batteries/Accessories	150	-	(150)	-100.00%
525 - Lubricants & Fluids	50	-	(50)	-100.00%
Total 2-500 - Purchase of Goods & Supplies	1,950	626	(1,324)	-67.89%
2-900 - Non-Monetary Items	-	-	-	0.00%
900 - Amortization	-	-	-	0.00%
Total 2-900 - Non-Monetary Items	-	-	-	0.00%
Total Expenses	3,450	1,402	(2,048)	-59.37%
<b>Net Total</b>	<b>(3,450)</b>	<b>(1,402)</b>	<b>2,048</b>	<b>59.37%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 71-10 - Rec Boards

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-700 - Grants & Other Contributions	138,800	140,160	1,360	0.98%
735 - Grants to Ind/Org's	138,800	140,160	1,360	0.98%
Total 2-700 - Grants & Other Contributions	138,800	140,160	1,360	0.98%
Total Expenses	138,800	140,160	1,360	0.98%
<b>Net Total</b>	<b>(138,800)</b>	<b>(140,160)</b>	<b>(1,360)</b>	<b>-0.98%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 71-20 - Hall Boards

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-700 - Grants & Other Contributions	120,000	114,374	(5,626)	-4.69%
735 - Grants to Ind/Org's	120,000	114,374	(5,626)	-4.69%
Total 2-700 - Grants & Other Contributions	120,000	114,374	(5,626)	-4.69%
Total Expenses	120,000	114,374	(5,626)	-4.69%
<b>Net Total</b>	<b>(120,000)</b>	<b>(114,374)</b>	<b>5,626</b>	<b>4.69%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 72-00 - Park/Rec Facilities

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-200 - Contracted & Other Services	-	-	-	0.00%
256 - Contracted Services	-	-	-	0.00%
Total 2-200 - Contracted & Other Services	-	-	-	0.00%
2-500 - Purchase of Goods & Supplies	1,700	462	(1,238)	-72.84%
539 - Other Construction Materials	1,700	462	(1,238)	-72.84%
Total 2-500 - Purchase of Goods & Supplies	1,700	462	(1,238)	-72.84%
2-900 - Non-Monetary Items	1,250	-	(1,250)	-100.00%
900 - Amortization	1,250	-	(1,250)	-100.00%
Total 2-900 - Non-Monetary Items	1,250	-	(1,250)	-100.00%
Total Expenses	2,950	462	(2,488)	-84.35%
<b>Net Total</b>	<b>(2,950)</b>	<b>(462)</b>	<b>2,488</b>	<b>84.35%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 72-10 - CCAP Funding

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
2-700 - Grants & Other Contributions	50,000	45,407	(4,593)	-9.19%	
731 - CCAP Grants	50,000	45,407	(4,593)	-9.19%	
Total 2-700 - Grants & Other Contributions	50,000	45,407	(4,593)	-9.19%	
Total Expenses	50,000	45,407	(4,593)	-9.19%	
<b>Net Total</b>	<b>(50,000)</b>	<b>(45,407)</b>	<b>4,593</b>	<b>9.19%</b>	25

# Actual vs Budget Year To Date by Costing Center

Costing Center 73-10 - Cemetery

	<b>Budget</b>	<b>YTD Actual Cost</b>	<b>Variance Over/Under</b>	<b>Percentage Variance</b>
2-700 - Grants & Other Contributions	12,000	9,971	(2,029)	-16.91%
735 - Grants to Ind/Org's	12,000	9,971	(2,029)	-16.91%
Total 2-700 - Grants & Other Contributions	12,000	9,971	(2,029)	-16.91%
Total Expenses	12,000	9,971	(2,029)	-16.91%
<b>Net Total</b>	<b>(12,000)</b>	<b>(9,971)</b>	<b>2,029</b>	<b>16.91%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 74-40 - Library

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-700 - Grants & Other Contributions	116,039	115,993	(46)	-0.04%
732 - Peace Library System	38,215	37,751	(464)	-1.21%
735 - Grants to Ind/Org's	77,824	78,242	418	0.54%
Total 2-700 - Grants & Other Contributions	116,039	115,993	(46)	-0.04%
Total Expenses	116,039	115,993	(46)	-0.04%
<b>Net Total</b>	<b>(116,039)</b>	<b>(115,993)</b>	<b>46</b>	<b>0.04%</b>

06-1.5-B

# Actual vs Budget Year To Date by Costing Center

## Costing Center 84-20 - Requisitions

	<b>Budget</b>	<b>YTD Actual Cost</b>	<b>Variance Over/Under</b>	<b>Percentage Variance</b>
2-700 - Grants & Other Contributions	866,760	866,760	-	0.00%
749 - Senior Requisitions	866,760	866,760	-	0.00%
Total 2-700 - Grants & Other Contributions	866,760	866,760	-	0.00%
Total Expenses	866,760	866,760	-	0.00%
<b>Net Total</b>	<b>(866,760)</b>	<b>(866,760)</b>	<b>-</b>	<b>0.00%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 85-10 - ASFF Requisition

	<b>Budget</b>	<b>YTD Actual Cost</b>	<b>Variance Over/Under</b>	<b>Percentage Variance</b>
2-700 - Grants & Other Contributions	3,580,422	3,784,236	203,814	5.69%
747 - Provincial Requisitions	3,580,422	3,784,236	203,814	5.69%
Total 2-700 - Grants & Other Contributions	3,580,422	3,784,236	203,814	5.69%
Total Expenses	3,580,422	3,784,236	203,814	5.69%
<b>Net Total</b>	<b>(3,580,422)</b>	<b>(3,784,236)</b>	<b>(203,814)</b>	<b>-5.69%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 86-10 - D.I.P. Requisitions

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance
2-700 - Grants & Other Contributions	77,991	77,991	-	0.00%
747 - Provincial Requisitions	77,991	77,991	-	0.00%
Total 2-700 - Grants & Other Contributions	77,991	77,991	-	0.00%
Total Expenses	77,991	77,991	-	0.00%
<b>Net Total</b>	<b>(77,991)</b>	<b>(77,991)</b>	<b>-</b>	<b>0.00%</b>

# Actual vs Budget Year To Date by Costing Center

Costing Center 97-00 - contingencies

	Budget	YTD Actual Cost	Variance Over/Under	Percentage Variance	Notes
1-900 - Reserve Draws	3,756,650	-	(3,756,650)	-100.00%	
920 - Drawn From Operating Reserves	3,756,650	-	(3,756,650)	-100.00%	
Total 1-900 - Reserve Draws	3,756,650	-	(3,756,650)	-100.00%	
Total Revenues	3,756,650	-	(3,756,650)	-100.00%	
<b>Net Total</b>	<b>3,756,650</b>	<b>-</b>	<b>(3,756,650)</b>	<b>-100.00%</b>	<b>27</b>

**COUNTY OF NORTHERN LIGHTS**  
**ACTUAL VS BUDGETED SPENDING ON CAPITAL PROJECTS**  
31-Dec-25

PROJECT NAME	BUDGET ALLOCATION	ACTUAL COSTS YTD	VARIANCE	
Gillis Pit Gravel Crushing (Carryover)	1,864,533.00	1,892,703.34	(28,170.34)	
Sunny Valley Gravel Crushing	2,391,109.00	1,675,106.30	716,002.70	
Flatdeck 1 tonne replacement	100,000.00	-	100,000.00	Ordered
G1008 Replacement	622,339.00	668,322.93	(45,983.93)	
G1009 Replacement	622,339.00	641,122.93	(18,783.93)	
Traffic Counter Replacement	10,000.00	10,044.55	(44.55)	
BF77696 Repairs	170,000.00	-	170,000.00	
BF72484 (SV) Replacement	175,000.00	-	175,000.00	
BF 72589 (Smith Mills)	920,000.00	827,419.24	92,580.76	
BF 80687 (Carcajou)	600,000.00	218,379.84	381,620.16	
Back up Power Supply )Weberville Truckfill	196,000.00	-	196,000.00	Being Tendered
MRX Replacement	20,165.00	21,175.00	(1,010.00)	
KRWTP Raw Water Aeration	63,515.00	62,677.25	837.75	
HQ Server Host Replacement	30,000.00	29,529.80	470.20	
Firewall Replacement	5,000.00	5,600.00	(600.00)	
<b>TOTAL</b>	<b>5,925,467.00</b>	<b>4,159,377.84</b>	<b>1,766,089.16</b>	



Subject: Preliminary Operating & Capital Budget

Agenda Date: February 10th, 2026

Attachments: Preliminary Budget Package

RECOMMENDATION

It is recommended that

- 1. Council adopt the 2026-2030 Operating & Capital Budget as presented

BACKGROUND

For the fiscal year of 2026, Council has currently authorized the continuation of operations through a motion approving 25% of the previous years operating budget. The passing of the preliminary budget will permit administration to progress with projects and initiatives as presented. The final budget will then be brought to Council in March/April in conjunction with Mill Rate proposals.

CONSIDERATION

Overall, the budget sees a small decrease in cash requirements. Mill rates impacts will be presented when assessment data is made available. It is expected that mill rate modifications will be minimal barring any further changes.

Capital projects will be tendered, quoted, pursued as expressed. Any changes to amounts or funding sources will require Council approval prior to final budget passing.

Prepared By:

[Signature of Josh Hunter]

Josh Hunter, CMA, CPA
Director of Finance

Accepted by:

[Signature of Gerhard Stickling]

Gerhard Stickling
CAO



# 2026 PRELIMINARY OPERATING & CAPITAL BUDGET

County of Northern Lights

[Abstract](#)

The following document details the preliminary operating and capital budget of the County of Northern lights for 2026-2030.

Josh Hunter, CMA, CPA

## Executive Summary

2025 ultimately shows us the impacts of rising costs and increased demand for infrastructure investment. Requested capital projects, which administration cannot prioritize, exceeds available grant funding (through LGFF and CCBF) by nearly 5x.

Significant changes will be addressed and explained within each department.

Overall, 2025 sees net cash requirements for Operating at **\$16,606,139** which represents an increase of **0.88%** from 2025 (\$16,461,016).

**\$1,416,317** in 2026 is required for debt principal repayment (\$1,456,866.64 in 2025) or a decrease of 2.78%. This increase is partially offset by a decrease in interest expenses contained within the operating and the completed repayment of one of the existing debentures.

Funds required for Capital Projects can be summarized as follows:

Total Proposed Projects **\$3,919,285**

Funding from Provincial/Federal Grants **\$2,895,750**

LGFF \$ 1,065,000

Canadian Community Building Fund (Formerly FGTF) \$ ,

STIP \$1,830,750

Funding from Reserve Funds **\$0**

Funding required from Taxation **\$1,163,535** (2025: \$1,556,274) representing an decrease of 25.24%

The current capital budget, as presented, would see the entirety of the LGFF allocation spent, as well as the only project eligible for CCBF funded.

Total net cash requirements from taxation for Municipal Purposes in 2026 equate to **\$19,185,991.32 (decrease of 1.48%)** from \$19,474,157 in 2025

With the impact of assessment appeals, mill rates will be reviewed when assessment data is provided. Based on cash requirements, only minor adjustments may be required.

## Summary of Net Operational Budget Changes by Department

Summary of Net Operational Budget Changes by Department				
Department	2026	2025	\$ Change	%
Council	2,212,321.00	2,049,649.00	(162,672.00)	-7.35%
Administration	1,731,979.00	1,907,759.00	175,780.00	10.15%
Policing	295,000.00	298,069.00	3,069.00	1.04%
Fire Protection	749,982.00	724,097.00	(25,885.00)	-3.45%
Emergency Measures	1,350.00	7,650.00	6,300.00	466.67%
Health & Safety	40,297.00	41,357.00	1,060.00	2.63%
Transportation	11,395,281.00	11,191,868.00	(203,413.00)	-1.79%
Airport	361,556.00	341,906.00	(19,650.00)	-5.43%
Water Distribution	2,692,153.00	2,802,772.00	110,619.00	4.11%
Wastewater	50,975.00	43,975.00	(7,000.00)	-13.73%
Sanitation & Garbage	210,180.00	225,094.00	14,914.00	7.10%
FCSS	31,366.00	31,365.00	(1.00)	0.00%
Planning & Development	345,514.00	271,850.00	(73,664.00)	-21.32%
AG Services	720,090.00	611,227.00	(108,863.00)	-15.12%
Ec Dev & Comm. Services	200,544.00	188,460.00	(12,084.00)	-6.03%
Rec & Culture	311,750.00	311,750.00	-	0.00%
Cemetery	12,000.00	12,000.00	-	0.00%
Libraries	115,993.00	116,039.00	46.00	0.04%
<b>TOTAL</b>	<b>21,478,331.00</b>	<b>21,176,887.00</b>	<b>(301,444.00)</b>	<b>-1.42%</b>

Red Font indicate negative variance which equates to increased cost

The above chart depicts year over year variances in Municipal Divisions – those under Municipal Control. Negative variances (red font) indicate a net cost increase to the Municipality. Net Costs are revenues received less expenses incurred within each department. Excluded from the above are requisition amounts levied by requisitioning bodies.). Details of changes can be seen within the document below broken down by costing center.

## OPERATING BUDGET (2026-2030)

### Reading this Document

A summary for each department is provided in the document following. Each department is made up of several *Costing Centers*. A costing center can be described as a specific area of spending within a department. For example, within the Transportation department, there exists Administration, Bridge Maintenance, Road Maintenance, etc.

This budget document will highlight a prior year to current year comparison for each costing center within a department. Descriptions of significant changes or budget implications for each costing center will be discussed. Then, a Five-year operating budget forecast will be provided for the department. This is done to provide the most accurate and fine level of detail that could be relevant to an end user of the budget without making the document exhaustive in length.

Some things to consider when reviewing this document:

The *Net Total* of a specific department, or costing center, can be interpreted as the amount required from taxation to fund the operations of that specific department/costing center. On the most general level this can be given as the “Cost to taxpayers” for providing that service or set of services.

## Total Budget

<b>Costing Center</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
Administration	309,102	309,102	309,102	9,500	9,500
Ag Services	189,399	189,399	189,399	189,399	178,000
Airport	155,080	155,080	155,080	155,080	155,080
Council	55,000	-	-	-	-
Economic Development & Community Services	4,500	29,500	4,500	29,500	4,500
FCSS	125,464	125,464	125,464	125,464	125,464
Fire	26,000	26,000	26,000	26,000	26,000
General Operations/Taxation	5,483,815	5,501,256	5,519,046	5,537,192	5,555,701
Health & Safety	17,750	17,700	17,700	17,700	17,700
Planning & Development	8,000	8,000	8,000	8,000	8,000
Requisitions	3,756,650	3,756,650	3,756,650	3,756,650	3,756,650
Transportation/Public Works.	162,500	162,500	162,500	162,500	162,500
Wastewater	23,500	23,500	23,500	23,500	23,500
Water Supply & Distribution	1,145,000	1,145,000	1,145,000	1,145,000	1,145,000
<b>Total Revenues</b>	<b>11,461,760</b>	<b>11,449,151</b>	<b>11,441,941</b>	<b>11,185,485</b>	<b>11,167,595</b>
<b>Percent Increase</b>		<b>(0.11%)</b>	<b>(0.06%)</b>	<b>(2.24%)</b>	<b>(0.16%)</b>
Administration	2,032,914	1,829,069	1,847,198	1,867,386	1,887,938
Ag Services	891,135	812,122	895,183	870,733	959,442
Airport	506,411	482,697	454,513	506,561	489,811
Cemeteries	12,000	12,000	12,000	12,000	12,000
Council	2,267,321	2,185,321	2,202,821	2,223,821	2,185,621
Culture	115,993	116,748	118,242	118,242	118,242
Economic Development & Community Services	192,783	213,083	186,133	213,083	185,833
Emergency Measures	1,350	850	3,850	850	850
FCSS	156,830	156,830	156,830	156,830	156,830
Fire	775,982	760,138	773,646	787,372	786,950
General Operations/Taxation	-	-	-	-	-
Health & Safety	58,047	50,047	51,547	58,047	50,047
Planning & Development	347,995	324,972	302,027	304,174	306,334

Policing	295,000	295,000	295,000	295,000	295,000
Recreation	311,750	311,750	311,750	311,750	311,750
Requisitions	4,518,790	4,536,231	4,554,021	4,572,167	4,590,676
Sanitation & Garbage	229,255	233,498	237,826	242,241	246,743
Transportation/Public Works	11,510,984	11,421,698	12,405,193	12,313,727	12,106,103
Wastewater	74,475	67,475	74,475	67,475	74,475
Water Supply & Distribution	3,768,886	3,688,025	3,662,546	3,599,279	3,110,644
Total Expenses	28,067,899	27,497,554	28,544,800	28,520,738	27,875,289
Percent Increase		(2.03%)	3.81%	(0.08%)	(2.26%)
<b>Net Total</b>	<b>(16,606,139)</b>	<b>(16,048,403)</b>	<b>(17,102,859)</b>	<b>(17,335,253)</b>	<b>(16,707,694)</b>

**Other Items**

Debt Principal Repayments	(1,416,317.32)	(1,461,203.60)	(1,385,153.73)	(1,035,502.54)	(820,390.70)
Tax revenue for Capital	(1,163,535.00)	(1,025,000.00)	(220,000.00)	(2,990,000.00)	(90,000.00)
<b>TOTAL TAXATION REQUIREMENTS</b>	<b>(19,185,991.32)</b>	<b>(18,534,606.60)</b>	<b>(18,708,013)</b>	<b>(21,360,755.54)</b>	<b>(17,618,084.70)</b>

## General Revenues

### Budget Prior Year Comparison

Object	Changes	Percent Change	2025 Amount	2026 Amount
<b>Revenues</b>				
111 - Property Taxes	Decreased	70.49 %	15,315,312	4,518,790
191 - Linear Property Taxes	Not used this year		10,025,769	-
234 - Federal GIL	Unchanged	0.00 %	1,592	1,592
241 - Provincial GIL	Unchanged	0.00 %	7,133	7,133
450 - Other Fees, Revenues, Etc.	Unchanged	0.00 %	200	200
500 - Penalties & Costs on Taxes	Unchanged	0.00 %	150,000	150,000
540 - A/R & U/T Penalties	Unchanged	0.00 %	2,000	2,000
550 - Investment Earnings	Unchanged	0.00 %	800,000	800,000
560 - Rental/Lease Revenues	Increased	60.00 %	1,000	1,600
596 - Miscellaneous Revenue	Unchanged	0.00 %	2,500	2,500
<b>Total Revenues</b>		<b>79.15 %</b>	<b>26,305,506</b>	<b>5,483,815</b>

### Budget 5 Year Forecast

	2026	2027	2028	2029	2030
<b>Revenues</b>					
111 - Property Taxes	4,518,790	4,536,231	4,554,021	4,572,167	4,590,676
234 - Federal GIL	1,592	1,592	1,592	1,592	1,592
241 - Provincial GIL	7,133	7,133	7,133	7,133	7,133
450 - Other Fees, Revenues, Etc.	200	200	200	200	200
500 - Penalties & Costs on Taxes	150,000	150,000	150,000	150,000	150,000
540 - A/R & U/T Penalties	2,000	2,000	2,000	2,000	2,000
550 - Investment Earnings	800,000	800,000	800,000	800,000	800,000
560 - Rental/Lease Revenues	1,600	1,600	1,600	1,600	1,600
596 - Miscellaneous Revenue	2,500	2,500	2,500	2,500	2,500
<b>Total Revenues</b>	<b>5,483,815</b>	<b>5,501,256</b>	<b>5,519,046</b>	<b>5,537,192</b>	<b>5,555,701</b>
<b>% Increase</b>		<b>0.32%</b>	<b>0.32%</b>	<b>0.33%</b>	<b>0.33%</b>
<b>Net Total</b>	<b>5,483,815</b>	<b>5,501,256</b>	<b>5,519,046</b>	<b>5,537,192</b>	<b>5,555,701</b>

Property tax revenue currently set to equal total requisitions in order to display net municipal tax requirements as bottom line of total budget. This will be adjusted for final budget and is currently the reason for the displayed change from 2025 for tax revenue items.

Council

Council General (11-10)

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Revenues</b>				
940 - Drawings from Capital Reservs	Increased	175.00 %	20,000	55,000
<b>Total Revenues</b>		175.00 %	<b>20,000</b>	<b>55,000</b>
<b>Expenses</b>				
149 - Employer Contributions	Unchanged	0.00 %	10,000	10,000
151 - Honoraria	Unchanged	0.00 %	255,000	255,000
211 - Travel & Subsistence	Unchanged	0.00 %	15,000	15,000
212 - Mileage	Unchanged	0.00 %	35,000	35,000
213 - Working Lunches	New this year		-	3,000
214 - Membership/Conference Fees	Decreased	2.02 %	31,641	31,001
216 - Postage	Unchanged	0.00 %	7,800	7,800
217 - Telephone	Unchanged	0.00 %	5,040	5,040
218 - Taxi/Bus/Rail/Air	Unchanged	0.00 %	3,000	3,000
219 - Hospitality	Unchanged	0.00 %	1,000	1,000
221 - Advertising	Decreased	3.85 %	52,000	50,000
239 - Training & Education	Decreased	30.56 %	7,200	5,000
256 - Contracted Services	Unchanged	0.00 %	2,500	2,500
262 - Building Rentals	Unchanged	0.00 %	1,000	1,000
511 - Office Supplies	Unchanged	0.00 %	500	500
517 - Computer Supplies	Increased	950.00 %	1,000	10,500
519 - Other General Supplies	Unchanged	0.00 %	7,500	7,500
735 - Grants to Ind/Org's	Increased	13.32 %	1,608,669	1,822,980
<b>Total Expenses</b>		10.86 %	<b>2,043,849</b>	<b>2,265,821</b>

*Budgetary Implications and Changes*

Major changes to the above include the following;

Revenues:

1. Drawings from Capital reserves budgeted to equal estimated Capital requirements of the Town of Manning which the County funds at 50% for eligible projects. In discussions with the Town, there are only a few Capital projects in the foreseeable future and these have been reflected in the budget above. Replacement of the Fire truck in 2025. Ongoing negotiations surrounding the ICF agreement (capital funding) and specifically fire contributions.

Expenses:

1. Council to discuss advertising costs and MZBP subscription (\$48,000 annually)
2. Capital Requests from the Town of Manning have been included. TPR has not provided.
3. Funding amounts which expire in the five-year forecast are excluded from years following the expiration
4. Miscellaneous Grants currently budgeted at **\$62,500** which is equated by netting out annual commitments from the ongoing \$100,000 amount. Following this change in 2023 I have continued with budgeting in this way.

Elections & Referendums (11-20)

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
153 - Fees for Elected Officials	Decreased	96.88 %	16,000	500
211 - Travel & Subsistence	Decreased	60.00 %	500	200
212 - Mileage	Decreased	95.56 %	4,500	200
221 - Advertising	Decreased	80.00 %	1,000	200
262 - Building Rentals	Decreased	90.00 %	2,000	200
519 - Other General Supplies	Decreased	88.89 %	1,800	200
<b>Total Expenses</b>		<b>94.19 %</b>	<b>25,800</b>	<b>1,500</b>

2026 is a non-election year. Only nominal amounts are carried in the rare case of a by election.

Peace Regional Energy Committee (11-30)

CNL acts as the treasurer for the Regional energy committee. Dues were collected from member municipalities in 2025, as well as grants funds for regional communication efforts. As expenses are incurred, the contributions and grants revenues are recognized to net the budget to zero.

5 Year Budget Forecast

<b>Costing Center</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
11-20 - Elections & Referendums	1,500	1,500	1,500	25,800	1,300
11-10 - General Council	2,265,821	2,183,821	2,201,321	2,198,021	2,184,321
11-30 - Regional Energy Committee	-	-	-	-	-
<b>Total Expenses</b>	<b>2,267,321</b>	<b>2,185,321</b>	<b>2,202,821</b>	<b>2,223,821</b>	<b>2,185,621</b>
11-10 - General Council	55,000	-	-	-	-
11-30 - Regional Energy Committee	-	-	-	-	-
<b>Total Revenues</b>	<b>55,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net 11 - Council</b>	<b>(2,212,321)</b>	<b>(2,185,321)</b>	<b>(2,202,821)</b>	<b>(2,223,821)</b>	<b>(2,185,621)</b>
<b>Net Council</b>	<b>(2,212,321)</b>	<b>(2,185,321)</b>	<b>(2,202,821)</b>	<b>(2,223,821)</b>	<b>(2,185,621)</b>
<b>Percent Increase</b>		<b>(6.27%)</b>	<b>0.79%</b>	<b>0.94%</b>	<b>(1.75%)</b>
<b>Net Total</b>	<b>(2,212,321)</b>	<b>(2,185,321)</b>	<b>(2,202,821)</b>	<b>(2,223,821)</b>	<b>(2,185,621)</b>

## Administration

### Administration Facilities

#### Budget Prior Year Comparison

Object	Changes		Percent Change	2025 Amount	2026 Amount
<b>Expenses</b>					
249 - Other Professional Services	Unchanged	✓	0.00 %	20,000	20,000
256 - Contracted Services	Unchanged	✓	0.00 %	7,500	7,500
513 - Janitorial Supplies	Unchanged	✓	0.00 %	1,500	1,500
518 - Signage	Unchanged	✓	0.00 %	945	945
519 - Other General Supplies	Unchanged	✓	0.00 %	6,000	6,000
543 - Natural Gas	Unchanged	✓	0.00 %	9,000	9,000
544 - Electrical	Decreased	✓	10.71 %	28,000	25,000
545 - Other Utilities	Unchanged	✓	0.00 %	5,175	5,175
<b>Total Expenses</b>		✓	<b>3.84 %</b>	<b>78,120</b>	<b>75,120</b>

#### Budget Implications & Changes

No anticipated changes. Room in the budget left for regular inspections/maintenance of HVAC system. No major repairs or replacements anticipated. Adjustments made based on PY actuals and average trends.

General Administration

Budget Prior Year Comparison

Object	Changes	Percent Change	2025 Amount	2026 Amount
<b>Revenues</b>				
591 - Document Fees	Decreased	73.33 %	7,500	2,000
593 - Map Sales	Increased	50.00 %	5,000	7,500
840 - Prov Conditional Grants	Unchanged	0.00 %	299,602	299,602
<b>Total Revenues</b>		0.96 %	<b>312,102</b>	<b>309,102</b>
<b>Expenses</b>				
121 - Regular Pay/Wages	Increased	4.15 %	637,102	663,551
121 - Regular Pay/Wages	Increased	0.92 %	31,500	31,790
130 - Health Spending Account	Unchanged	0.00 %	8,750	8,750
136 - Workers Compensation	Increased	43.61 %	6,909	9,922
149 - Employer Contributions	Decreased	0.85 %	123,942	122,891
211 - Travel & Subsistence	Unchanged	0.00 %	7,500	7,500
212 - Mileage	Unchanged	0.00 %	2,500	2,500
213 - Working Lunches	Unchanged	0.00 %	500	500
214 - Membership/Conference Fees	Unchanged	0.00 %	6,635	6,635
215 - Freight	Unchanged	0.00 %	250	250
216 - Postage	Decreased	25.00 %	20,000	15,000
217 - Telephone	Decreased	2.44 %	25,215	24,600
221 - Advertising	Unchanged	0.00 %	1,000	1,000
223 - Publications	Unchanged	0.00 %	500	500
231 - Accounting & Audit Fees	Unchanged	0.00 %	28,500	28,500
232 - Legal Fees	Decreased	40.00 %	500,000	300,000
239 - Training & Education	Decreased	23.08 %	6,500	5,000
242 - Computer Programming	Increased	1.65 %	101,692	103,372
249 - Other Professional Services	Unchanged	0.00 %	7,500	7,500
253 - Equipment & Furnishings Repairs	Unchanged	0.00 %	1,000	1,000
263 - Rental M&E	Decreased	1.86 %	26,850	26,350
271 - Licenses & Permits	Unchanged	0.00 %	250	250
274 - Insurance Premiums	Unchanged	0.00 %	165,000	165,000
511 - Office Supplies	Unchanged	0.00 %	12,500	12,500
517 - Computer Supplies	Unchanged	0.00 %	17,500	17,500
519 - Other General Supplies	Unchanged	0.00 %	4,000	4,000
891 - Bank Service charges	Unchanged	0.00 %	20,000	20,000
893 - Trade Receivable Write-Offs	Unchanged	0.00 %	50,000	50,000
894 - Investment Management Fees	Unchanged	0.00 %	55,000	55,000
896 - Benefit Administration Fees	Unchanged	0.00 %	4,000	4,000
900 - Amortization	Unchanged	0.00 %	89,000	89,000
<b>Total Expenses</b>		9.04 %	<b>1,961,595</b>	<b>1,784,361</b>

*Budget Implications & Changes*

Wage grids and other related costs adjusted following the conclusion of union negotiations.

Legal fees may vary due to pending litigation related to the SRWL.

Other adjustments have been made in areas to adapt to current pricing (office supplies, insurance, etc.)

*Assessment Costs*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
151 - Honoraria	Unchanged	0.00 %	500	500
211 - Travel & Subsistence	Unchanged	0.00 %	800	800
212 - Mileage	Unchanged	0.00 %	800	800
235 - Assessment Fees	Increased	0.55 %	174,046	175,000
<b>Total Expenses</b>		0.54 %	<b>176,146</b>	<b>177,100</b>

*Budget Implications & Changes*

KCL Assessment services agreement expired in June 2025. Awaiting revised agreement. In Preliminary budget amounts have been held consistent with only rounding applied.

Admin Fleet

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
520 - Misc Expenses	Increased	14.29 %	3,500	4,000
521 - Fuel	Unchanged	0.00 %	500	500
<b>Total Expenses</b>		12.50 %	<b>4,000</b>	<b>4,500</b>

RMA Fuel Commission is sole expense coded here. Estimate based on annual fuel consumption. Approximately 1% of fuel purchased is commission paid to RMA Fuel. For 2025 and on a small amount of fuel has been allocated to administrative use for the SUV.

5 Year Budget Forecast

## 5 Year Operating Budget Summary

Budget Year 2026  
From Stage All To Stage All

<b>Costing Center</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
12-04 - Admin Facilities	75,120	75,120	75,120	75,120	75,120
12-20 - Assessment Costs	177,100	177,100	177,100	177,100	177,100
12-90 - Fleet	4,500	4,500	4,500	4,500	4,500
12-10 - General Administration	1,784,361	1,580,955	1,605,168	1,615,109	1,632,834
<b>Total Expenses</b>	<b>2,041,081</b>	<b>1,837,675</b>	<b>1,861,888</b>	<b>1,871,829</b>	<b>1,889,554</b>
12-10 - General Administration	309,102	309,102	309,102	9,500	9,500
<b>Total Revenues</b>	<b>309,102</b>	<b>309,102</b>	<b>309,102</b>	<b>9,500</b>	<b>9,500</b>
<b>Net 12 - Administration</b>	<b>(1,731,979)</b>	<b>(1,528,573)</b>	<b>(1,552,786)</b>	<b>(1,862,329)</b>	<b>(1,880,054)</b>
<b>Net Administration</b>	<b>(1,731,979)</b>	<b>(1,528,573)</b>	<b>(1,552,786)</b>	<b>(1,862,329)</b>	<b>(1,880,054)</b>
<b>Percent Increase</b>		(9.47%)	1.12%	(15.40%)	0.93%
<b>Net Total</b>	<b>(1,731,979)</b>	<b>(1,528,573)</b>	<b>(1,552,786)</b>	<b>(1,862,329)</b>	<b>(1,880,054)</b>

Protective Services

Policing

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
747 - Provincial Requisitions	Decreased	1.03 %	298,069	295,000
<b>Total Expenses</b>		1.03 %	<b>298,069</b>	<b>295,000</b>

**Budget 5 Year Forecast**

	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
<b>Expenses</b>					
747 - Provincial Requisitions	295,000	295,000	295,000	295,000	295,000
<b>Total Expenses</b>	295,000	295,000	295,000	295,000	295,000
<b>% Increase</b>		0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	<b>(295,000)</b>	<b>(295,000)</b>	<b>(295,000)</b>	<b>(295,000)</b>	<b>(295,000)</b>

Budget Implications & Changes

CNL Remains at the maximum of the previously phased in Provincial Policing Costs. Amounts have been reduced slightly to reflect the latest years billings from the Province. No communication has been received indicating changes so deviations from estimates will only reflect the minor adjustments due to the funding formula used.

*060105-C*

Fire Protection

Dixonville

Budget Prior Year Comparison

Object	Changes	Percent Change	2025 Amount	2026 Amount
<b>Revenues</b>				
420 - Sale of Goods & Services	Unchanged	0.00 %	-	-
<b>Total Revenues</b>		0.00 %	-	-
<b>Expenses</b>				
121 - Regular Pay/Wages	Unchanged	0.00 %	20,000	20,000
149 - Employer Contributions	Unchanged	0.00 %	291	291
211 - Travel & Subsistence	Unchanged	0.00 %	250	250
212 - Mileage	Unchanged	0.00 %	250	250
214 - Membership/Conference Fees	Unchanged	0.00 %	650	650
217 - Telephone	Unchanged	0.00 %	2,300	2,300
239 - Training & Education	Decreased	19.58 %	2,400	1,930
242 - Computer Programming	Unchanged	0.00 %	580	580
252 - Building Repairs	Decreased	6.25 %	1,600	1,500
253 - Equipment & Furnishings Repairs	Increased	600.00 %	1,000	7,000
255 - Vehicle Repairs	Decreased	11.11 %	9,000	8,000
266 - Mobile Communications	Increased	2.09 %	2,630	2,685
271 - Licenses & Permits	Decreased	8.96 %	670	610
511 - Office Supplies	Unchanged	0.00 %	150	150
512 - Clothing/Footwear Allowance	Decreased	0.28 %	5,340	5,325
519 - Other General Supplies	Decreased	27.40 %	4,708	3,418
521 - Fuel	Decreased	25.00 %	2,000	1,500
522 - Tires/Batteries/Accessories	Decreased	73.75 %	4,000	1,050
523 - Small Equipment & Tools	Increased	4.76 %	1,575	1,650
524 - Consumable Tools	Increased	4.76 %	1,050	1,100
531 - Chemicals	Decreased	11.18 %	1,700	1,510
543 - Natural Gas	Decreased	7.89 %	3,800	3,500
544 - Electrical	Increased	2.00 %	3,000	3,060
<b>Total Expenses</b>		0.92%	<b>68,944</b>	<b>68,309</b>

06.1.5-C

*Budget Implications and changes*

- Pending Closure of Dixonville Fire hall (reallocation of overhead costs to PW?)
- 2027 will see CNL assume responsibility for Manning & District Fire Department. This will involve changes to budget allocations and the establishment of a new Fire Chief Position
- TPR Fire services agreement will likely also be modified to a mutual aid agreement and costs will be modified as a result.

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Revenues</b>				
420 - Sale of Goods & Services	Unchanged	0.00 %	-	-
<b>Total Revenues</b>		0.00 %	-	-
<b>Expenses</b>				
121 - Regular Pay/Wages	Increased	7.69 %	65,000	70,000
149 - Employer Contributions	New this year		-	3,220
211 - Travel & Subsistence	Unchanged	0.00 %	750	750
212 - Mileage	Unchanged	0.00 %	500	500
214 - Membership/Conference Fees	Unchanged	0.00 %	1,950	1,950
217 - Telephone	Unchanged	0.00 %	1,680	1,680
239 - Training & Education	Increased	9.14 %	7,550	8,240
242 - Computer Programming	Unchanged	0.00 %	1,730	1,730
252 - Building Repairs	Increased	17.33 %	7,500	8,800
253 - Equipment & Furnishings Repairs	Decreased	78.57 %	7,000	1,500
255 - Vehicle Repairs	Unchanged	0.00 %	15,000	15,000
266 - Mobile Communications	Increased	15.78 %	3,960	4,585
271 - Licenses & Permits	Decreased	29.89 %	870	610
511 - Office Supplies	Unchanged	0.00 %	400	400
512 - Clothing/Footwear Allowance	Decreased	0.22 %	16,010	15,975
519 - Other General Supplies	Decreased	7.31 %	12,730	11,800
521 - Fuel	Unchanged	0.00 %	6,000	6,000
522 - Tires/Batteries/Accessories	Increased	129.17 %	1,200	2,750
523 - Small Equipment & Tools	Increased	246.03 %	3,150	10,900
524 - Consumable Tools	Increased	5.00 %	2,000	2,100
531 - Chemicals	Increased	17.28 %	5,150	6,040
543 - Natural Gas	Increased	9.38 %	3,200	3,500
544 - Electrical	Unchanged	0.00 %	1,000	3,570
545 - Other Utilities	Unchanged	0.00 %	400	400
<b>Total Expenses</b>		-10.48%	<b>164,730</b>	<b>182,000</b>

*Budgetary Implications and Changes*

Regional Fire Chief Harris has recommended the following additions for this budget cycle

Transverse Hose Bed Nets – Engine 2 (\$1,500)

Rescue Reach Pole – water/ice (\$3,700)

Auto Crib-it Vehicle Cribbing (\$4,200)

Remaining items are in line with previous years estimates. No major changes have been made at this point in time. Actual costs – when billed from the Town of Peace River – will show if there is an ability to reduce.

*General Fire.*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Revenues</b>				
420 - Sale of Goods & Services	Unchanged	0.00 %	26,000	26,000
<b>Total Revenues</b>		0.00 %	<b>26,000</b>	<b>26,000</b>
<b>Expenses</b>				
215 - Freight	Increased	100.00 %	500	1,000
217 - Telephone	Unchanged	0.00 %	1,000	1,000
221 - Advertising	Increased	15.38 %	2,600	3,000
242 - Computer Programming	Increased	14.75 %	7,320	8,400
242 - Computer Programming	Unchanged	0.00 %	580	580
242 - Computer Programming	Unchanged	0.00 %	1,730	1,730
256 - Contracted Services	Increased	1.95 %	347,503	354,273
259 - Other Contracted Repairs	Unchanged	0.00 %	54,000	54,000
523 - Small Equipment & Tools	New this year		-	3,000
900 - Amortization	Unchanged	0.00 %	100,000	100,000
<b>Total Expenses</b>		-2.28%	<b>515,233</b>	<b>526,983</b>

*06/05-C*

## Budgetary Implications & Changes

Not specific to a single hall, Chief Harris has recommended the following;

242 – One time costs for new RMS platform replacing PSTrax inventory management system (increase of \$1,000 annually)

523 – Mini Stiker pump for sprinkler trailer (\$3,000)

Additionally, the fire services agreement with the Town of Peace River is expiring at the end of 2025. Decisions surrounding its renewal and contents will likely vary budget inclusions. From CNL’s side, discussions should be had surrounding the use of CNL paid firefighters at TPR events, or on call shifts, etc.

A previous Council motion also approved funding a portion of the Towns fire hall lease at \$54,000 annually. This should be reviewed for relevance and necessity as time move on and other changes are made.

## Five Year Budget Forecast

	2026	2027	2028	2029	2030
<b>Revenues</b>					
420 - Sale of Goods & Services	26,000	26,000	26,000	26,000	26,000
<b>Total Revenues</b>	26,000	26,000	26,000	26,000	26,000
<b>% Increase</b>		0.00%	0.00%	0.00%	0.00%
<b>Expenses</b>					
121 - Regular Pay/Wages	90,000	92,000	94,000	96,000	98,000
149 - Employer Contributions	3,511	3,581	3,651	3,718	3,791
211 - Travel & Subsistence	1,000	1,000	1,000	1,000	1,000
212 - Mileage	750	750	750	750	750
214 - Membership/Conference Fees	2,600	2,600	2,600	2,600	2,600
215 - Freight	1,000	1,000	1,000	1,000	1,000
217 - Telephone	4,980	4,360	4,360	4,360	4,360
221 - Advertising	3,000	3,100	3,200	3,300	3,400
239 - Training & Education	10,170	10,005	10,205	10,405	3,555
242 - Computer Programming	10,710	6,510	6,510	6,510	6,510
252 - Building Repairs	10,300	5,450	5,600	5,750	5,900

253 - Equipment & Furnishings Repairs	8,500	2,600	2,700	2,800	2,900
255 - Vehicle Repairs	23,000	24,150	25,360	26,630	27,960
256 - Contracted Services	354,273	361,179	368,222	375,406	375,406
259 - Other Contracted Repairs	54,000	54,000	54,000	54,000	54,000
266 - Mobile Communications	7,270	6,890	7,050	7,210	7,370
271 - Licenses & Permits	1,220	1,220	1,220	1,220	1,220
511 - Office Supplies	550	550	550	550	550
512 - Clothing/Footwear Allowance	21,300	21,940	22,600	23,280	23,980
519 - Other General Supplies	15,218	15,868	16,518	17,168	17,818
521 - Fuel	7,500	7,700	7,900	8,100	8,300
522 - Tires/Batteries/Accessories	3,800	2,400	2,500	2,600	2,700
523 - Small Equipment & Tools	15,550	4,875	5,100	5,325	5,550
524 - Consumable Tools	3,200	3,350	3,500	3,650	3,800
531 - Chemicals	7,550	7,700	7,860	8,020	8,180
543 - Natural Gas	7,000	7,200	7,400	7,600	7,800
544 - Electrical	7,630	7,760	7,890	8,020	8,150
545 - Other Utilities	400	400	400	400	400
900 - Amortization	100,000	100,000	100,000	100,000	100,000
<b>Total Expenses</b>	<b>775,982</b>	<b>760,138</b>	<b>773,646</b>	<b>787,372</b>	<b>786,950</b>
<b>% Increase</b>		<b>(2.04%)</b>	<b>1.78%</b>	<b>1.77%</b>	<b>(0.05%)</b>
<b>Net Total</b>	<b>(749,982)</b>	<b>(734,138)</b>	<b>(747,646)</b>	<b>(761,372)</b>	<b>(760,950)</b>

## Emergency Measures

### Budget Prior Year Comparison

Object	Changes	Percent Change	2025 Amount	2026 Amount
<b>Expenses</b>				
215 - Freight	Unchanged	0.00 %	100	100
217 - Telephone	Not used this year		3,800	-
221 - Advertising	Unchanged	0.00 %	250	250
239 - Training & Education	Decreased	50.00 %	1,000	500
249 - Other Professional Services	New this year		-	500
256 - Contracted Services	Not used this year		2,000	-
519 - Other General Supplies	Not used this year		500	-
<b>Total Expenses</b>		82.35 %	<b>7,650</b>	<b>1,350</b>

### Budget 5 Year Forecast

#### Budget 5 Year Forecast

	2026	2027	2028	2029	2030
<b>Expenses</b>					
215 - Freight	100	100	100	100	100
221 - Advertising	250	250	250	250	250
239 - Training & Education	500	500	500	500	500
249 - Other Professional Services	500	-	500	-	-
256 - Contracted Services	-	-	2,000	-	-
519 - Other General Supplies	-	-	500	-	-
<b>Total Expenses</b>	<b>1,350</b>	<b>850</b>	<b>3,850</b>	<b>850</b>	<b>850</b>
<b>% Increase</b>		(37.04%)	352.94%	(77.92%)	0.00%
<b>Net Total</b>	<b>(1,350)</b>	<b>(850)</b>	<b>(3,850)</b>	<b>(850)</b>	<b>(850)</b>

### Budgetary Implications & Changes

Small amounts carried annually to support advertising, training and supplies for ECC. Additional requirements to host a live exercise every three years sees an increase in contracted services and supplies. CNL has not had a live exercise since the 2019 wildfires.

### Health & Safety

Dr. House

#### Budget Prior Year Comparison

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Revenues</b>				
560 - Rental/Lease Revenues	Decreased	▼ 1.39 %	18,000	17,750
<b>Total Revenues</b>		▼ 1.39 %	<b>18,000</b>	<b>17,750</b>
<b>Expenses</b>				
217 - Telephone	Decreased	▼ 13.04 %	1,380	1,200
259 - Other Contracted Repairs	Unchanged	▼ 0.00 %	5,000	5,000
519 - Other General Supplies	Unchanged	▼ 0.00 %	1,000	1,000
543 - Natural Gas	Unchanged	▼ 0.00 %	3,500	3,500
544 - Electrical	Unchanged	▼ 0.00 %	3,600	3,600
<b>Total Expenses</b>		▼ 1.24 %	<b>14,480</b>	<b>14,300</b>

### Budget Implications & Changes

Rental arrangements have returned to normal as needed by AHS with the exception of Jan/Feb 2026 which sees a full-time tenant.

Clinic Expenses

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
519 - Other General Supplies	Unchanged	0.00 %	1,500	1,500
735 - Grants to Ind/Org's	Unchanged	0.00 %	11,857	11,857
<b>Total Expenses</b>		0.00 %	<b>13,357</b>	<b>13,357</b>

**Budget 5 Year Forecast**

	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
<b>Expenses</b>					
519 - Other General Supplies	1,500	1,500	1,500	1,500	1,500
735 - Grants to Ind/Org's	11,857	11,857	11,857	11,857	11,857
<b>Total Expenses</b>	<b>13,357</b>	<b>13,357</b>	<b>13,357</b>	<b>13,357</b>	<b>13,357</b>
<b>% Increase</b>		0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	<b>(13,357)</b>	<b>(13,357)</b>	<b>(13,357)</b>	<b>(13,357)</b>	<b>(13,357)</b>

Budget Implications & Changes

Town of Grimshaw signed agreement renewed in 2025. PHARC annual contribution has been set at \$2,000 per year from 2026 onward until updated again in the terms of reference. Other amounts held consistent with prior years.

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
211 - Travel & Subsistence	Unchanged	0.00 %	500	500
217 - Telephone	New this year		-	672
239 - Training & Education	Decreased	62.50 %	8,000	3,000
249 - Other Professional Services	Increased	908.00 %	1,000	10,080
256 - Contracted Services	Decreased	18.17 %	13,000	10,638
519 - Other General Supplies	Unchanged	0.00 %	5,000	5,000
524 - Consumable Tools	Unchanged	0.00 %	500	500
<b>Total Expenses</b>		<b>8.54 %</b>	<b>28,000</b>	<b>30,390</b>

**Budget 5 Year Forecast**

	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
<b>Expenses</b>					
211 - Travel & Subsistence	500	500	500	500	500
217 - Telephone	672	672	672	672	672
239 - Training & Education	3,000	3,000	4,500	3,000	3,000
249 - Other Professional Services	10,080	2,080	2,080	10,080	2,080
256 - Contracted Services	10,638	10,638	10,638	10,638	10,638
519 - Other General Supplies	5,000	5,000	5,000	5,000	5,000
524 - Consumable Tools	500	500	500	500	500
<b>Total Expenses</b>	<b>30,390</b>	<b>22,390</b>	<b>23,890</b>	<b>30,390</b>	<b>22,390</b>
<b>% Increase</b>		<b>(26.32%)</b>	<b>6.70%</b>	<b>27.21%</b>	<b>(26.32%)</b>
<b>Net Total</b>	<b>(30,390)</b>	<b>(22,390)</b>	<b>(23,890)</b>	<b>(30,390)</b>	<b>(22,390)</b>

Budget Implications & Changes

Work towards COR certification has taken place since 2025. As a result the first COR audit is scheduled for 2026 and every three years thereafter. As has been previously discussed, this comes with an increase to training (Safety Officer) as well as COR audit costs for external audits. Remainder of costs for supplies and staff training (outside of COR) have been held constant.

Transportation Services

Public Works

Administration

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
121 - Regular Pay/Wages	Increased	4.85 %	1,874,802	1,965,677
130 - Health Spending Account	Decreased	6.67 %	18,750	17,500
136 - Workers Compensation	Increased	41.06 %	22,356	31,535
149 - Employer Contributions	Increased	3.19 %	308,219	318,067
211 - Travel & Subsistence	Unchanged	0.00 %	5,000	5,000
212 - Mileage	Decreased	80.00 %	5,000	1,000
214 - Membership/Conference Fees	Unchanged	0.00 %	3,000	3,000
215 - Freight	Increased	56.25 %	2,240	3,500
217 - Telephone	Decreased	6.11 %	15,694	14,735
221 - Advertising	Unchanged	0.00 %	2,000	2,000
239 - Training & Education	New this year		-	4,500
239 - Training & Education	Increased	20.00 %	15,000	18,000
242 - Computer Programming	Increased	0.99 %	43,865	44,300
253 - Equipment & Furnishings Repairs	Unchanged	0.00 %	2,800	2,800
256 - Contracted Services	Unchanged	0.00 %	50,000	50,000
266 - Mobile Communications	Unchanged	0.00 %	30,000	30,000
271 - Licenses & Permits	Unchanged	0.00 %	9,250	9,250
285 - Small Damages Claims	Unchanged	0.00 %	1,500	1,500
511 - Office Supplies	Unchanged	0.00 %	5,000	5,000
512 - Clothing/Footwear Allowance	Decreased	44.44 %	4,500	2,500
512 - Clothing/Footwear Allowance	New this year		-	1,000
512 - Clothing/Footwear Allowance	New this year		-	1,000
517 - Computer Supplies	Increased	50.00 %	2,000	3,000
519 - Other General Supplies	Unchanged	0.00 %	3,000	3,000
850 - Debenture Interest Hwy 35	Not used this year		2,203	-
851 - Debenture Interest Chin Rd/Water Ph 4	Decreased	25.49 %	15,688	11,690
852 - Debenture Interest Lovelin Rd/Ph5	Decreased	16.40 %	3,676	3,073
900 - Amortization	Unchanged	0.00 %	2,020,000	2,020,000
<b>Total Expenses</b>		<b>2.40 %</b>	<b>4,465,544</b>	<b>4,572,626</b>

Budgetary implications & Changes

Expenditures:

121 – Wages – modified to reflect changes in staff and revisions to AUPE Collective Agreement and updated staff (New safety and Projects Coordinator position is allocated here).

239 – Focus on Class 1 development with full-time staff. Will ensure that service agreements are signed

256 – Cushion for contracted services (former DPW) for any required involvement with legal team

852 – This will require updating. Debenture schedules have not been prepared for years subsequent to 2029. This will be done for final budget.

Bridge Maintenance

Object	Changes	Percent Change	2025 Amount	2026 Amount
<b>Revenues</b>				
920 - Drawn From Operating Reserves	Not used this year		325,296	-
<b>Total Revenues</b>			<b>325,296</b>	<b>-</b>
<b>Expenses</b>				
233 - Engineering Fees	Decreased	41.06 %	132,330	78,000
256 - Contracted Services	Decreased	43.08 %	570,966	325,000
<b>Total Expenses</b>		<b>42.70 %</b>	<b>703,296</b>	<b>403,000</b>

Budget Implications & Changes

2025 budget year included carryover charges for 2024. 2026 contains only a single years' worth of work estimated. Future years have been forecast with annual increases. Council will have to review and decide if annual increases are acceptable or if the amount of work included will decrease in order to hold a flat budget.

*Brushing*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
256 - Contracted Services	Unchanged	0.00 %	50,000	50,000
256 - Contracted Services	Unchanged	0.00 %	50,000	50,000
<b>Total Expenses</b>		<b>0.00 %</b>	<b>100,000</b>	<b>100,000</b>

*Budget Implications & Changes*

No changes to net brushing budget. Amount is anticipated to be split 50/50 between North and South wards. As the amount has been unchanged for a number of years it is reasonable to expect that less work will be accomplished for the amount allocated.

*Building Maintenance*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
249 - Other Professional Services	Unchanged	0.00 %	11,550	11,550
253 - Equipment & Furnishings Repairs	Unchanged	0.00 %	2,500	2,500
256 - Contracted Services	Decreased	22.50 %	20,000	15,500
519 - Other General Supplies	Unchanged	0.00 %	6,725	6,725
535 - Welding Supplies	Unchanged	0.00 %	300	300
543 - Natural Gas	Unchanged	0.00 %	11,000	11,000
544 - Electrical	Increased	3.90 %	7,700	8,000
545 - Other Utilities	Unchanged	0.00 %	1,000	1,000
<b>Total Expenses</b>		<b>6.91 %</b>	<b>60,775</b>	<b>56,575</b>

*Budgetary Implications & Changes*

One time repair costs were included in 2025. Reduced to normal annual budget.

Culverts

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
215 - Freight	Unchanged	0.00 %	25,000	25,000
233 - Engineering Fees	Unchanged	0.00 %	5,000	5,000
256 - Contracted Services	Unchanged	0.00 %	150,000	150,000
256 - Contracted Services	Unchanged	0.00 %	150,000	150,000
263 - Rental M&E	Unchanged	0.00 %	20,000	20,000
263 - Rental M&E	Unchanged	0.00 %	20,000	20,000
519 - Other General Supplies	Unchanged	0.00 %	3,000	3,000
536 - Sign Posts	Unchanged	0.00 %	5,000	5,000
536 - Sign Posts	Unchanged	0.00 %	5,000	5,000
537 - Steel Products	Unchanged	0.00 %	300,000	300,000
539 - Other Construction Materials	Unchanged	0.00 %	8,000	8,000
<b>Total Expenses</b>		<b>0.00 %</b>	<b>691,000</b>	<b>691,000</b>

Budgetary Implications & Changes

Budgets held constant for this term. Fluctuations in steel prices will impact future years.

Dust Control

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
256 - Contracted Services	Increased	26.32 %	190,000	240,000
<b>Total Expenses</b>		<b>26.32 %</b>	<b>190,000</b>	<b>240,000</b>

[Budgetary Implications & Changes](#)

Per Council Motion, Sunny Valley Road intersections and residences have been included for 2026 (\$70k). This will require discussion for future years. Remainder of program budgeted based on actual costs and this is slightly reduced from prior years.

*Erosion Control*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
233 - Engineering Fees	Unchanged	0.00 %	2,500	2,500
539 - Other Construction Materials	Unchanged	0.00 %	30,000	30,000
<b>Total Expenses</b>		0.00 %	<b>32,500</b>	<b>32,500</b>

[Budgetary Implications & Changes](#)

Amounts carried to deal with drainage issues arising during the year. No changes to annual allocation.

*Fleet*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>		<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>					
253 - Equipment & Furnishings Repairs	Unchanged	✔	0.00 %	220,000	220,000
254 - Vehicle Lease Costs	Decreased	✔	9.66 %	149,103	134,700
255 - Vehicle Repairs	Increased	✔	33.33 %	15,000	20,000
519 - Other General Supplies	Unchanged	✔	0.00 %	7,500	7,500
521 - Fuel	Increased	✔	2.38 %	420,000	430,000
522 - Tires/Batteries/Accessories	Increased	✔	7.14 %	70,000	75,000
525 - Lubricants & Fluids	Increased	✔	53.85 %	13,000	20,000
<b>Total Expenses</b>		✔	1.41 %	<b>894,603</b>	<b>907,200</b>

[Budgetary Implications & Changes](#)

Cat lease payments were concluded in previous year, representing a budget savings. Incremental costs include GEOTAB costs (\$9,700) and adjustments to actuals spending in repairs/fluids line items.

Gravel Pit Operations

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
233 - Engineering Fees	Increased	60.00 %	5,000	8,000
256 - Contracted Services	Unchanged	0.00 %	6,000	6,000
271 - Licenses & Permits	Unchanged	0.00 %	10,500	10,500
<b>Total Expenses</b>		<b>13.95 %</b>	<b>21,500</b>	<b>24,500</b>

Budgetary Implications & Changes

This budget relates to licensing, required engineering and contract operations within our owned/leased gravel pits.

Local Road Maintenance

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
256 - Contracted Services	Increased	3.21 %	1,570,000	1,620,400
519 - Other General Supplies	Unchanged	0.00 %	3,750	3,750
533 - Grader Blades	Unchanged	0.00 %	100,000	100,000
534 - Sand & Gravel	Unchanged	0.00 %	30,000	30,000
<b>Total Expenses</b>		<b>2.96 %</b>	<b>1,703,750</b>	<b>1,754,150</b>

Budget Implications & Changes

Only costs related to grader beats and crack sealing. All minor road “repair” work will be allocated under culverts or shoulder pulling to simplify coding. Costs of grader beats have increased following previous tender.

*Regravelling*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
256 - Contracted Services	Increased	0.56 %	1,492,445	1,500,830
263 - Rental M&E	Unchanged	0.00 %	1,000	1,000
519 - Other General Supplies	Unchanged	0.00 %	1,000	1,000
534 - Sand & Gravel	Decreased	15.25 %	590,000	500,000
<b>Total Expenses</b>		<b>3.92 %</b>	<b>2,084,445</b>	<b>2,002,830</b>

*Budgetary Implications & Changes*

Budget fluctuates annually depending on area being gravelled. Weather and grading conditions will also impact the need for spot gravelling in various locations throughout the municipality. Adjusted to Reflect haul rates passed by Council. Prices of gravel material (although paid for during crushing) are expensed as they are used and vary depending on location.

*Shoulder Pulling*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
233 - Engineering Fees	Unchanged	0.00 %	5,000	5,000
256 - Contracted Services	Increased	5.00 %	300,000	315,000
256 - Contracted Services	Increased	5.00 %	300,000	315,000
263 - Rental M&E	Increased	33.33 %	15,000	20,000
263 - Rental M&E	Increased	33.33 %	15,000	20,000
539 - Other Construction Materials	Increased	100.00 %	5,000	10,000
539 - Other Construction Materials	Increased	100.00 %	5,000	10,000
<b>Total Expenses</b>		<b>7.75 %</b>	<b>645,000</b>	<b>695,000</b>

[Budgetary Implications & Changes](#)

Budget to continue with in house (commenced equipment) shoulder pulling projects to align with Council’s strategic Priority to continue to provide infrastructure that meets the needs of our residents. Increase has been requested by DPW in order to be able to complete projects, as monetary allocations have left us short in the ability to fully fund required work.

*Signage*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
518 - Signage	Decreased	▼ 15.07 %	23,550	20,000
519 - Other General Supplies	Unchanged	▼ 0.00 %	2,000	2,000
536 - Sign Posts	Unchanged	▼ 0.00 %	11,000	11,000
<b>Total Expenses</b>		▼ 9.71 %	<b>36,550</b>	<b>33,000</b>

[Budgetary Implications & Changes](#)

2025 included a one time purchase of speed radar signs for hamlets of Northstar and Deadwood. 2026 is a return to standard annual allocation

*Small Equipment & Tools*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
253 - Equipment & Furnishings Repairs	Unchanged	0.00 %	1,000	1,000
519 - Other General Supplies	Unchanged	0.00 %	2,000	2,000
521 - Fuel	Increased	87.50 %	800	1,500
522 - Tires/Batteries/Accessories	Unchanged	0.00 %	3,000	3,000
523 - Small Equipment & Tools	Increased	50.00 %	2,000	3,000
524 - Consumable Tools	Increased	50.00 %	4,000	6,000
525 - Lubricants & Fluids	Unchanged	0.00 %	1,000	1,000
535 - Welding Supplies	Increased	33.33 %	3,000	4,000
<b>Total Expenses</b>		<b>27.98 %</b>	<b>16,800</b>	<b>21,500</b>

*Budgetary Implications & Changes*

General allocation for small equipment and tools. Increased for 2026 to reflect actual pricing.

*Street Lighting*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
544 - Electrical	Unchanged	0.00 %	3,500	3,500
544 - Electrical	Unchanged	0.00 %	1,000	1,000
544 - Electrical	Unchanged	0.00 %	2,500	2,500
544 - Electrical	Unchanged	0.00 %	6,000	6,000
544 - Electrical	Unchanged	0.00 %	8,500	8,500
544 - Electrical	Unchanged	0.00 %	2,400	2,400
<b>Total Expenses</b>		<b>0.00 %</b>	<b>23,900</b>	<b>23,900</b>

### Budgetary Implications & Changes

Estimates have been adjusted to reflect current pricing. Electricity costs related to various street lighting sites throughout the municipality. Each line represents a different location (general area).

### Transportation Revenue

#### Budget Prior Year Comparison

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Revenues</b>				
420 - Sale of Goods & Services	Unchanged	0.00 %	65,000	65,000
421 - Snowplow Flag Sales	Unchanged	0.00 %	7,500	7,500
425 - Administration Fees	Unchanged	0.00 %	5,000	5,000
560 - Rental/Lease Revenues	Increased	13.33 %	75,000	85,000
<b>Total Revenues</b>		<b>6.56 %</b>	<b>152,500</b>	<b>162,500</b>

### Budgetary Implications & Changes

Various revenue sources derived from transportation services. Slight increase to reflect 5-year average. Conservative estimates retained from these balances.

# 5 Year Operating Budget Summary

Budget Year 2026

From Stage All To Stage All

Costing Center	2026	2027	2028	2029	2030
32-95 - Small Equipment & Tools	21,500	21,500	21,500	21,500	21,500
32-01 - Administration	4,572,626	4,620,644	4,656,259	4,688,614	4,698,079
32-03 - Bridge Maintenance	403,000	428,000	453,000	478,000	478,000
32-27 - Brushing	100,000	100,000	100,000	100,000	100,000
32-04 - Building Maintenance	56,575	56,575	56,575	56,575	56,575
32-11 - Culverts	691,000	691,000	691,000	691,000	691,000
32-08 - Dust Control	240,000	170,000	170,000	170,000	170,000
32-09 - Erosion Control	32,500	32,500	32,500	32,500	32,500
32-90 - Fleet	907,200	922,200	937,200	952,200	967,200
32-22 - Gravel Pit Operations	24,500	24,500	24,500	24,500	24,500
32-29 - Local Road Maintenance	1,754,150	1,754,150	1,754,150	1,840,522	1,840,522
32-21 - Regravelling	2,002,830	1,850,225	2,693,990	2,402,000	2,107,000
32-02 - Shoulder Pulling	695,000	745,000	795,000	845,000	895,000
32-15 - Signage	33,000	33,000	33,000	33,000	33,000
32-20 - Street Lighting	23,900	23,900	23,900	23,900	23,900
32-10 - Transportation Revenue	-	-	-	-	-
<b>Total Expenses</b>	<b>11,557,781</b>	<b>11,473,194</b>	<b>12,442,574</b>	<b>12,359,311</b>	<b>12,138,776</b>
32-03 - Bridge Maintenance	-	-	-	-	-
32-08 - Dust Control	-	-	-	-	-
32-10 - Transportation Revenue	162,500	162,500	162,500	162,500	162,500
<b>Total Revenues</b>	<b>162,500</b>	<b>162,500</b>	<b>162,500</b>	<b>162,500</b>	<b>162,500</b>
<b>Net 32 - Transportation/Public Works.</b>	<b>(11,395,281)</b>	<b>(11,310,694)</b>	<b>(12,280,074)</b>	<b>(12,196,811)</b>	<b>(11,976,276)</b>
<b>Net Transportation/Public Works.</b>	<b>(11,395,281)</b>	<b>(11,310,694)</b>	<b>(12,280,074)</b>	<b>(12,196,811)</b>	<b>(11,976,276)</b>
<b>Percent Increase</b>		<b>(0.73%)</b>	<b>7.69%</b>	<b>(0.66%)</b>	<b>(1.79%)</b>
<b>Net Total</b>	<b>(11,395,281)</b>	<b>(11,310,694)</b>	<b>(12,280,074)</b>	<b>(12,196,811)</b>	<b>(11,976,276)</b>

Airport

Administration

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
121 - Regular Pay/Wages	Increased	16.35 %	100,109	116,475
130 - Health Spending Account	Unchanged	0.00 %	1,250	1,250
136 - Workers Compensation	Increased	81.53 %	987	1,792
149 - Employer Contributions	Increased	2.41 %	22,536	23,080
211 - Travel & Subsistence	Unchanged	0.00 %	1,000	1,000
214 - Membership/Conference Fees	Unchanged	0.00 %	750	750
215 - Freight	Unchanged	0.00 %	500	500
217 - Telephone	Decreased	44.55 %	4,377	2,427
223 - Publications	Unchanged	0.00 %	200	200
239 - Training & Education	Unchanged	0.00 %	750	750
249 - Other Professional Services	Unchanged	0.00 %	500	500
253 - Equipment & Furnishings Repairs	Increased	200.00 %	500	1,500
256 - Contracted Services	Increased	2.37 %	31,650	32,400
271 - Licenses & Permits	Unchanged	0.00 %	500	500
511 - Office Supplies	Unchanged	0.00 %	200	200
512 - Clothing/Footwear Allowance	Unchanged	0.00 %	250	250
519 - Other General Supplies	Unchanged	0.00 %	550	550
900 - Amortization	Unchanged	0.00 %	117,750	117,750
<b>Total Expenses</b>		<b>6.16 %</b>	<b>284,359</b>	<b>301,874</b>

**Budgetary Implications & Changes**

Overall administrative costs related to the airport have been maintained. Normal wage increases and cushion for increase to contract renewal for contract relief operator

Area Lighting

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
253 - Equipment & Furnishings Repairs	Unchanged	0.00 %	4,000	4,000
256 - Contracted Services	New this year		-	10,000
<b>Total Expenses</b>		<b>250.00 %</b>	<b>4,000</b>	<b>14,000</b>

Budgetary Implications & Changes

Testing on wiring for PAPI lights required to determine cause of increasingly frequent issues.

Asphalt Maintenance

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
256 - Contracted Services	Increased	25.00 %	40,000	50,000
259 - Other Contracted Repairs	Not used this year		20,000	-
<b>Total Expenses</b>		16.67 %	<b>60,000</b>	<b>50,000</b>

Budgetary Implications & Changes

Amount reduced to schedule around planned large capital overlay and landscaping project. See capital budget.

*Building Maintenance*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
256 - Contracted Services	Decreased	4.76 %	10,500	10,000
513 - Janitorial Supplies	Decreased	20.00 %	250	200
519 - Other General Supplies	Unchanged	0.00 %	3,000	3,000
535 - Welding Supplies	Unchanged	0.00 %	500	500
539 - Other Construction Materials	Unchanged	0.00 %	2,000	2,000
543 - Natural Gas	Unchanged	0.00 %	4,500	4,500
544 - Electrical	Unchanged	0.00 %	20,000	20,000
545 - Other Utilities	Unchanged	0.00 %	7,000	7,000
<b>Total Expenses</b>		<b>1.15 %</b>	<b>47,750</b>	<b>47,200</b>

*Budgetary Implications & Changes*

Budget reduced slightly to reflect actuals and prior year trends. This amount has been carried forward for the current budget term.

*Fleet*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
253 - Equipment & Furnishings Repairs	Decreased	11.11 %	27,000	24,000
255 - Vehicle Repairs	Unchanged	0.00 %	3,500	3,500
519 - Other General Supplies	Unchanged	0.00 %	1,500	1,500
521 - Fuel	Unchanged	0.00 %	10,000	10,000
522 - Tires/Batteries/Accessories	Unchanged	0.00 %	7,500	7,500
525 - Lubricants & Fluids	Unchanged	0.00 %	2,000	2,000
<b>Total Expenses</b>		<b>5.83 %</b>	<b>51,500</b>	<b>48,500</b>

Budgetary Implications & Changes

Normalized budget held for term of budget cycle.

General Operations (Revenues)

**Budget Prior Year Comparison**

Object	Changes	Percent Change	2025 Amount	2026 Amount
<b>Revenues</b>				
251 - Municipal Government	Not used this year		19,295	-
560 - Rental/Lease Revenues	Unchanged	0.00 %	92,585	92,585
570 - Fuel Flowage Fees	Unchanged	0.00 %	22,495	22,495
590 - Other Revenues	Unchanged	0.00 %	40,000	40,000
<b>Total Revenues</b>		11.07 %	<b>174,375</b>	<b>155,080</b>

*Both Municipal agreements are expired in accordance with paperwork on file... CAO to follow up. Forestry lease expired as well and being negotiated. Forestry lease agreement has been left at current values until further information is obtained.*

Navigation/Communications Facility

**Budget Prior Year Comparison**

Object	Changes	Percent Change	2025 Amount	2026 Amount
<b>Expenses</b>				
217 - Telephone	Unchanged	0.00 %	1,762	1,762
249 - Other Professional Services	Decreased	75.68 %	18,500	4,500
256 - Contracted Services	Increased	50.00 %	2,000	3,000
519 - Other General Supplies	Decreased	85.00 %	2,000	300
<b>Total Expenses</b>		60.59 %	<b>24,262</b>	<b>9,562</b>

Budgetary Implications & Changes

2026 is a return to the normalized maintenance budget following replacement RNAV work.

Public Safety

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
519 - Other General Supplies	Increased	11.11 %	1,350	1,500
<b>Total Expenses</b>		11.11 %	<b>1,350</b>	<b>1,500</b>

Small Equipment & Tools

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
519 - Other General Supplies	Increased	1,204.35 %	115	1,500
522 - Tires/Batteries/Accessories	Increased	51.52 %	330	500
523 - Small Equipment & Tools	Not used this year		115	-
524 - Consumable Tools	Decreased	20.00 %	2,500	2,000
<b>Total Expenses</b>		30.72 %	<b>3,060</b>	<b>4,000</b>

Budgetary Implications & Changes

Normal average allocation estimated for 2025 for general supplies or regular tools.

Snow/Ice Control

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
531 - Chemicals	Unchanged	0.00 %	40,000	40,000
<b>Total Expenses</b>		0.00 %	<b>40,000</b>	<b>40,000</b>

Budgetary Implications & Changes

Consistent budget amounts. This is hard to estimate based on usage as it is strictly weather dependant.

Five Year Forecast Summary

## 5 Year Operating Budget Summary

Budget Year 2026

From Stage All To Stage All

Costing Center	2026	2027	2028	2029	2030
33-01 - Administration	301,874	304,462	305,706	306,823	307,573
33-31 - Area Lighting	14,000	4,000	4,000	4,000	4,000
33-07 - Asphalt Maintenance	50,000	30,000	-	30,000	30,000
33-04 - Building Maintenance	47,200	47,200	47,200	47,200	47,200
33-90 - Fleet	48,500	49,000	49,500	50,000	50,500
33-10 - General Operations	-	-	-	-	-
33-06 - Navigation/Communications	9,562	11,262	9,562	25,262	9,562
33-19 - Public Safety	1,500	700	700	1,500	700
33-95 - Small Equipment & Tools	4,000	5,500	4,000	5,500	4,000
33-24 - Snow/Ice Control	40,000	40,000	40,000	40,000	40,000
<b>Total Expenses</b>	<b>516,636</b>	<b>492,124</b>	<b>460,668</b>	<b>510,285</b>	<b>493,535</b>
33-10 - General Operations	155,080	155,080	155,080	155,080	155,080
<b>Total Revenues</b>	<b>155,080</b>	<b>155,080</b>	<b>155,080</b>	<b>155,080</b>	<b>155,080</b>
<b>Net 33 - Airport</b>	<b>(361,556)</b>	<b>(337,044)</b>	<b>(305,588)</b>	<b>(355,205)</b>	<b>(338,455)</b>
<b>Net Airport</b>	<b>(361,556)</b>	<b>(337,044)</b>	<b>(305,588)</b>	<b>(355,205)</b>	<b>(338,455)</b>
<b>Percent Increase</b>		<b>(3.79%)</b>	<b>(5.11%)</b>	<b>7.46%</b>	<b>(2.58%)</b>
<b>Net Total</b>	<b>(361,556)</b>	<b>(337,044)</b>	<b>(305,588)</b>	<b>(355,205)</b>	<b>(338,455)</b>

## Utility & Service Provision

### Potable Water Distribution

The potable water distribution department is summarized into four main categories as follows:

1. Local water operations – Administrative and overhead costs related to water distribution, Dixonville water treatment costs, and non-potable water fill stations.
2. Regional Water Operations – Includes costs related to regional waterlines (South & North), Truck fill stations, and the Keg River Water Treatment plant.
3. Fleet -Costs for vehicles and equipment used by the Water crew
4. Small tools and Equipment

Local Water Operations

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Revenues</b>				
420 - Sale of Goods & Services	Increased	12.50 %	40,000	45,000
420 - Sale of Goods & Services	Increased	14.29 %	350,000	400,000
425 - Administration Fees	Unchanged	0.00 %	100,000	100,000
430 - Line Usage Fee	Unchanged	0.00 %	100,000	100,000
<b>Total Revenues</b>		<b>9.32 %</b>	<b>590,000</b>	<b>645,000</b>
<b>Expenses</b>				
121 - Regular Pay/Wages	Increased	9.38 %	450,763	493,045
121 - Regular Pay/Wages	Increased	173.94 %	21,885	59,952
130 - Health Spending Account	Unchanged	0.00 %	6,250	6,250
136 - Workers Compensation	Increased	84.69 %	4,935	9,115
149 - Employer Contributions	Increased	6.67 %	87,913	93,773
149 - Employer Contributions	Decreased	30.12 %	5,000	3,494
211 - Travel & Subsistence	Unchanged	0.00 %	6,000	6,000
212 - Mileage	Decreased	0.00 %	1,051	1,051
214 - Membership/Conference Fees	Unchanged	0.00 %	1,000	1,000
215 - Freight	Unchanged	0.00 %	500	500
215 - Freight	Unchanged	0.00 %	2,500	2,500
217 - Telephone	Unchanged	0.00 %	5,752	5,752
217 - Telephone	Unchanged	0.00 %	1,436	1,436
221 - Advertising	Unchanged	0.00 %	250	250
233 - Engineering Fees	Unchanged	0.00 %	2,000	2,000
239 - Training & Education	Unchanged	0.00 %	5,000	5,000
249 - Other Professional Services	Unchanged	0.00 %	6,400	6,400
249 - Other Professional Services	Unchanged	0.00 %	2,500	2,500
256 - Contracted Services	Not used this year		17,200	-
259 - Other Contracted Repairs	Increased	25.00 %	40,000	50,000
259 - Other Contracted Repairs	Unchanged	0.00 %	15,000	15,000
259 - Other Contracted Repairs	Increased	66.67 %	3,000	5,000
263 - Rental M&E	Unchanged	0.00 %	550	550
271 - Licenses & Permits	Unchanged	0.00 %	250	250
511 - Office Supplies	Unchanged	0.00 %	550	550
512 - Clothing/Footwear Allowance	Unchanged	0.00 %	1,800	1,800
519 - Other General Supplies	Unchanged	0.00 %	5,000	5,000
519 - Other General Supplies	Unchanged	0.00 %	500	500
519 - Other General Supplies	Unchanged	0.00 %	550	550
523 - Small Equipment & Tools	Unchanged	0.00 %	750	750
531 - Chemicals	Unchanged	0.00 %	250	250
539 - Other Construction Materials	Unchanged	0.00 %	4,000	4,000

543 - Natural Gas	Unchanged	0.00 %	6,000	6,000
543 - Natural Gas	Unchanged	0.00 %	1,000	1,000
544 - Electrical	Unchanged	0.00 %	17,500	17,500
544 - Electrical	Unchanged	0.00 %	16,500	16,500
850 - Debenture Interest Hwy 35	Decreased	35.55 %	8,422	5,428
851 - Debenture Interest Chin Rd/Water Ph 4	Decreased	25.49 %	29,415	21,918
852 - Debenture Interest Lovelin Rd/Ph5	Decreased	19.97 %	30,637	24,519
854 - Debenture Interest Ph 6	Decreased	16.40 %	21,005	17,561
855 - Debenture Interest Ph 7	Decreased	13.66 %	36,357	31,390
856 - Debenture Interest '17 Add-ons	Decreased	11.74 %	33,395	29,474
857 - Debenture Interest '18 Add-ons	Decreased	10.07 %	21,413	19,256
858 - Debenture Interest '19 Add-ons	Decreased	1.58 %	494,590	486,790
900 - Amortization	Unchanged	0.00 %	1,370,000	1,370,000
<b>Total Expenses</b>		1.61 %	<b>2,786,768</b>	<b>2,831,553</b>

### Budgetary Implications and Changes

Continuation of interest expense on the SRWL Debenture while the litigation continues. Council may need to review Water prices in conjunction with any proposed increases from the Town of Peace River and/or the Town of Manning. Some one-time expenditures have been proposed for meter repairs (County infrastructure) as well as the installation of cameras at multiple Truck fill locations.

### Regional Water Operations

#### Budget Prior Year Comparison

Object	Changes	Percent Change	2025 Amount	2026 Amount
<b>Revenues</b>				
420 - Sale of Goods & Services	Increased	25.00 %	400,000	500,000
<b>Total Revenues</b>		25.00 %	<b>400,000</b>	<b>500,000</b>
<b>Expenses</b>				
215 - Freight	Unchanged	0.00 %	3,000	3,000
215 - Freight	Unchanged	0.00 %	4,000	4,000
215 - Freight	Unchanged	0.00 %	2,000	2,000
217 - Telephone	Increased	42.45 %	1,404	2,000
217 - Telephone	Not used this year		900	-
217 - Telephone	Decreased	77.78 %	10,800	2,400
249 - Other Professional Services	Unchanged	0.00 %	15,000	15,000

249 - Other Professional Services	Unchanged	0.00 %	15,000	15,000
249 - Other Professional Services	Unchanged	0.00 %	3,000	3,000
256 - Contracted Services	Unchanged	0.00 %	1,500	1,500
259 - Other Contracted Repairs	Unchanged	0.00 %	50,000	50,000
259 - Other Contracted Repairs	Unchanged	0.00 %	10,000	10,000
259 - Other Contracted Repairs	Unchanged	0.00 %	10,000	10,000
263 - Rental M&E	Increased	85.19 %	2,700	5,000
519 - Other General Supplies	Unchanged	0.00 %	2,000	2,000
519 - Other General Supplies	Unchanged	0.00 %	2,000	2,000
519 - Other General Supplies	Unchanged	0.00 %	2,000	2,000
523 - Small Equipment & Tools	Increased	66.67 %	3,000	5,000
531 - Chemicals	Unchanged	0.00 %	8,000	8,000
531 - Chemicals	Unchanged	0.00 %	2,500	2,500
539 - Other Construction Materials	Unchanged	0.00 %	6,000	6,000
539 - Other Construction Materials	Unchanged	0.00 %	5,000	5,000
539 - Other Construction Materials	Increased	100.00 %	4,000	8,000
543 - Natural Gas	Unchanged	0.00 %	2,000	2,000
543 - Natural Gas	Unchanged	0.00 %	10,000	10,000
544 - Electrical	Unchanged	0.00 %	34,000	34,000
544 - Electrical	Unchanged	0.00 %	6,000	6,000
544 - Electrical	Unchanged	0.00 %	30,000	30,000
545 - Other Utilities	Unchanged	0.00 %	650,000	650,000
<b>Total Expenses</b>		0.05 %	<b>895,804</b>	<b>895,400</b>

### Budgetary Implications & Changes

Truckfill sales increased to reflect estimated actuals. IN conjunction, estimated water costs payable to Manning & Peace River have increased as well. Modifications to phone costs and other costs made to reflect changes to service providers, rates, trends, etc.

*Fleet*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
253 - Equipment & Furnishings Repairs	Unchanged	✔ 0.00 %	5,000	5,000
254 - Vehicle Lease Costs	Unchanged	✔ 0.00 %	50,000	50,000
255 - Vehicle Repairs	Unchanged	✔ 0.00 %	12,000	12,000
519 - Other General Supplies	Unchanged	✔ 0.00 %	1,000	1,000
521 - Fuel	Unchanged	✔ 0.00 %	33,000	33,000
522 - Tires/Batteries/Accessories	Unchanged	✔ 0.00 %	2,000	2,000
525 - Lubricants & Fluids	Unchanged	✔ 0.00 %	300	300
<b>Total Expenses</b>		✔ 0.00 %	<b>103,300</b>	<b>103,300</b>

*Budgetary implications & Changes*

Budget has been maintained for 2026 and the remainder of the budget term.

*Small Equipment & Tools*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
519 - Other General Supplies	Unchanged	✔ 0.00 %	250	250
521 - Fuel	Unchanged	✔ 0.00 %	2,000	2,000
522 - Tires/Batteries/Accessories	Unchanged	✔ 0.00 %	500	500
524 - Consumable Tools	Unchanged	✔ 0.00 %	4,000	4,000
525 - Lubricants & Fluids	Unchanged	✔ 0.00 %	150	150
<b>Total Expenses</b>		✔ 0.00 %	<b>6,900</b>	<b>6,900</b>

*Budgetary Implications & Changes*

Budget has been maintained for 2026 and the remainder of the budget term.

## 5 Year Operating Budget Summary

Budget Year 2026

From Stage All To Stage All

<b>Costing Center</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
41-90 - Fleet	103,300	103,300	103,300	103,300	103,300
41-10 - Local Water Operations	2,831,553	2,735,214	2,727,541	2,667,144	2,636,933
41-20 - Regional Water Operations	895,400	895,400	895,400	895,400	895,400
41-95 - Small Equipment & Tools	6,900	6,900	6,900	6,900	6,900
<b>Total Expenses</b>	<b>3,837,153</b>	<b>3,740,814</b>	<b>3,733,141</b>	<b>3,672,744</b>	<b>3,642,533</b>
41-10 - Local Water Operations	645,000	645,000	645,000	645,000	645,000
41-20 - Regional Water Operations	500,000	500,000	500,000	500,000	500,000
<b>Total Revenues</b>	<b>1,145,000</b>	<b>1,145,000</b>	<b>1,145,000</b>	<b>1,145,000</b>	<b>1,145,000</b>
<b>Net 41 - Water Supply &amp; Distribution</b>	<b>(2,692,153)</b>	<b>(2,595,814)</b>	<b>(2,588,141)</b>	<b>(2,527,744)</b>	<b>(2,497,533)</b>
<b>Net Water Supply &amp; Distribution</b>	<b>(2,692,153)</b>	<b>(2,595,814)</b>	<b>(2,588,141)</b>	<b>(2,527,744)</b>	<b>(2,497,533)</b>
<b>Percent Increase</b>		<b>(1.97%)</b>	<b>(0.16%)</b>	<b>(1.25%)</b>	<b>(0.63%)</b>
<b>Net Total</b>	<b>(2,692,153)</b>	<b>(2,595,814)</b>	<b>(2,588,141)</b>	<b>(2,527,744)</b>	<b>(2,497,533)</b>

## Wastewater

### Budget Prior Year Comparison

Object	Changes	Percent Change	2025 Amount	2026 Amount
<b>Revenues</b>				
420 - Sale of Goods & Services	Unchanged	0.00 %	6,000	6,000
420 - Sale of Goods & Services	Unchanged	0.00 %	4,500	4,500
420 - Sale of Goods & Services	Unchanged	0.00 %	9,000	9,000
450 - Other Fees, Revenues, Etc.	Unchanged	0.00 %	4,000	4,000
<b>Total Revenues</b>		0.00 %	<b>23,500</b>	<b>23,500</b>
<b>Expenses</b>				
215 - Freight	Unchanged	0.00 %	110	110
249 - Other Professional Services	Unchanged	0.00 %	265	265
256 - Contracted Services	Increased	48.28 %	14,500	21,500
519 - Other General Supplies	Unchanged	0.00 %	1,600	1,600
539 - Other Construction Materials	Unchanged	0.00 %	1,500	1,500
900 - Amortization	Unchanged	0.00 %	49,500	49,500
<b>Total Expenses</b>		10.37 %	<b>67,475</b>	<b>74,475</b>

### Budgetary Implications & Changes

2026 operating budget includes the start of biannual sewer flushing as preventative maintenance for systems outside of Dixonville.

### Debatable Items

The monthly wastewater fee is set within the *Schedule of Fees Bylaw*. Any increases to this amount would enable CNL to fund wastewater reserves for future rehabilitation or expansion projects.

**Budget 5 Year Forecast**

	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
<b>Revenues</b>					
420 - Sale of Goods & Services	19,500	19,500	19,500	19,500	19,500
450 - Other Fees, Revenues, Etc.	4,000	4,000	4,000	4,000	4,000
<b>Total Revenues</b>	<b>23,500</b>	<b>23,500</b>	<b>23,500</b>	<b>23,500</b>	<b>23,500</b>
<b>% Increase</b>		0.00%	0.00%	0.00%	0.00%
<b>Expenses</b>					
215 - Freight	110	110	110	110	110
249 - Other Professional Services	265	265	265	265	265
256 - Contracted Services	21,500	14,500	21,500	14,500	21,500
519 - Other General Supplies	1,600	1,600	1,600	1,600	1,600
539 - Other Construction	1,500	1,500	1,500	1,500	1,500
900 - Amortization	49,500	49,500	49,500	49,500	49,500
<b>Total Expenses</b>	<b>74,475</b>	<b>67,475</b>	<b>74,475</b>	<b>67,475</b>	<b>74,475</b>
<b>% Increase</b>		(9.40%)	10.37%	(9.40%)	10.37%
<b>Net Total</b>	<b>(50,975)</b>	<b>(43,975)</b>	<b>(50,975)</b>	<b>(43,975)</b>	<b>(50,975)</b>

## Sanitation & Garbage

CNL waste disposal handled through the Keg River Landfill (owned) and the Long Lake Regional Waste Management Commission (member). Costs shown below related to both.

### Budget Prior Year Comparison

Object	Changes	Percent Change	2025 Amount	2026 Amount
<b>Expenses</b>				
214 - Membership/Conference Fees	Unchanged	0.00 %	350	350
239 - Training & Education	Unchanged	0.00 %	750	750
249 - Other Professional Services	Decreased	7.17 %	207,994	193,080
256 - Contracted Services	Unchanged	0.00 %	13,000	13,000
519 - Other General Supplies	Unchanged	0.00 %	1,000	1,000
544 - Electrical	Unchanged	0.00 %	2,000	2,000
<b>Total Expenses</b>		<b>6.63 %</b>	<b>225,094</b>	<b>210,180</b>

### Budgetary Implications & Changes

Contractors are utilized to staff Keg River landfill as the previous employee covering this no longer works for the County. 2026 Requisition ant not yet available. It is estimated that this will be slightly increased over the 2025 amount and estimated to increase by 2% annually.

### Five Year Budget Summary

#### Budget 5 Year Forecast

	2026	2027	2028	2029	2030
<b>Expenses</b>					
214 - Membership/Conference	350	350	350	350	350
239 - Training & Education	750	750	750	750	750
249 - Other Professional Services	193,080	216,398	220,726	225,141	229,643
256 - Contracted Services	13,000	13,000	13,000	13,000	13,000
519 - Other General Supplies	1,000	1,000	1,000	1,000	1,000
544 - Electrical	2,000	2,000	2,000	2,000	2,000
<b>Total Expenses</b>	<b>210,180</b>	<b>233,498</b>	<b>237,826</b>	<b>242,241</b>	<b>246,743</b>
<b>% Increase</b>		<b>11.09%</b>	<b>1.85%</b>	<b>1.86%</b>	<b>1.86%</b>
<b>Net Total</b>	<b>(210,180)</b>	<b>(233,498)</b>	<b>(237,826)</b>	<b>(242,241)</b>	<b>(246,743)</b>

## Community Services

### Family & Community Support Services

#### Budget Prior Year Comparison

Object	Changes	Percent Change	2025 Amount	2026 Amount
<b>Revenues</b>				
840 - Prov Conditional Grants	Increased	0.00 %	125,461	125,464
<b>Total Revenues</b>		0.00 %	<b>125,461</b>	<b>125,464</b>
<b>Expenses</b>				
735 - Grants to Ind/Org's	Increased	0.00 %	156,826	156,830
<b>Total Expenses</b>		0.00 %	<b>156,826</b>	<b>156,830</b>

#### Budgetary Implications and Changes

TPR continues to bill based on actual expenses. We will continue to provide excess funds to Manning and Grimshaw to avoid a carryover amount and fulfill our obligations in expending and additional 25% of the total provincial grants received.

Provincial grant agreement expired in 2026. Small increase in Provincial grants and corresponding payments to other municipalities will occur.

#### Five-year Forecast

	2026	2027	2028	2029	2030
<b>Revenues</b>					
840 - Prov Conditional Grants	125,464	125,464	125,464	125,464	125,464
<b>Total Revenues</b>	125,464	125,464	125,464	125,464	125,464
<b>% Increase</b>		0.00%	0.00%	0.00%	0.00%
<b>Expenses</b>					
735 - Grants to Ind/Org's	156,830	156,830	156,830	156,830	156,830
<b>Total Expenses</b>	156,830	156,830	156,830	156,830	156,830
<b>% Increase</b>		0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	<b>(31,366)</b>	<b>(31,366)</b>	<b>(31,366)</b>	<b>(31,366)</b>	<b>(31,366)</b>

Planning & Development

General Services

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Revenues</b>				
526 - Dev Permit/Compliance Cert	Increased	23.08 %	6,500	8,000
<b>Total Revenues</b>		23.08 %	<b>6,500</b>	<b>8,000</b>
<b>Expenses</b>				
151 - Honoraria	Unchanged	0.00 %	1,200	1,200
211 - Travel & Subsistence	Unchanged	0.00 %	300	300
212 - Mileage	Unchanged	0.00 %	1,000	1,000
239 - Training & Education	Unchanged	0.00 %	250	250
<b>Total Expenses</b>		0.00 %	<b>2,750</b>	<b>2,750</b>

Budgetary Implications & Changes

Minimal amount carried each year to allow for development appeals. Revenues increased to account for recent trends. Should Council modify application fees for Development permits, Compliance Certificates or subdivisions this may increase further.

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
121 - Regular Pay/Wages	New this year		-	62,857
130 - Health Spending Account	New this year		-	1,250
136 - Workers Compensation	New this year		-	1,182
149 - Employer Contributions	New this year		-	9,125
215 - Freight	Unchanged	✔ 0.00 %	300	300
221 - Advertising	Unchanged	✔ 0.00 %	300	300
239 - Training & Education	New this year		-	750
249 - Other Professional Services	Unchanged	✔ 0.00 %	275,000	275,000
<b>Total Expenses</b>		✔ 27.27 %	<b>275,600</b>	<b>350,764</b>

**Budget Implications & Changes**

2025 saw the reinstatement of a development clerk position as part of County Administration. Purpose is to return to prior level of service offered on site as prior to the last development clerks retirement. Wage costs and training estimates have been included as well as a forecasted reduction in future spending on ISL. Many other things can modify this (LUB amendments and consolidations or large scale work, frequency of applications and complications contained within, etc.)

# 5 Year Operating Budget Summary

Budget Year 2026  
From Stage All To Stage All

<b>Costing Center</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
61-30 - Development Officer	350,764	330,756	308,296	301,411	303,148
61-10 - General Services	2,750	2,750	2,750	2,750	2,750
<b>Total Expenses</b>	<b>353,514</b>	<b>333,506</b>	<b>311,046</b>	<b>304,161</b>	<b>305,898</b>
61-10 - General Services	8,000	8,000	8,000	8,000	8,000
<b>Total Revenues</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>
<b>Net 61 - Planning &amp; Development</b>	<b>(345,514)</b>	<b>(325,506)</b>	<b>(303,046)</b>	<b>(296,161)</b>	<b>(297,898)</b>
<b>Net Planning &amp; Development</b>	<b>(345,514)</b>	<b>(325,506)</b>	<b>(303,046)</b>	<b>(296,161)</b>	<b>(297,898)</b>
<b>Percent Increase</b>		(5.86%)	(7.04%)	(2.21%)	0.55%
<b>Net Total</b>	<b>(345,514)</b>	<b>(325,506)</b>	<b>(303,046)</b>	<b>(296,161)</b>	<b>(297,898)</b>

Agricultural Services

Ag Research

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
735 - Grants to Ind/Org's	Increased	12.15 %	100,000	112,152
<b>Total Expenses</b>		12.15 %	100,000	112,152

Annual funding to NPARA. Current agreement expires Dec 31, 2025 \$100,000 annually plus the additional programming grant provide by the GOA to support (approx. \$12k). This is in place for 2026-2029

*Extension Programs (Seed Testing)*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
735 - Grants to Ind/Org's	Unchanged	0.00 %	1,000	1,000
<b>Total Expenses</b>		0.00 %	1,000	1,000

No changes. Program continues to experience low usage

Fieldman Services

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
121 - Regular Pay/Wages	New this year		-	60,712
136 - Workers Compensation	New this year		-	1,141
149 - Employer Contributions	New this year		-	9,537
211 - Travel & Subsistence	Increased	400.00 %	500	2,500
214 - Membership/Conference Fees	Increased	108.33 %	1,200	2,500
217 - Telephone	New this year		-	1,200
239 - Training & Education	Increased	566.67 %	150	1,000
256 - Contracted Services	Decreased	46.43 %	140,000	75,000
<b>Total Expenses</b>		8.28 %	<b>141,850</b>	<b>153,590</b>

Budgetary implication & Changes

Planned retirement for current ag fieldman in 2026. Budget will be higher for this year to handle cross-training and pass off. Estimated start time of new employee is input at April 2026.

Fleet

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
254 - Vehicle Lease Costs	New this year		-	13,000
255 - Vehicle Repairs	Increased	100.00 %	1,000	2,000
519 - Other General Supplies	Increased	33.33 %	300	400
521 - Fuel	Decreased	8.33 %	12,000	11,000
522 - Tires/Batteries/Accessories	Decreased	25.00 %	2,000	1,500
525 - Lubricants & Fluids	New this year		-	100
<b>Total Expenses</b>		83.01 %	<b>15,300</b>	<b>28,000</b>

Budgetary Implications & Changes

Increase based on assumption new employee would be an employee and likely require an additional leased vehicle.

General Operations

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Revenues</b>				
560 - Rental/Lease Revenues	Increased	122.22 %	4,500	10,000
594 - Expenses Recovered	Unchanged	0.00 %	1,000	1,000
840 - Prov Conditional Grants	Increased	11.50 %	160,000	178,399
<b>Total Revenues</b>		14.44 %	<b>165,500</b>	<b>189,399</b>
<b>Expenses</b>				
221 - Advertising	Unchanged	0.00 %	130	130
735 - Grants to Ind/Org's	New this year		-	1,000
900 - Amortization	Unchanged	0.00 %	9,150	9,150
<b>Total Expenses</b>		10.78 %	<b>9,280</b>	<b>10,280</b>

Budgetary Implications & Changes

Amounts adjusted based on prior year actuals. Provincial grants increased based on current agreement which sees an increase in research funding that is a flow through provided to NPARA.

*Pest Control*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
256 - Contracted Services	Unchanged	0.00 %	2,500	2,500
256 - Contracted Services	Unchanged	0.00 %	500	500
<b>Total Expenses</b>		<b>0.00 %</b>	<b>3,000</b>	<b>3,000</b>

*Budgetary Implications & Changes*

Changes to wolf bounty have seen no uptake in program. No changes made to annual allocations.

*Plant Industry Programs*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
121 - Regular Pay/Wages	Increased	12.45 %	99,652	112,059
136 - Workers Compensation	Increased	6.83 %	1,963	2,097
149 - Employer Contributions	Increased	11.01 %	7,711	8,560
217 - Telephone	Unchanged	0.00 %	750	750
239 - Training & Education	Unchanged	0.00 %	250	250
256 - Contracted Services	Unchanged	0.00 %	15,000	15,000
512 - Clothing/Footwear Allowance	Unchanged	0.00 %	750	750
519 - Other General Supplies	Unchanged	0.00 %	300	300
531 - Chemicals	Increased	300.00 %	2,500	10,000
<b>Total Expenses</b>		<b>16.21 %</b>	<b>128,877</b>	<b>149,767</b>

Wage increases in conjunction with AUPE grid increases. Costs relate to seasonal mowing and weed inspector crews. Chemical purchases fluctuate depending on usage (typically spike every second or third year)

Roadside Mowing

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
256 - Contracted Services	Increased	28.92 %	263,720	340,000
<b>Total Expenses</b>		28.92 %	263,720	340,000

Budgetary Implications & Changes

Tender for 2026 and 2027 will be closed in late 2025. Current amounts are based on pricing estimates and Council direction on continuation of same service levels.

Small Equipment & Tools

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
253 - Equipment & Furnishings Repairs	Unchanged	0.00 %	250	250
519 - Other General Supplies	Unchanged	0.00 %	750	750
522 - Tires/Batteries/Accessories	Unchanged	0.00 %	1,250	1,250
523 - Small Equipment & Tools	Unchanged	0.00 %	800	800
525 - Lubricants & Fluids	Unchanged	0.00 %	150	150
<b>Total Expenses</b>		0.00 %	3,200	3,200

Budgets held consistent with prior years allocations.

*Veterinary Services*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
249 - Other Professional Services	Increased	15.84 %	50,500	58,500
<b>Total Expenses</b>		15.84 %	50,500	58,500

Amounts are billed based on PY usage. Costs will fluctuate annually but generally increase based on veterinary fees if usage remains constant.

*Water Management (non-assisted drainage)*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
256 - Contracted Services	Not used this year		40,000	-
256 - Contracted Services	Increased	150.00 %	20,000	50,000
<b>Total Expenses</b>		16.67 %	60,000	50,000

Snow clearing and other work in drainage ditches facilitated through the Ag department. Actual spending varies based on snowfall or other inclement weather conditions that may impact drainage.

## 5 Year Operating Budget Summary

Budget Year 2026

From Stage All To Stage All

<b>Costing Center</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
63-80 - Ag Research	112,152	112,152	112,152	112,152	100,000
63-60 - Extension Programs	1,000	1,000	1,000	1,000	1,000
63-20 - Fieldman Services	153,590	107,048	113,862	117,960	122,235
63-90 - Fleet	28,000	28,300	29,300	29,300	28,300
63-10 - General Operations	10,280	9,280	10,280	9,280	10,280
63-30 - Pest Control	3,000	3,000	3,000	3,000	3,000
63-70 - Plant Industry Programs	149,767	157,183	146,280	164,799	173,799
63-40 - Roadside Mowing	340,000	300,000	374,000	330,000	412,000
63-95 - Small Equipment & Tools	3,200	2,650	3,450	2,650	10,200
63-85 - Veterinary Services	58,500	58,500	58,500	58,500	58,500
37-10 - Water Management	50,000	60,000	60,000	60,000	60,000
<b>Total Expenses</b>	<b>909,489</b>	<b>839,114</b>	<b>911,824</b>	<b>888,641</b>	<b>979,314</b>
63-10 - General Operations	189,399	189,399	189,399	189,399	178,000
<b>Total Revenues</b>	<b>189,399</b>	<b>189,399</b>	<b>189,399</b>	<b>189,399</b>	<b>178,000</b>
<b>Net 63 - Agricultural Services</b>	<b>(720,090)</b>	<b>(649,715)</b>	<b>(722,425)</b>	<b>(699,242)</b>	<b>(801,314)</b>
<b>Net Ag Services</b>	<b>(720,090)</b>	<b>(649,715)</b>	<b>(722,425)</b>	<b>(699,242)</b>	<b>(801,314)</b>
<b>Percent Increase</b>		<b>(6.84%)</b>	<b>6.60%</b>	<b>(2.15%)</b>	<b>6.85%</b>
<b>Net Total</b>	<b>(720,090)</b>	<b>(649,715)</b>	<b>(722,425)</b>	<b>(699,242)</b>	<b>(801,314)</b>

## Economic Development & Community Services

### Economic Development

#### Budget Prior Year Comparison

Object	Changes	Percent Change	2025 Amount	2026 Amount
<b>Revenues</b>				
420 - Sale of Goods & Services	Decreased	87.72 %	28,500	3,500
594 - Expenses Recovered	Unchanged	0.00 %	1,000	1,000
<b>Total Revenues</b>		<b>84.75 %</b>	<b>29,500</b>	<b>4,500</b>
<b>Expenses</b>				
151 - Honoraria	Not used this year		1,000	-
211 - Travel & Subsistence	Not used this year		500	-
212 - Mileage	Not used this year		500	-
213 - Working Lunches	Decreased	66.67 %	750	250
214 - Membership/Conference Fees	Increased	9.33 %	32,416	35,440
214 - Membership/Conference Fees	Not used this year		1,828	-
215 - Freight	Unchanged	0.00 %	100	100
216 - Postage	Unchanged	0.00 %	100	100
221 - Advertising	Decreased	36.36 %	5,500	3,500
256 - Contracted Services	Decreased	52.27 %	42,950	20,500
519 - Other General Supplies	Unchanged	0.00 %	3,500	3,500
528 - Promotional Materials	Decreased	33.33 %	15,000	10,000
735 - Grants to Ind/Org's	Increased	5.45 %	5,500	5,800
735 - Grants to Ind/Org's	New this year		-	6,300
<b>Total Expenses</b>		<b>22.03 %</b>	<b>109,644</b>	<b>85,490</b>

#### Budgetary Implications & Changes

Next CNL Tradeshow scheduled for 2027 and biannually thereafter. Continuance of small business awards and other events/programs hosted by the regional economic development board (REDB) comprised of the County, Town and Manning & District chamber. Budget has increased based on costs incurred in 2025. Motion to fund the Manning & District Chamber of Commerce expired in 2025 however the Chamber will be coming with a request for funding in November or December of 2025 for future years. The amount has been excluded from the budget currently as no decision has been made. MAL amounts for Economic

Development Board removed as this was modified to include representatives from CNL, Town of Manning and the local Chamber. One time cost for participation as a host municipality for 72 hours to survive tv show.

*Community Services*

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
121 - Regular Pay/Wages	Increased	3.01 %	64,945	66,899
130 - Health Spending Account	Unchanged	0.00 %	1,250	1,250
136 - Workers Compensation	Increased	27.43 %	987	1,258
149 - Employer Contributions	Increased	1.79 %	16,669	16,968
211 - Travel & Subsistence	Unchanged	0.00 %	1,000	1,000
212 - Mileage	Unchanged	0.00 %	750	750
213 - Working Lunches	Unchanged	0.00 %	500	500
214 - Membership/Conference Fees	Unchanged	0.00 %	1,000	1,000
215 - Freight	Unchanged	0.00 %	50	50
216 - Postage	Unchanged	0.00 %	150	150
217 - Telephone	Unchanged	0.00 %	600	600
221 - Advertising	Unchanged	0.00 %	1,000	1,000
239 - Training & Education	Decreased	62.50 %	2,000	750
256 - Contracted Services	Decreased	4.18 %	9,215	8,830
519 - Other General Supplies	Unchanged	0.00 %	1,500	1,500
528 - Promotional Materials	Unchanged	0.00 %	1,500	1,500
544 - Electrical	Unchanged	0.00 %	750	750
735 - Grants to Ind/Org's	Unchanged	0.00 %	1,000	1,000
<b>Total Expenses</b>		<b>0.85 %</b>	<b>104,866</b>	<b>105,754</b>

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
255 - Vehicle Repairs	Unchanged	0.00 %	1,500	1,500
519 - Other General Supplies	Unchanged	0.00 %	250	250
521 - Fuel	Unchanged	0.00 %	1,500	1,500
522 - Tires/Batteries/Accessories	Increased	233.33 %	150	500
525 - Lubricants & Fluids	Unchanged	0.00 %	50	50
<b>Total Expenses</b>		10.14 %	<b>3,450</b>	<b>3,800</b>

Costs related to the SUV as prior usage was predominantly this department. We may consider reallocating this as majority of use could now be classified as Council or General Administration. Amounts would not change however costs would better realign with usage.

*Five Year Forecast*

## 5 Year Operating Budget Summary

Budget Year 2026  
From Stage All To Stage All

<b>Costing Center</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
65-20 - Community Services	105,754	101,558	104,030	104,210	104,210
65-10 - Economic Development	95,490	116,140	89,190	106,140	78,890
65-90 - Fleet	3,800	3,450	3,450	3,450	3,450
<b>Total Expenses</b>	<b>205,044</b>	<b>221,148</b>	<b>196,670</b>	<b>213,800</b>	<b>186,550</b>
65-20 - Community Services	-	-	-	-	-
65-10 - Economic Development	4,500	29,500	4,500	29,500	4,500
<b>Total Revenues</b>	<b>4,500</b>	<b>29,500</b>	<b>4,500</b>	<b>29,500</b>	<b>4,500</b>
<b>Net 65 - Economic Development &amp; Community</b>	<b>(200,544)</b>	<b>(191,648)</b>	<b>(192,170)</b>	<b>(184,300)</b>	<b>(182,050)</b>
<b>Net Economic Development &amp; Community</b>	<b>(200,544)</b>	<b>(191,648)</b>	<b>(192,170)</b>	<b>(184,300)</b>	<b>(182,050)</b>
<b>Percent Increase</b>		16.40%	(24.60%)	17.32%	(27.35%)
<b>Net Total</b>	<b>(200,544)</b>	<b>(191,648)</b>	<b>(192,170)</b>	<b>(184,300)</b>	<b>(182,050)</b>

*Budgetary Implications & Changes*

Overall, the Economic Development & Community Services Department remains consistent in the five-year forecast. Staff will leverage the relationship with existing chambers of commerce in order to strive meeting the goals of the department set out in the Strategic Plan.

**Recreation & Culture**

<b>Costing Center</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
72-10 - CCAP Funding	50,000	50,000	50,000	50,000	50,000
72-00 - Park/Rec Facilities	2,950	2,950	2,950	2,950	2,950
<b>Total Expenses</b>	<b>52,950</b>	<b>52,950</b>	<b>52,950</b>	<b>52,950</b>	<b>2,950</b>
<b>Net 72 - Recreation &amp; Park Facilities</b>	<b>(52,950)</b>	<b>(52,950)</b>	<b>(52,950)</b>	<b>(52,950)</b>	<b>(52,950)</b>
71-20 - Hall Boards	120,000	120,000	120,000	120,000	120,000
71-10 - Rec Boards	138,800	138,800	138,800	138,800	138,800
<b>Total Expenses</b>	<b>258,800</b>	<b>258,800</b>	<b>258,800</b>	<b>258,800</b>	<b>258,800</b>
<b>Net 71 - Recreation Boards &amp; Hall Boards</b>	<b>(258,800)</b>	<b>(258,800)</b>	<b>(258,800)</b>	<b>(258,800)</b>	<b>(258,800)</b>
<b>Net Recreation</b>	<b>(311,750)</b>	<b>(311,750)</b>	<b>(311,750)</b>	<b>(311,750)</b>	<b>(311,750)</b>
<b>Percent Increase</b>		<b>(0.00%)</b>	<b>(0.00%)</b>	<b>(0.00%)</b>	<b>(19.10%)</b>
<b>Net Total</b>	<b>(311,750)</b>	<b>(311,750)</b>	<b>(311,750)</b>	<b>(311,750)</b>	<b>(311,750)</b>

*Budgetary Implications & Changes*

CCAP has been maintained at \$50,000 within the current budget. The Program has been over subscribed each year. Outside of CCAP (after deadline has passed) organizations are entitled to approach the rec board with capital requests up to a maximum of \$10,000 or approach Council directly.

Hall Board Funding is provided to eligible hall boards (in good standing) and compensates them 50% of eligible expenses as defined in the Rec & Culture Policy. There are now 9 halls that regularly apply for funding on an annual basis. Budget allocations have increased to \$105,000 per year to account for rising costs.

Recreation Boards receive \$80.00 per household (unless otherwise specified by Council) to disperse to organizations throughout the year. Council is having ongoing discussions surrounding Recreation Boards and any resulting changes will be included in the final budget.

Recreation Facilities budget carries money for County owned recreation sites. This includes the Northstar playground and the Dixonville Community Garden.

Cemetery

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
735 - Grants to Ind/Org's	Unchanged	0.00 %	12,000	12,000
<b>Total Expenses</b>		0.00 %	<b>12,000</b>	<b>12,000</b>

**Budget 5 Year Forecast**

	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
<b>Expenses</b>					
735 - Grants to Ind/Org's	12,000	12,000	12,000	12,000	12,000
<b>Total Expenses</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>
<b>% Increase</b>		0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	<b>(12,000)</b>	<b>(12,000)</b>	<b>(12,000)</b>	<b>(12,000)</b>	<b>(12,000)</b>

Libraries

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
732 - Peace Library System	Decreased	1.21 %	38,215	37,751
735 - Grants to Ind/Org's	Increased	0.54 %	77,824	78,242
<b>Total Expenses</b>		0.04 %	<b>116,039</b>	<b>115,993</b>

Five-year Forecast

	2026	2027	2028	2029	2030
<b>Expenses</b>					
732 - Peace Library System	37,751	38,506	40,000	40,000	40,000
735 - Grants to Ind/Org's	78,242	78,242	78,242	78,242	78,242
<b>Total Expenses</b>	115,993	116,748	118,242	118,242	118,242
<b>% Increase</b>		0.65%	1.28%	0.00%	0.00%
<b>Net Total</b>	<b>(115,993)</b>	<b>(116,748)</b>	<b>(118,242)</b>	<b>(118,242)</b>	<b>(118,242)</b>

Budgetary Implications & Changes

No changes to per household funding amounts through the forecast. Currently these are set at \$76.00 per household for libraries located within the County, and \$36.00 per household for libraries located within support communities. Peace Library System invoices the County for services. An estimated inflationary increase has been built into the PLS charges.

Requisitions & Contingencies  
North Peace Housing Foundation

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
749 - Senior Requisitions	Increased	2.15 %	866,760	885,432
<b>Total Expenses</b>		2.15 %	<b>866,760</b>	<b>885,432</b>

Alberta School Foundation Fund

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
747 - Provincial Requisitions	Unchanged	0.00 %	3,580,422	3,580,422
<b>Total Expenses</b>		0.00 %	<b>3,580,422</b>	<b>3,580,422</b>

Requisition amount not available at time of preliminary budget discussions

Designated Industrial Property

**Budget Prior Year Comparison**

<b>Object</b>	<b>Changes</b>	<b>Percent Change</b>	<b>2025 Amount</b>	<b>2026 Amount</b>
<b>Expenses</b>				
747 - Provincial Requisitions	Decreased	14.99 %	77,991	66,300
<b>Total Expenses</b>		14.99 %	<b>77,991</b>	<b>66,300</b>

Estimated reduction based on result of Mercer assessment appeal

## 5 Year Operating Budget Summary

Budget Year 2026

From Stage All To Stage All

<b>Costing Center</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
85 - School Requisitions	3,580,422	3,580,422	3,580,422	3,580,422	3,580,422
86 - DIP Requisitions	66,300	66,300	66,300	66,300	66,300
84 - Seniors Requisitions	885,432	889,509	907,300	925,446	943,955
Net Requisitions	(4,532,153)	(4,536,231)	(4,554,021)	(4,572,167)	(4,590,676)
Percent Increase		0.09%	0.39%	0.40%	0.40%
<b>Net Total</b>	<b>(4,532,153)</b>	<b>(4,536,231)</b>	<b>(4,554,021)</b>	<b>(4,572,167)</b>	<b>(4,590,676)</b>

## Capital Budget (2026-2030)

	Reserve	Taxes	Grants	Sum of Total
<b>2026</b>	-	<b>1,488,535</b>	<b>2,430,750</b>	<b>3,919,285</b>
<b>Airport</b>		<b>145,500</b>		<b>145,500</b>
Airport Fencing		20,500		20,500
LPV Approach Upgrade		25,000		25,000
AWOS Upgrade		100,000		100,000
<b>Fire</b>		<b>54,350</b>		<b>54,350</b>
Dual Band AFRRCS Radio's replacement		32,750		32,750
Painting- Weberville Firehall bays		15,600		15,600
Thermal Imaging Camera replacement		6,000		6,000
<b>Transportation</b>	-	<b>1,234,685</b>	<b>2,430,750</b>	<b>3,665,435</b>
Grader Replacement + Wobblies			600,000	600,000
Flatdeck Superduty 1 tonne		100,000		100,000
Med Duty Truck w/picker		325,000	-	325,000
Bridge File 01907 (Keg River) Replacement	-	610,250	1,830,750	2,441,000
Ice Scraper attachment for skidsteer		7,785		7,785
Skidsteer - PW South		140,000		140,000

Hotsy Pressure Washers		51,650		51,650
<b>Ag</b>		<b>17,000</b>		<b>17,000</b>
Ag Trailer		17,000		17,000
<b>Council</b>		<b>37,000</b>		<b>37,000</b>
Council meeting room A/V upgrade		37,000		37,000
<b>2027</b>	<b>-</b>	<b>1,025,000</b>	<b>750,000</b>	<b>1,775,000</b>
<b>Airport</b>	<b>-</b>	<b>650,000</b>	<b>-</b>	<b>650,000</b>
Airport Plow Truck Replacement	-	650,000	-	650,000
<b>Transportation</b>		<b>375,000</b>	<b>750,000</b>	<b>1,125,000</b>
Gravel/Plow Truck (Repalce A7509)		375,000		375,000
Grader W/Wobblies			750,000	750,000
<b>2028</b>	<b>2,784,708</b>	<b>220,000</b>	<b>5,764,124</b>	<b>8,768,832</b>
<b>Airport</b>	<b>1,122,208</b>	<b>30,000</b>	<b>3,366,624</b>	<b>4,518,832</b>
Airport Rehabilitation	1,122,208	-	3,366,624	4,488,832
Runway edge landscaping & Drainage		30,000		30,000
<b>Fire</b>	<b>800,000</b>			<b>800,000</b>
Manning Regional Fire Truck Replacement	800,000			800,000
<b>Transportation</b>	<b>862,500</b>	<b>-</b>	<b>1,422,500</b>	<b>2,285,000</b>
Replace L3416 Loader		-	560,000	560,000

Sulphur Lake Road/Pasture Road Realignment	862,500		862,500	1,725,000
<b>Transportation (South)</b>		<b>190,000</b>	<b>975,000</b>	<b>1,165,000</b>
Grader W/Wobblies			750,000	750,000
Deck over Dump Trailer		15,000		15,000
Super Duty Reg Cab w/ Picker		175,000		175,000
Backhoe			225,000	225,000
<b>2029</b>	<b>1,220,000</b>	<b>2,990,000</b>		<b>4,210,000</b>
<b>Transportation</b>		<b>2,990,000</b>		<b>2,990,000</b>
Lovlin Road Slide Repair		2,990,000		2,990,000
<b>Utilities</b>	<b>20,000</b>			<b>20,000</b>
Replace Utilities Car Hauler Trailer (WA106)	20,000			20,000
<b>Transportation (South)</b>	<b>600,000</b>			<b>600,000</b>
Replace G1011	600,000			600,000
<b>Transportation (North)</b>	<b>600,000</b>			<b>600,000</b>
Replace JCB Loader (L3418)	600,000			600,000
<b>2030</b>		<b>90,000</b>		<b>90,000</b>
<b>Utilities</b>		<b>90,000</b>		<b>90,000</b>
Skidsteer		90,000		90,000
<b>Grand Total</b>	<b>4,004,708</b>	<b>5,813,535</b>	<b>8,944,874</b>	<b>18,763,117</b>

## Budgetary Implications and Discussion Items

CNL has an estimated amount \$1,244,677 in LGFF funding to allocate to eligible capital projects in 2026. This annual allocation is subject to modification based on Provincial revenues and communicated annually.

Projects are input with funding source requested by the provider.

STIP application projects will only be completed if application is successful unless otherwise directed by Council.

No 2030 items were provided. Prior to final budget the equipment replacement schedule will be viewed to determine what is missing.

**Bank Account - Check Details**

Period: 12/01/25

County of Northern Lights

Monday, December 1, 2025

Page 1

PETERSONJ

This report also includes bank accounts that only have balances.

Date Filter: 12/01/25

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
B5120		Alberta Treasury Branch Phone No.								
12/01/25	001585076686	TRANSALTA ENERGY MARKETING	15,238.55	0.00	0.00	Posted		Vendor	04469	104049
12/01/25	001585076689	TRANSALTA ENERGY MARKETING	2,171.05	0.00	0.00	Posted		Vendor	04469	104050
		Alberta Treasury Branch	17,409.60	0.00	0.00					

County of Northern Lights  
Approved By:  
DEC 01 2025  


06.1.5-~~18~~<sup>D</sup>

**Bank Account Register**  
County of Northern Lights

December 1, 2025  
Page 1  
PETERSONJ

G/L Register: No.: 17666

Posting Date	Document Type	Document No.	Description	Bank Account No.	Name	Amount	Open	Remaining Amount	Entry No.
<b>Register No. 17666</b>									
12/01/25	Payment	RA100730	2115614 ALBERTA LTD.	B5120	Alberta Treasury	-97.10	Yes	-97.10	290385
12/01/25	Payment	RA100731	2128222 ALBERTA LTD	B5120	Alberta Treasury	-846,517.22	Yes	-846,517.22	290387
12/01/25	Payment	RA100732	EGIS CANADA LTD.	B5120	Alberta Treasury	-56,133.02	Yes	-56,133.02	290390
12/01/25	Payment	RA100733	UNITED FARMERS OF	B5120	Alberta Treasury	-883.63	Yes	-883.63	290392
					Credit (LCY)	903,630.97			
					<b>Total (LCY)</b>	<b>-903,630.97</b>			
<b>Total</b>									
					Credit (LCY)	903,630.97			
					<b>Total (LCY)</b>	<b>-903,630.97</b>			

County of Northern Lights  
Approved By:  
DEC 01 2025  


06.1.5-~~B~~<sup>D</sup>

**Bank Account - Check Details**

Tuesday, December 16, 2025

Period: 11/20/25..

Page 1

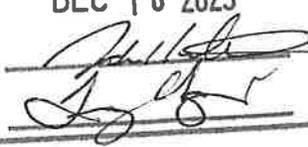
County of Northern Lights

PETERSONJ

This report also includes bank accounts that only have balances.

Date Filter: 11/20/25..

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
B5120	Alberta Treasury Branch Phone No.									
11/20/25	11202025	ENTERPRISE FM CANADA- INC	7,067.61	0.00	0.00	Posted		Vendor	04142	104280
12/01/25	12012025	TOWN OF PEACE RIVER	17,086.09	0.00	0.00	Posted		Vendor	01751	104281
12/04/25	1585743625	NORTH PEACE GAS CO-OP	1,780.17	0.00	0.00	Posted		Vendor	00161	104282
12/04/25	1585743626	TELUS COMMUNICATIONS INC	942.67	0.00	0.00	Posted		Vendor	00166	104283
		<b>Alberta Treasury Branch</b>	<b>26,876.54</b>	<b>0.00</b>	<b>0.00</b>					

County of Northern Lights  
 Approved By:  
 DEC 16 2025  


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06.1.5-~~7~~

**Bank Account Register**  
 County of Northern Lights

December 4, 2025  
 Page 2  
 PETERSONJ

G/L Register: Creation Date: 12/04/25, Created By: {6DAE24C7-F3B0-418C-8007-10ABA7BB44D6}

Posting Date	Document Type	Document No.	Description	Bank Account No.	Name	Amount	Open	Remaining Amount	Entry No.
12/04/25	Payment	RA100777	YARDSTICK	B5120	Alberta Treasury	-3,286.50	Yes	-3,286.50	290925
					Credit (LCY)	225,347.15			
					<b>Total (LCY)</b>	<b>-225,347.15</b>			
<b>Total</b>					Credit (LCY)	225,347.15			
					<b>Total (LCY)</b>	<b>-225,347.15</b>			

County of Northern Lights  
 Approved By:  
 DEC 04 2025  


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 06.1.5 ~~48~~

**Bank Account Register**

County of Northern Lights

December 4, 2025

Page 1

PETERSONJ

G/L Register: Creation Date: 12/04/25, Created By: {6DAE24C7-F3B0-418C-8007-10ABA7BB44D6}

Posting Date	Document Type	Document No.	Description	Bank Account No.	Name	Amount	Open	Remaining Amount	Entry No.
Register No. 17766									
12/04/25	Payment	RA100734	BROWNLEE LLP	B5120	Alberta Treasury	-5,403.68	Yes	-5,403.68	290813
12/04/25	Payment	RA100735	CANADIAN NUCLEAR	B5120	Alberta Treasury	-1,695.00	Yes	-1,695.00	290815
12/04/25	Payment	RA100736	1297683 AB LTD	B5120	Alberta Treasury	-107.87	Yes	-107.87	290818
12/04/25	Payment	RA100737	2G PARTS AND	B5120	Alberta Treasury	-544.72	Yes	-544.72	290820
12/04/25	Payment	RA100738	BELL CANADA	B5120	Alberta Treasury	-1,299.48	Yes	-1,299.48	290824
12/04/25	Payment	RA100739	BRENNAN PLUMBING &	B5120	Alberta Treasury	-1,662.68	Yes	-1,662.68	290826
12/04/25	Payment	RA100740	CANADIAN TIRE #474	B5120	Alberta Treasury	-300.84	Yes	-300.84	290828
12/04/25	Payment	RA100741	DOIRON JASON	B5120	Alberta Treasury	-200.00	Yes	-200.00	290831
12/04/25	Payment	RA100742	D'S CONTRACTING LTD	B5120	Alberta Treasury	-2,625.00	Yes	-2,625.00	290833
12/04/25	Payment	RA100743	EMPIRE HOME BUILDING	B5120	Alberta Treasury	-254.87	Yes	-254.87	290835
12/04/25	Payment	RA100744	FEHR BUILDING	B5120	Alberta Treasury	-999.57	Yes	-999.57	290838
12/04/25	Payment	RA100745	FRESON BROS. -	B5120	Alberta Treasury	-127.00	Yes	-127.00	290840
12/04/25	Payment	RA100746	FRESON BROS.- PEACE	B5120	Alberta Treasury	-99.05	Yes	-99.05	290843
12/04/25	Payment	RA100747	FROESE DAVID	B5120	Alberta Treasury	-50.00	Yes	-50.00	290846
12/04/25	Payment	RA100748	GLEN ARMSTRONG	B5120	Alberta Treasury	-2,501.10	Yes	-2,501.10	290848
12/04/25	Payment	RA100749	GRANDE PRAIRIE	B5120	Alberta Treasury	-2,800.00	Yes	-2,800.00	290850
12/04/25	Payment	RA100750	ISL ENGINEERING AND	B5120	Alberta Treasury	-27,345.15	Yes	-27,345.15	290852
12/04/25	Payment	RA100751	JO DOT COM	B5120	Alberta Treasury	-73.49	Yes	-73.49	290854
12/04/25	Payment	RA100752	K & L TIRE (2000) LTD.	B5120	Alberta Treasury	-176.40	Yes	-176.40	290856
12/04/25	Payment	RA100753	KEWIN FARMS LTD.	B5120	Alberta Treasury	-56.75	Yes	-56.75	290858
12/04/25	Payment	RA100754	KIOTI TRANSPORT LTD.	B5120	Alberta Treasury	-50.00	Yes	-50.00	290860
12/04/25	Payment	RA100755	KMS TOOLS AND	B5120	Alberta Treasury	-118.64	Yes	-118.64	290862
12/04/25	Payment	RA100756	LONETECH ENT.	B5120	Alberta Treasury	-804.26	Yes	-804.26	290864
12/04/25	Payment	RA100757	MANNING TIRECRAFT	B5120	Alberta Treasury	-4,572.04	Yes	-4,572.04	290866
12/04/25	Payment	RA100758	MAXIMUM	B5120	Alberta Treasury	-85.04	Yes	-85.04	290869
12/04/25	Payment	RA100759	NORTH TOWN ESSO	B5120	Alberta Treasury	-49.65	Yes	-49.65	290871
12/04/25	Payment	RA100760	PEACE AUTO & SUPPLY	B5120	Alberta Treasury	-35.34	Yes	-35.34	290874
12/04/25	Payment	RA100761	PUROLATOR INC.	B5120	Alberta Treasury	-281.81	Yes	-281.81	290876
12/04/25	Payment	RA100762	QUADIENT LEASING	B5120	Alberta Treasury	-508.24	Yes	-508.24	290879
12/04/25	Payment	RA100763	RAPID REFRIGERATION	B5120	Alberta Treasury	-4,313.53	Yes	-4,313.53	290881
12/04/25	Payment	RA100764	RESSLER ROBERT	B5120	Alberta Treasury	-600.00	Yes	-600.00	290885
12/04/25	Payment	RA100765	RUSSELL ROSS	B5120	Alberta Treasury	-200.00	Yes	-200.00	290887
12/04/25	Payment	RA100766	SCHWAB- CHARLES	B5120	Alberta Treasury	-130.00	Yes	-130.00	290889
12/04/25	Payment	RA100767	SPLIT CREEK RANCH	B5120	Alberta Treasury	-12,075.00	Yes	-12,075.00	290891
12/04/25	Payment	RA100768	STAT ENERGY SERVICES	B5120	Alberta Treasury	-7,427.70	Yes	-7,427.70	290893
12/04/25	Payment	RA100769	STERICYCLE ULC	B5120	Alberta Treasury	-1,099.04	Yes	-1,099.04	290895
12/04/25	Payment	RA100770	STICKLING GERHARD	B5120	Alberta Treasury	-1,156.47	Yes	-1,156.47	290897
12/04/25	Payment	RA100771	THE LUBE SHOP	B5120	Alberta Treasury	-209.73	Yes	-209.73	290900
12/04/25	Payment	RA100772	TOWN OF GRIMSHAW	B5120	Alberta Treasury	-97,637.50	Yes	-97,637.50	290903
12/04/25	Payment	RA100773	TRAILBLAZERS	B5120	Alberta Treasury	-31,468.50	Yes	-31,468.50	290905
12/04/25	Payment	RA100774	UNITED FARMERS OF	B5120	Alberta Treasury	-8,552.20	Yes	-8,552.20	290907
12/04/25	Payment	RA100775	VENTURE PARTS SUPPLY	B5120	Alberta Treasury	-1,539.82	Yes	-1,539.82	290913
12/04/25	Payment	RA100776	WOLSELEY CANADA INC.	B5120	Alberta Treasury	-823.49	Yes	-823.49	290923

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**Bank Account - Check Details**

Thursday, December 4, 2025

Period: 12/04/25

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County of Northern Lights

PETERSONJ

This report also includes bank accounts that only have balances.

Date Filter: 12/04/25

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
<b>B5120</b>		<b>Alberta Treasury Branch</b> Phone No.								
12/04/25	40668	KAMIENIECK WAYNE	122.88	122.88	0.00	Posted		Vendor	100128	104099
		<b>Alberta Treasury Branch</b>	122.88	122.88	0.00					

County of Northern Lights  
Approved By:  
DEC 04 2025  


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**Bank Account - Check Details**

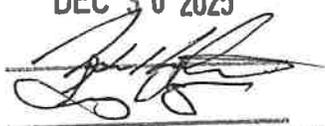
Period: 12/10/25  
 County of Northern Lights

Tuesday, December 30, 2025

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 PETERSONJ

This report also includes bank accounts that only have balances.  
 Date Filter: 12/10/25

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
B5120		Alberta Treasury Branch Phone No.								
12/10/25	12102025	THE GOVERNMENT OF ALBERTA	90.00	0.00	0.00	Posted		Vendor	00349	104383
		Alberta Treasury Branch	90.00	0.00	0.00					

**County of Northern Lights**  
 Approved By:  
 DEC 30 2025  


06.1.5-<sup>D</sup>~~BT~~

Bank Account - Check Details

Friday, December 12, 2025

Period: 12/12/25

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County of Northern Lights

PETERSONJ

This report also includes bank accounts that only have balances.

Date Filter: 12/12/25

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
B5120		Alberta Treasury Branch Phone No.								
12/12/25	RA100853	KCL CONSULTING INC.	46,859.52	0.00	0.00	Posted		Vendor	02842	104224
		Alberta Treasury Branch	46,859.52	0.00	0.00					

County of Northern Lights  
 Approved By:  
 DEC 12 2025  


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Bank Account - Check Details

Monday, December 15, 2025

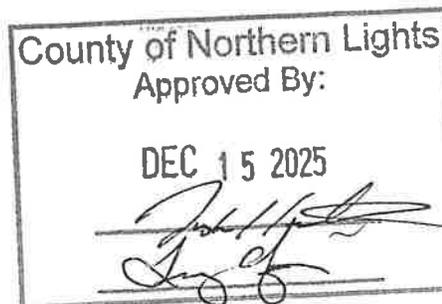
Period: 12/15/25

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County of Northern Lights

PETERSONJ

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
12/15/25	RA100877	MOST ENGINEERING	16,726.50	0.00	0.00	Posted		Vendor	04500	104248
12/15/25	RA100878	NORTHERN METALIC SALES	83.48	0.00	0.00	Posted		Vendor	00429	104249
12/15/25	RA100879	OVERHEAD DOOR CO. OF PEACE RIVER	1,859.04	0.00	0.00	Posted		Vendor	03956	104250
12/15/25	RA100880	PATRICIA FORD SALES	7.34	0.00	0.00	Posted		Vendor	00134	104251
12/15/25	RA100881	PAWLUSKI DEB	10.48	0.00	0.00	Posted		Vendor	02501	104252
12/15/25	RA100882	PRAIRIE DISPOSAL LTD.	174.53	0.00	0.00	Posted		Vendor	02764	104253
12/15/25	RA100883	R.T. GRADING O/A 464055 ALBERTA LTD.	27,285.32	0.00	0.00	Posted		Vendor	04115	104254
12/15/25	RA100884	ROADATA SERVICES LTD	604.80	0.00	0.00	Posted		Vendor	03356	104255
12/15/25	RA100885	SHAW'S ENTERPRISES LTD.	6,225.87	0.00	0.00	Posted		Vendor	03199	104256
12/15/25	RA100886	SKYBLUE SERVICES CORPORATION	2,399.25	0.00	0.00	Posted		Vendor	04503	104257
12/15/25	RA100887	STAT ENERGY SERVICES INC	1,401.75	0.00	0.00	Posted		Vendor	03532	104258
12/15/25	RA100888	STERICYCLE ULC	554.11	0.00	0.00	Posted		Vendor	02778	104259
12/15/25	RA100889	SYLOGIST LTD.	48,188.41	0.00	0.00	Posted		Vendor	02147	104260
12/15/25	RA100890	THE ALBERTA UNION OF	1,036.66	0.00	0.00	Posted		Vendor	00987	104261
12/15/25	RA100891	THE LUBE SHOP	253.82	0.00	0.00	Posted		Vendor	02809	104262
12/15/25	RA100892	TRAILBLAZERS CONTRACTING LTD	31,374.00	0.00	0.00	Posted		Vendor	04409	104263
12/15/25	RA100893	TUPPER TERESA	66.41	0.00	0.00	Posted		Vendor	02697	104264
12/15/25	RA100894	UNITED FARMERS OF ALBERTA CO-OPERATIVE LIMITED	7,282.42	0.00	0.00	Posted		Vendor	00150	104265
12/15/25	RA100895	VENTURE PARTS SUPPLY	202.63	0.00	0.00	Posted		Vendor	00151	104266
12/15/25	RA100896	YARDSTICK TECHNOLOGIES INC.	1,517.04	0.00	0.00	Posted		Vendor	04189	104267
12/15/25	RA100897	TOWN OF PEACE RIVER	2,000.00	0.00	0.00	Posted		Vendor	01751	104268
		<b>Alberta Treasury Branch</b>	<b>255,191.06</b>	<b>0.00</b>	<b>0.00</b>					



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**Bank Account - Check Details**

Period: 12/15/25

County of Northern Lights

Monday, December 15, 2025

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PETERSONJ

This report also includes bank accounts that only have balances.

Date Filter: 12/15/25

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
B5120	Alberta Treasury Branch Phone No.									
12/15/25	RA100854	1297683 AB LTD	550.98	0.00	0.00	Posted		Vendor	03891	104225
12/15/25	RA100855	2G PARTS AND EQUIPMENT LTD	9.98	0.00	0.00	Posted		Vendor	04026	104226
12/15/25	RA100856	ACE MACHINING & WELDING LTD.	643.49	0.00	0.00	Posted		Vendor	01743	104227
12/15/25	RA100857	BIG NORTH GRAPHICS LTD	462.00	0.00	0.00	Posted		Vendor	03470	104228
12/15/25	RA100858	BROWNLEE LLP	21,555.24	0.00	0.00	Posted		Vendor	100032	104229
12/15/25	RA100859	BUNZL CLEANING & HYGIENE	472.96	0.00	0.00	Posted		Vendor	04215	104230
12/15/25	RA100860	EMPIRE HOME BUILDING CENTRE	49.33	0.00	0.00	Posted		Vendor	00118	104231
12/15/25	RA100861	FEDERATION OF CANADIAN	1,116.52	0.00	0.00	Posted		Vendor	01570	104232
12/15/25	RA100862	FEHR BUILDING MATERIALS LTD.	225.32	0.00	0.00	Posted		Vendor	03395	104233
12/15/25	RA100863	FRESON BROS. - MANNING	5,127.13	0.00	0.00	Posted		Vendor	00862	104234
12/15/25	RA100864	FRESON BROS.- PEACE RIVER	15.96	0.00	0.00	Posted		Vendor	02430	104235
12/15/25	RA100865	HITECH BUSINESS SYSTEMS LTD	998.87	0.00	0.00	Posted		Vendor	01255	104236
12/15/25	RA100866	JO DOT COM	43.02	0.00	0.00	Posted		Vendor	01281	104237
12/15/25	RA100867	KENRY ELECTRIC LTD.	909.56	0.00	0.00	Posted		Vendor	00798	104238
12/15/25	RA100868	LA PRAIRIE WORKS INC.	3,528.00	0.00	0.00	Posted		Vendor	00124	104239
12/15/25	RA100869	LEADING EDGE SALES &	787.50	0.00	0.00	Posted		Vendor	00218	104240
12/15/25	RA100870	LEMON SHELLY	125.00	0.00	0.00	Posted		Vendor	04304	104241
12/15/25	RA100871	LOCAL AUTHORITIES PENSION PLAN	16,876.72	0.00	0.00	Posted		Vendor	00125	104242
12/15/25	RA100872	MANNING COLLISION REPAIR	614.25	0.00	0.00	Posted		Vendor	00300	104243
12/15/25	RA100873	MANNING DISPOSALS LTD.	341.25	0.00	0.00	Posted		Vendor	00127	104244
12/15/25	RA100874	MANNING TIRECRAFT	298.86	0.00	0.00	Posted		Vendor	02941	104245
12/15/25	RA100875	MAXIMUM POWERSPORTS LTD	785.26	0.00	0.00	Posted		Vendor	02787	104246
12/15/25	RA100876	MILE ZERO-BANNER POST	50,400.00	0.00	0.00	Posted		Vendor	03957	104247

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**Bank Account - Check Details**

Period: 12/16/25

County of Northern Lights

Tuesday, December 16, 2025

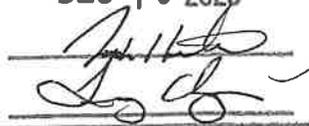
Page 1

PETERSONJ

This report also includes bank accounts that only have balances.

Date Filter: 12/16/25

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
<b>B5120 Alberta Treasury Branch</b>										
Phone No.										
12/16/25	040671	2329676 ALBERTA LTD O/A K & M MECHANICS	1,685.25	1,685.25	0.00	Posted		Vendor	100112	104271
12/16/25	040672	ECONOMIC DEVELOPERS ALBERTA	675.00	675.00	0.00	Posted		Vendor	02518	104272
12/16/25	040673	MANNING IDA PHARMACY	110.00	110.00	0.00	Posted		Vendor	03712	104273
12/16/25	040674	M-YAS CONSTRUCTION	546.00	546.00	0.00	Posted		Vendor	03834	104274
12/16/25	040675	PAUL ROWE TRAVEL GROUP	2,430.00	2,430.00	0.00	Posted		Vendor	03391	104275
12/16/25	040676	ROYAL CANADIAN LEGION	210.00	210.00	0.00	Posted		Vendor	01169	104276
12/16/25	040677	STONE APPRAISALS	556.50	556.50	0.00	Posted		Vendor	03033	104277
12/16/25	040678	TELUS MOBILITY	105.00	105.00	0.00	Posted		Vendor	00793	104278
	<b>Alberta Treasury Branch</b>		<b>6,317.75</b>	<b>6,317.75</b>	<b>0.00</b>					

**County of Northern Lights**  
 Approved By:  
 DEC 16 2025  


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**Bank Account - Check Details**

Period: 12/17/25

County of Northern Lights

Wednesday, January 21, 2026

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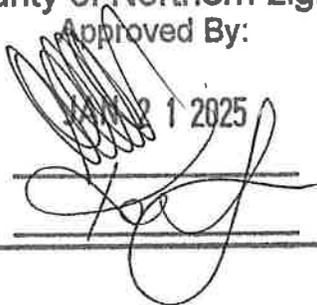
PETERSONJ

This report also includes bank accounts that only have balances.

Date Filter: 12/17/25

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
B5120		Alberta Treasury Branch Phone No.								
12/17/25	1588166180	ATB FINANCIAL MASTERCARD	15,984.78	0.00	0.00	Posted		Vendor	01914	104596
		Alberta Treasury Branch	15,984.78	0.00	0.00					

County of Northern Lights  
Approved By:  
JAN 21 2025



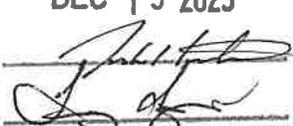
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**Bank Account Register**  
County of Northern Lights

December 19, 2025  
Page 1  
PETERSONJ

G/L Register: No.: 18177, Creation Date: 12/19/25

Posting Date	Document Type	Document No.	Description	Bank Account No.	Name	Amount	Open	Remaining Amount	Entry No.
<b>Register No. 18177</b>									
12/19/25	Payment	RA100899	MERCER PEACE RIVER	B5120	Alberta Treasury	-1,575,405.97	Yes	-1,575,405.97	292561
					Credit (LCY)	1,575,405.97			
					<b>Total (LCY)</b>	<b>-1,575,405.97</b>			
<b>Total</b>									
					Credit (LCY)	1,575,405.97			
					<b>Total (LCY)</b>	<b>-1,575,405.97</b>			

County of Northern Lights  
Approved By:  
DEC 19 2025  


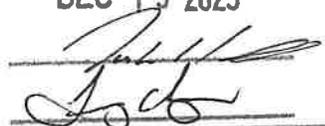
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**Bank Account Register**  
 County of Northern Lights

December 19, 2025  
 Page 1  
 PETERSONJ

G/L Register: No.: 17933, Creation Date: 12/19/25

Posting Date	Document Type	Document No.	Description	Bank Account No.	Name	Amount	Open	Remaining Amount	Entry No.
<b>Register No. 17933</b>									
12/19/25	Payment	RA100898	2329676 ALBERTA LTD	B5120	Alberta Treasury	-1,685.25	Yes	-1,685.25	292039
					Credit (LCY)	1,685.25			
					<b>Total (LCY)</b>	<b>-1,685.25</b>			
<b>Total</b>									
					Credit (LCY)	1,685.25			
					<b>Total (LCY)</b>	<b>-1,685.25</b>			

County of Northern Lights  
 Approved By:  
 DEC 19 2025  


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Bank Account - Check Details

Period: 12/22/25

County of Northern Lights

Wednesday, January 21, 2026

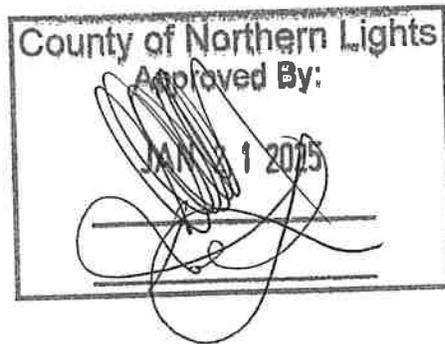
Page 1

PETERSONJ

This report also includes bank accounts that only have balances.

Date Filter: 12/22/25

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
B5120		Alberta Treasury Branch Phone No.								
12/22/25	120325	ENTERPRISE FM CANADA- INC	20,413.14	0.00	0.00	Posted		Vendor	04142	104593
		Alberta Treasury Branch	20,413.14	0.00	0.00					



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**Bank Account - Check Details**

Wednesday, January 21, 2026

Period: 12/22/25

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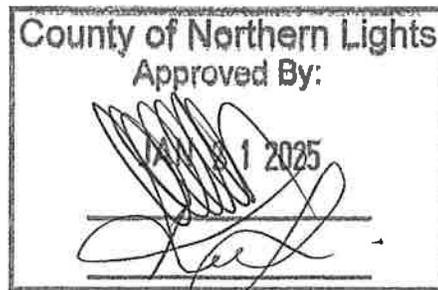
County of Northern Lights

PETERSONJ

This report also includes bank accounts that only have balances.

Date Filter: 12/22/25

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
<b>B5120</b>		<b>Alberta Treasury Branch</b> Phone No.								
12/22/25	12222025	TOWN OF MANNING	36,398.32	0.00	0.00	Posted		Vendor	00149	104594
		Alberta Treasury Branch	36,398.32	0.00	0.00					



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**Bank Account - Check Details**

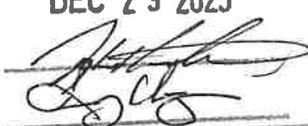
Period: 12/29/25  
 County of Northern Lights

Monday, December 29, 2025

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 PETERSONJ

This report also includes bank accounts that only have balances.  
 Date Filter: 12/29/25

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
B5120		Alberta Treasury Branch Phone No.								
12/29/25	040679	WHYBURD GERARD & PATRICIA	0.00	0.00	0.00	Voided		Vendor	V0000009	104375
12/29/25	040680	WHYBURD GERARD & PATRICIA	4,200.00	4,200.00	0.00	Posted		Vendor	V0000009	104376
		Alberta Treasury Branch	4,200.00	4,200.00	0.00					

County of Northern Lights  
 Approved By:  
 DEC 29 2025  


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 06.1.5-~~A~~

**Bank Account - Check Details**

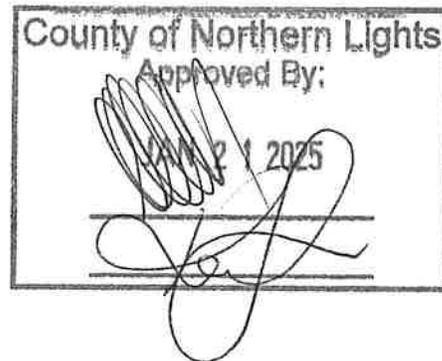
Period: 12/30/25  
 County of Northern Lights

Wednesday, January 21, 2026

Page 1  
 PETERSONJ

This report also includes bank accounts that only have balances.  
 Date Filter: 12/30/25

Check Date	Check No.	Description	Amount	Printed Amount	Voided Amount	Entry Status	Original Entry Status	Bal. Account Type	Bal. Account No.	Entry No.
B5120		Alberta Treasury Branch Phone No.								
12/30/25	12302025	XPLORE BUSINESS- A DIV OF XPLORE INC.	242.55	0.00	0.00	Posted		Vendor	04323	104595
		Alberta Treasury Branch	242.55	0.00	0.00					



06.1.5 <sup>D</sup>

**Bank Account Register**  
County of Northern Lights

December 30, 2025  
Page 1  
PETERSONJ

G/L Register: Creation Date: 12/30/25

Posting Date	Document Type	Document No.	Description	Bank Account No.	Name	Amount	Open	Remaining Amount	Entry No.
<b>Register No. 18232</b>									
12/30/25	Payment	RA100941	HOLY FAMILY CRD #37	B5120	Alberta Treasury	-26,108.92	Yes	-26,108.92	292818
12/30/25	Payment	RA100942	LOCAL AUTHORITIES	B5120	Alberta Treasury	-41,654.61	Yes	-41,654.61	292820
12/30/25	Payment	RA100943	NORTH PEACE HOUSING	B5120	Alberta Treasury	-216,690.00	Yes	-216,690.00	292822
12/30/25	Payment	RA100944	THE ALBERTA UNION OF	B5120	Alberta Treasury	-2,302.19	Yes	-2,302.19	292824
12/30/25	Payment	RA100945	UNITED FARMERS OF	B5120	Alberta Treasury	-10,428.09	Yes	-10,428.09	292826
					Credit (LCY)	297,183.81			
					<b>Total (LCY)</b>	<b>-297,183.81</b>			
<b>Total</b>									
					Credit (LCY)	297,183.81			
					<b>Total (LCY)</b>	<b>-297,183.81</b>			

County of Northern Lights  
Approved By:  
DEC 30 2025  
*[Signature]*

D  
06.1.5-~~17~~



**Subject:** Administrative Planning & Development Update

**Agenda Date:** February 10, 2026

**Attachments:** N/A

**RECOMMENDATION**

It is recommended that

1. Council accepts this report for information

**BACKGROUND**

The Planning & Development Clerk, Pearl Luken & Director of Finance, Josh Hunter will bring a monthly update to Council on the inquiries, applications, decisions, complaints and successes of Planning & Development.

**GENERAL UPDATES**

In the Month of January, the following occurred:

**Development Permits:**

Inquiries received by CNL staff	Public Inquiries Received by ISL staff	Total Inquiries	Applications	Development Permits Approved & NODs issued
19	2	<b>21</b>	3	2

**Subdivisions:**

Inquiries received by CNL staff	Public Inquiries Received by ISL staff	Total Inquiries	Applications	NODs Issued	Subdivisions Endorsed
7	0	<b>7</b>	1	0	2

*Please note Inquiries shown are by number of individuals who inquired not frequency of inquiries. The ISL inquiries are determined by the shared spreadsheet to track planning & development matters between ISL & CNL. While CNL Staff received the bulk of the inquiries, ISL reviews and provides recommendations on all applications received*

**OTHER MATTERS TO DISCUSS**

**Prepared By:**

Pearl Luken  
Planning & Development Clerk

**Accepted by:**

Josh Hunter, CMA, CPA  
Director of Finance

## Ward 6 report

January 2026

Terry Ungarian

Jan 13<sup>th</sup>: Regular council meeting.

Jan 13<sup>th</sup>: Joint council meeting with Town of Manning. Follow up with action items; presentation from Energy Alberta; discussion on recent heavy snowfall; Mayor asked if CNL was interested in amalgamating with the town; ICF task force set a meeting date.

Jan 15<sup>th</sup>: Virtual meeting with Electoral Boundaries Commission. I did a presentation and answered a few questions from the panel.

Jan 16<sup>th</sup>: GoA virtual presentation on nuclear waste. Panel was made up of MLA de Jonge, CNSC, NWMO. The MLA spoke of Alberta's rising electricity needs as the province continues to grow and as more industry emerges. Meeting future needs requires exploring all available options and nuclear is under consideration. CNSC went through the regulatory process and licensing of all nuclear usage. NWMO gave a presentation on long term storage of the nations used nuclear fuel.

Jan 19<sup>th</sup>: I was invited to a meeting with the manager of Mercer Peace River Pulp along with Mercer's CFO. They gave a presentation of a couple of future projects that are in the development phase. I invited them to give this same presentation to council which they gladly agreed to. They may also present at RMA zone meeting but that is TBD.

Jan 19<sup>th</sup>: Pickup Gary and Linda in Peace River and travel to Edmonton for ASB conference.

Jan 20<sup>th</sup>: ASB chairs meeting, facilitated discussion on building shared understanding of how ASB's across Alberta are interpreting and carrying out their legislated duties under the ASB Act. We were placed at tables with other chairs and fieldmen to come up with what we saw as answers to 4 questions they had on worksheets. Update from ADM John Conrad for all conference attendees.

- First year of the 5 year funding agreement is now complete
- Weed review that has been ongoing is now before the Minister for final approval
- Weeds on wellsites- slow process; 2 different agencies involved
- Farm mental health; \$2 million has been put into AgKnow since 2021, they are looking for other funding sources

- Update on wild boar eradication program, exit program is available for those still in the business and wanting to get out
- Pushing for emergency use of strychnine for gopher control, hopefully this will get a foot in the door with the Federal regulators
- Quick updates on ag plastic recycling and on farm slaughter

Supper and welcoming remarks from NE district and ASBPC. Local vendors from NE Zone had a market with variety of products. Theme for conference is Cultivating Resilience.

Jan 21<sup>st</sup>: Presentation from Rob Saik; AI in agriculture, ability to adapt, change, recover and thrive (resilience). Rob has a vision of creating a central hub for agriculture information to be at one central point with the help of AI.

ASBPC gave an update, main topic was the revamping of the resolution process.

Errol Anderson economist was next. Making sense of the stained economics and world of tariffs. His presentation was not all happy news, tariffs are a no-win game and never a long term solution. The enormity of global debt is unsustainable, government and consumer over spending. Advice for 2026, don't run with the herd and stay away from social media.

Trevor Wallace with Alberta's climate and weather department gave an update. AGI currently has 197 weather stations scattered around the province that use international standards.

Resolution session: 10 resolutions presented, all but 1 passed. The session definitely went smoother than last year's and should even become better when the new rules are in place next year.

Jan 22<sup>nd</sup>: Started the day with keynote speaker Filipe Massetti-Leite. He rode horses from Alaska to the southern tip of Argentina over a few year period.

Darcy Allen with the Farmers Advocate Office gave presentation mostly on the regulatory requirements regarding renewable energy projects. They want municipal policies to more align with Provincial Land Use framework.

Presentation from Melissa Downing with the Alberta Cattle Feeders' Association.

Presentation from Megan Bergman AVMA and Renate Weller Dean of Veterinary Medicine at U of C. Shortage of large animal vets requires some strategies for attraction and retention. U of C has undertaken some measures to make entrance to the vet program easier; lower GPA requirements and focus on applicants background. Modernize the curriculum. Student loan forgiveness program that was announced doesn't include veterinary students.

Evening banquet and entertainment, Mentalist, Magician, Trickster.

Jan 23<sup>rd</sup>: Travel home from Edmonton.

Jan 27<sup>th</sup>: Regular council meeting.

Upcoming events:

Feb 2<sup>nd</sup>: CRAA executive meeting

Feb 2<sup>nd</sup>: Dixonville fire meeting

Feb 4<sup>th</sup>: PRSD joint municipal meeting at Grimshaw

Feb 5<sup>th</sup>: Virtual meeting invitation from PrairiesCan and Regional Economic Development

Feb 7<sup>th</sup>: Davis Awards in Peace River

Feb 10<sup>th</sup>: Council meeting followed by ICF task force meeting with ToM

Feb 12<sup>th</sup>: ASB orientation in Rycroft

Feb 12<sup>th</sup>: PREC meeting in Peace River

Feb 13<sup>th</sup>: RMA zone meeting in Guy

Feb 17<sup>th</sup>-19<sup>th</sup>: Growing the North in Grande Prairie

Feb 23<sup>rd</sup>: Manning Sports Center board meeting

Feb 24<sup>th</sup>: Council meeting

Last week in Feb PREC tentative meeting with consultant.



# COUNCILLOR WARD REPORT

WARD #1 JANUARY, 2026

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DATE	COMMITTEE, BOARD, MEETING, CONFERENCE, ETC. NAME	TIME
Jan 8/26	Grimshaw Gravel Aquifer Meeting	9 to12

We discussed purchasing a Level Logger to use in water well and an invitation to Hinz Creek trade show

Jan 10/26	VSI Meeting by zoom	9:30 to10:00
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We discussed switching management from Rik to Penny

Jan 20,21,22/26 ASB conference in Edmonton

John Conrad gave a update on several subjects including Agknow,wild boars,plastic recycling and ARDAR

Rob Saik was a feature speaker. His talk was on future tends in ag. His main message a central information hub should be developed so information is easier to access.

Erol Anderson gave a update on the grain industry

Miles Wowk gave an update on the cattle industry trade perspectives and traceability.

Filipe Masetti Leite gave an inspiration speech on his trip on horse back from Alaska to Brazil

Jan 27/26	Regular council Meeting	
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# County of Northern Lights

## January 2026 Ward Two Report

**January 11, 2026**                      **Alberta Pond Hockey Board Meeting**                      **6:00 pm – 7:45 pm**

Unfortunately, when the ice was measured on January 11th, it showed results that will not allow us to hold the event unless we can remove the snow and get the ice to thicken. Currently, the ice is 15", and we need at least 30". There is 2 ft of heavy snow, and we need to clear 15 acres, which means moving over 7,000 cubic meters of heavy snow. This would require equipment that is not safe to be on the ice at the current thickness. We will work on some solutions over the next two weeks (exploring the options of snow removal) and recheck conditions on January 25<sup>th</sup> and make the determination whether or not we can go ahead with the Pond Hockey portion. We will keep the Gala regardless.

**January 13, 2026**                      **Council Meeting and Town of Manning Joint Meeting**                      **9:00 am – 6:50 pm**

Items discussed as per the agenda.

**January 15, 2026**                      **Electoral Boundaries Commission Hearing (Virtual)**                      **9:00 am – 2:50pm**

I listened in to hear the conversation; I appreciate Terry speaking to our concerns and making those heard. As per my email to council, I noted most of my comments there. It was interesting to hear all the different perspectives and how the proposed boundary changes will affect different municipalities.

**January 16, 2026**                      **Nuclear Waste Webinar**                      **10:30 am – 12:00 pm**

In my opinion, this is a great way to help educate the population on some of the major concerns and hesitations we are hearing related to nuclear power. This was a webinar full of experts who spoke in clear and simple ways so the average person can understand and make an informed decision. It also was great to focus on one topic at a time so there can be a fulsome conversation.

**January 19, 2026**                      **GRHARC Scholarship Committee Meeting (Teams)**                      **6:30 pm – 7:45 pm**

It was great to get together and discussed the 13 scholarship applications that were submitted this year, it was notable that is the most the committee has seen and included fantastic essays that made the selection process so difficult. We decided to select a variety of specialties to ensure we captured a broad stroke of the healthcare field from psychology, nursing, EMS and physiotherapy. Watch for the names to be released right away!

**January 21, 2026**                      **Economic Development Webinar**                      **12:00 pm – 1:00 pm**

This was an incredibly interesting webinar, and I think our council needs to consider taking part in the course to get ourselves informed. I have emailed Gerhard to do some digging on cost sharing to bring the presenter forward. We all struggled with this concept and this was an eye opening webinar. Stay tuned for a report from Gerhard on this.

**January 21, 2026**                      **Peace Regional RCMP Advisory Committee**                      **5:00 pm – 7:00 pm**

Elections were held and David LeBlanc remains chair, myself as Vice Chair, and Tim Harris as the treasurer. Updates were provided on the RCMP relating to increase in vehicle thefts due to the cold weather and keys being left in vehicles. We discussed the upcoming Crime Watch AGM in Nisku that I am attending and the Alberta Crime Conference that is coming up in Calgary in May. There are a lot more MVC given the weather conditions and a lot involving animals as they are struggling in the snow too and taking the easiest route which is proven to be the highway. We are working on plans for the RISK event that was rebooked due to the teacher strike.

**January 22, 2026                      Nuclear Engagement Panel Event – Peace River                      9:30 am – 11:30 pm**

It was a great morning sharing our concerns as municipal leaders, economic development officers and administration to the Nuclear Engagement Panel. In attendance for the panel was Chair Chantelle De Jong, Tim Boston, Neil Kjelland, Deron Bilous, and Dan Williams. Concerns raised included: rapid population growth after remaining stagnant for years, airport services, supply chain management, land and air impacts, workforce questions, education to the public, and access to experts. I raised concerns about: ICF and taxation framework (and the provincial trend to centralizing industrial assessments), regional infrastructure strain, arbitration concerns relating to the ICF, and concerns about where our responsibilities lay in terms of engagement and what levels of government are responsible for what. It was a nice small group that made for the ability to have some great conversations, which is very much appreciated. I spoke with Neil when the event was wrapped and they shared they had 97 people in attendance for the night prior when it was tailored to the public.

**January 25, 2026                      Alberta Pond Hockey Board Meeting                      6:00 pm – 8:00 pm**

The ice is not looking good and we are working through some alternative options, more to be shared when we have had those conversations with the Town of Grimshaw.

**January 27, 2026                      Council Meeting                      9:00 am – 4:25 pm**

Items discussed as per the agenda.

**January 29, 2026                      PRAMP Communication Working Group                      9:00 am – 10:45 am**

Group met to go over the new website template design and share our feedback. I am so excited to see this launch as it is much easier to navigate and understand for the public.

**January 29, 2026                      RhPAP Webinar – Better Together                      11:00 am – 12:00 pm**

It was an excellent webinar that focused on Indigenous care and the models that best suit. Exploring Indigenous Models of Care is paramount to ensure all clients receive the care that best helps all Albertans.

**January 29, 2026                      Peace Regional Mental Health Task Force Committee                      5:00 pm – 7:30 pm**

A very robust conversation was held, the group is formalizing and Marc Boychuk has stepped away. I will now chair the committee, and the group will be adhering to the new terms of reference in hopes to address concerns heard.

**Upcoming Meetings/Events:**

February 1<sup>st</sup> – Pond Hockey Meeting @ Grimshaw @ 6:00 pm

February 2<sup>nd</sup> – Dixonville Fire Hall Engagement @ 6:00 pm

February 4<sup>th</sup> – North Peace Housing Foundation @ 4 pm & Peace River School Division Meeting @ 7:00 pm

February 9<sup>th</sup> – GRHARC and AHS Zoom Meeting @ 10 am & GRHARC/RhPAP Strategic Planning @ 5:00 pm

February 10<sup>th</sup> – Town of Manning ICF Meeting @ 2:00 pm

February 12<sup>th</sup> – RhPAP Toolkit Webinar @ 11:00 am & Peace Regional Energy Committee Meeting @ 1:00 pm

February 13<sup>th</sup> – RMA Zone Meeting at Guy Community Hall (Full Day)

February 17<sup>th</sup> – 19<sup>th</sup> – Growing the North Conference Grande Prairie

February 25<sup>th</sup> – Peace River RCMP Advisory Committee Meeting @ 5:00 pm



Deputy Reeve KayIn Schug – Ward Two



# COUNCILLOR WARD REPORT

WARD # 3 January 2026

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## DATE MEETINGS/CONFERENCES

- Jan. 13 Council Meeting as per agenda** 9:00 a.m. – 4:00 p.m.
- Jan. 13 Town of Manning Joint Council Meeting** 4:00 p.m. – 8:00 p.m.  
Energy Alberta made a presentation to councils about the past open houses and gave a summary of what they heard and what the next steps will be. We discussed several common topics such as the town Library funding, the Fire Services agreement, the Municipal services agreement and review of Terms of Reference.
- Jan. 20 ASB Conference** 7:00 a.m. – 7:00 p.m.  
Travel to Edmonton and attended the ASB Orientation session. This was a quick overview of the ASB and gave a brief summary of several components including, structure, membership, advisory committees, role of Ag Fieldman, Legislated Duties, the five acts ASB's follow, the grant program, field visits and the resolution process. Later there was an update by the Minister of Ag & Irrigation John Conrad and welcoming remarks by the ASBPC rep, ASB Kerriane Kohler-Munro and NE Liaison Hannah Mackenzie. After supper we enjoyed the Northeast Open Market by Local Vendors with some very beautiful hand-made crafts.
- Jan. 21 ASB Conference** 8:00 a.m. – 5:00 p.m.  
We had the opportunity to listen to some great speakers on current topics. The first was Rob Saik on AI in Agriculture: Separating Hype from Reality. Errol Anderson, *Errol's Commodity Wire* (Substack & podcast) spoke on trade and the world of tariffs. An ASB Update by Region was presented. The resolution session went well and was finished in one session. Most passed, one was withdrawn – Market Program Review, and one defeated – Legal Entity Aligned with ASBs. One emergent – CFIA Tracking passed with one amendment.
- Jan 22. ASB Conference** 8:00 a.m. – 6:00 p.m.  
This day started off with a great life story of Keynote Filipe Massetti-Leite, Cultivating Resilience 27,000 km of Life Lessons from the Long Rider. Followed by Renewable Energy – Landowner considerations, Common Ground: Balancing Ag and municipal development., Motivations and deterrent to Rural Veterinary Practice. Overall, very informative sessions. I headed home at noon.
- Jan. 26<sup>th</sup> LLRWMS** 6:30 p.m. – 8:45 p.m.  
Members went through and passed the proposed budget for 2026. No rate changes. Our requisition will be \$198,670.62 for this year. Down slightly from last year. We were able to make a substantial contribution to the equipment reserve. Terry briefed us on the issues with the heavy snowfall and cold weather conditions in December. Manning transfer station continues to get broken into. The Groundwater Monitoring report by Stantec was reviewed with no issues reported. We are going to try to meet virtually for our next meeting and see how that goes.
- Jan. 27<sup>th</sup> Council meeting as per agenda** 8:00 a.m. – 5:15 p.m.



# COUNCILLOR WARD REPORT

WARD # 3 January 2026

## Jan. 28<sup>th</sup> South Rec Board

6:30 p.m. – 8:30 p.m.

Current bank balance \$62,487.46. We ratified email motions – Webberville NYE \$1500, PR Curling Club Octoberfest \$1000, LIFE AG Society Fall Supper \$2500 (for the entertainment). The following requests were granted: PRAIC \$5000 for the Pow Wow, Grimshaw Curling Club Bonspiel \$500, NP Performing Arts Festival \$1500, Alberta Pond Hockey \$5000, and the Dixonville Curling Club \$1000 for three bonspiels.

## Jan. 29<sup>th</sup> MPTA Executive Meeting

6:30 p.m. – 8:00 p.m.

We reviewed YTD financials and the proposed 2026 budget. Ties with the budget is the staff contracts, which we renewed with a small cola increase. With a few other minor tweaks, we passed the budget for this year. Tammy gave her executive director report noting new members, update from Travel Alberta, the Activity Guide Map. We may decide to only update every two years with the new format due to cost.

## TRAINING & EDUCATION

### Jan 29<sup>th</sup> RhPAP Webinar: The Better Together Project.

11:00 a.m. – 12:00 p.m.

A collaboration with Indigenous peoples to create improved healthcare services and find ways to fill the gaps.

## UPCOMING MEETINGS/CONVENTIONS/WORKSHOPS/EVENTS, ETC:

Feb 4 Alberta Council Webinar	11:00 am
Feb 13 District 4 Zone Meeting, Guy	9:00 am
Feb 17 PRAIC	9:30 am
Feb 21 Dixonville Charter School Society Public Meeting	2:00 pm

Brenda Yasinski, County of Northern Lights, Ward 3 Councillor



# COUNCILLOR WARD REPORT

WARD #5      JANUARY 2026

## MEETINGS AND EVENTS ATTENDED

DATE		TIME
Jan. 13, 2026	<i>Attended Regular Council Meeting as per agenda</i>	9:00 am-3:00 pm
	<i>Attended Joint Council Meeting with Town of Manning as per agenda</i>	4:00 pm-6:45 pm
Jan. 15 2026	<i>Attended Alberta Electoral Boundaries Commission Zoom Meeting</i>	9:00 am-11:38 am
	<p>The virtual session was split into northern and south/central Alberta meetings) gave Albertans a chance to hear about the proposed boundary changes and comment directly to the Commission.</p> <p>Participants discussed how the interim map would affect their communities, including concerns about how adjustments might impact representation—especially in rural and northern areas where seats were proposed to be consolidated or redrawn.</p> <p>Local officials and residents presented reports or viewpoints during the session about how the proposals would affect their region.</p> <p>The Commission will review the feedback from these January hearings before finalizing its report, due to the Legislative Assembly by March 28, 2026.</p>	
Jan. 16, 2026	<i>Attended Deeper Dive into Nuclear Safety &amp; Waste Management Webinar</i>	10:30 am-12:02 pm
	<p>The session was a webinar focused on nuclear energy safety and nuclear waste management. It was held to inform participants about key aspects of how nuclear energy is managed, including safety protocols and long-term waste management strategies covering fundamental safety principles governing nuclear energy and waste, how nuclear materials are regulated to protect human health, workers, and the environment and the role of regulatory bodies such as the Canadian Nuclear Safety Commission (CNSC) in licensing, oversight, and compliance.</p> <p>Some of the long term Waste Management Strategies are:</p> <p>Canada’s approach to safely managing used nuclear fuel over the long term especially through containment and isolation in deep geological repositories that rely on multiple engineered and natural barriers.</p> <p>How transportation, interim storage, and ultimate disposal are designed to meet stringent safety standards.</p> <p>Ongoing community engagement, environmental protection, and Indigenous partnerships in planning and regulatory processes.</p>	
Jan. 22, 2026	<i>RhPAP-Knowledge NOW- Connected Communities Webinar</i>	11:00 am-11:58 am
	<p>The webinar highlighted the connection between rural healthcare, municipal leadership, and community well-being. Presenters outlined the roles of RhPAP, RMA, and Alberta Municipalities in supporting rural communities to attract, retain, and sustain healthcare services. Emphasis was placed on the importance of municipal engagement and collaboration in addressing rural healthcare challenges, sharing local perspectives, and strengthening community capacity. The session was designed to help municipal leaders better understand how they can work with provincial partners to keep healthcare services close to home and support long-term community sustainability.</p>	
Jan. 27, 2026	<i>Attended Regular Council Meeting as per agenda</i>	9:00 am 4:24 pm
Jan. 29, 2026	<i>RhPAP-Knowledge NOW- The Better Together Project Webinar</i>	11:00 am-11:58 am
	<p>The <i>Better Together Project</i> webinar emphasized collaboration with Indigenous communities to create culturally respectful healthcare environments and services. The session underscored how Indigenous-led engagement, inclusive spaces, and partnerships across sectors can strengthen community well-being and support reconciliation efforts. The key takeaway for municipalities is the value of working alongside Indigenous partners to ensure services reflect local cultural and community needs.</p>	

Jan. 30, 2026 *FCSS Strategic Planning Session-Manning Regional Fire Hall* 9:00 am- 3:00 pm  
 Attended Strategic Planning Session facilitated by Jason Bacon from Sunstone Strategic. This planning session was a follow up from an asset mapping session held in 2025. 18 people attended to share priorities, explore opportunities and shape a clear roadmap for the next 3-5 years for the residents/business owners of the Town of Manning and County of Northern Lights. Some ideas came out of the session and groups signed up to look will look into a few ideas: Define the role and perhaps consider hiring a person to facilitate stakeholder coordination and achieve community vision, think of where the funding would come from for this position, collect data from business such as customer shopping trends and meet again once Jason has completed the Strategic Planning Document from this session.

<b>UPCOMING MEETINGS/CONVENTIONS/WORKSHOPS/EVENTS, ETC:</b>		<b>START TIME</b>
Feb. 2, 2026	Recruitment meeting Dixonville Fire Hall	6:00 pm
Feb. 4, 2026	Peace River School Division Annual Meeting	7:00 pm
Feb 10, 2026	Regular Council Meeting	9:00 am
Feb. 10, 2026	Manning Municipal Library Meeting	6:00 pm
Feb. 11, 2026	Manning & Area Food Bank Meeting	4:30 pm
Feb. 12, 2026	ASB Multi-Municipality Orientation	9:00 am
Feb. 13, 2026	RMA Zone Meeting Hosted by MD Smoky River	10:00 am
Feb. 24, 2026	Regular Council Meeting	9:00 am

*Gloria Dechant*



**Gloria Dechant**  
**COUNCILLOR**

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Ward 5: Breaking Point - North Star

780-836-6578 Box 238, Manning, AB T0H 2M0

We acknowledge the indigenous people and ancestors whose land we are on

07.A

January 2026 WARD 7 REPORT

13-CNL REG MTG & JC MTG.

15-ELECTROAL BOUNDARIES VIRTUAL MTG.

update

19- TRAVEL TO PEACE RIVER and met Terry and Gary We left for EDMONTON. Stopped in Whitecourt for lunch arrived around 6.

20, 21, AND 22 – ASB CONFERENCE

Cultivating Resilience,” the conference focused on how Alberta’s agricultural communities can adapt, collaborate, and thrive in an increasingly complex and changing landscape.

**Resolutions Passed**

**Emergency registration** of 2% liquid strychnine to support effective control of Richardson’s ground squirrels, recognizing ongoing pest pressures and limited control tools.

**Exemption of agricultural equipment from 1999 emissions limits**, acknowledging the cost of DEF maintenance for farm equipment.

**Investment in rural water distribution** and connectivity, reinforcing the importance of reliable water systems and infrastructure for farms.

**Modernization of Alberta’s Rat Control Program**, ensuring provincial pest management programs remain effective, coordinated, and responsive.

**A review of on-farm meat processing**, aimed at improving local processing capacity, regulatory clarity, and food system resilience.

**Urgent reforms to CFIA and PMRA processes**, reflecting widespread concern with regulatory delays, transparency, and impacts on producers.

**Filling a vacant biological control scientist position**, recognizing the importance of science-based pest management and applied research.

**Pausing the implementation of additional livestock traceability regulations**, allowing time to assess impacts on producers and supply chains.

**One proposed resolution** related to establishing a legal entity aligned with ASBs was debated but defeated,

**SPEAKERS** – All focused-on Resilience, one travelled by horseback over 27,000 kms which was his dream to do, another from family tragedy, medical and whatever happened, keep on doing what you have to do.

23 TRAVELED FROM EDM TO PEACE RIVER FROM ASB CONFERENCE –stopped for breakfast at Whitecourt 12:30 and I then drove TO GRANDE PRAIRIE arrived around 4:30

24- PLS EXECUTIVE 10:30 to 3 (broke for lunch ½ hr.) Followed the Agenda, The minutes from previous meetings were reviewed and approved, discussion over how we should vote over a letter -did ballot voting, letter was approved. Louisa Robison went over different updates to Policies as per agenda, we discussed financial information, The executive meeting addressed several key policies and updates relevant to the organization, Lousia confirmed the attendance of all members and included a new agenda item regarding a policy for recording meetings, as requested by Tasha.

27-CNL REG MTG as per agenda items

29-RURAL HEALTH PROFESSIONS ACTION PLAN -VIRTUAL 11:10 TO 12 NOON

CALLED BETTER TOGETHER PROJECT

Basically, this was related to Wood Buffalo Region-that there is only one hospital to serve all the medical issues, mental health, seniors, etc. Lack of facility for looking after patients, consultations with the Indigenous people are being done, companies in the region, etc. Many of the issues also relate to ALL RURAL AREAS, surrounding major urban population.

FEBRUARY UP COMING MEETINGS

10-CNL Regular

12 – the ASB ORIENTATION Session

13 – Zone 4 Meeting

21-PLS BOARD Mtg.

24-CNL REG MTG

Linda Halabisky,

Councillor Ward 7